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Strain Contract Strain

Public relations disasters How Monsanto came to grief on GM foods in Europe Management, Page 10



Italian capitalism Will Olivetti's bid shake up the cosy club? Page 15



TENS OF THOUSANDS OF FARMERS CLAIM THAT EUROPEAN UNION POLICY CHANGES WILL FORCE THEM OUT OF BUSINESS

Romanian banking Rescue, restructure and road show for Bancorex

Nigeria Power passes back from the barracks Special report

WORLD NEWS

Nato general seeks to break Kosovo talks deadlock

The US called in Nato supreme commander General Wesley Clark to help break the deadlock in the Kosovo peace talks before this afternoon's deadline. General Clark's intervention came as US Secretary of State Madeleine Albright continued to out pressure on the Serbians and Kosovo Albanians. The Serbians have so far refused to agree to a Nato-led peacekeeping force. Europe, Pege 2

Bisir commitment on surc Tony Blair, UK prime minister, will today and months of equivocation and signal a clear commitment to taking Britain into Europe's single currency early after the next general election. Page 16

London police chief 'will not quit' The future of London police chief Sir Paul Condon may hinge on his willingness to accept there is "institutionalised racism" in his force, an allegation made in a report on the killing of black student Stephen Lawrence in 1993. UK news, Page 8

Sermany drops nuclear plan Germany's Green environment minister Jürgen Trittin has withdrawn plans for an early ban on reprocessing nuclear waste. The move acknowledges the stiff opposition to his proposals for shutting 19 atomic power stations. Europe, Page 2

South Korea grants amnesty South Korea announced an amnesty for nearly 9,000 offenders, including a former North Korean soldier jalled 41 years ago. Asia-Pacific, Page 6

Australian diplomatic push Australia has launched a diplomatic push in Asia and the Middie East, aimed first at securing a leading role in indonesian delibarations on the future of East Timor. Asia-Pecific, Page 6 Hong Kong jobies rise

Hong Kong unemployment inched higher last month amid warnings of further increases to come this year. It reached 5.8 per cent for the three months to January. Asia-Pacific, Page

China's bankruptcy guru Cac Siyuan urged changes in the constitution to provide greater protection to private property and a presumption of innocence In law courts, Don't write off China, Page 14

Dissident leader held over bombing trish republican Francis Mackey. chairman of the 32 County Sovereignty Movement and a member of Omagh council, was among four people arrested in connection with the Omagh bombing, which killed 29 people lest August. UK news, Page 8

Doctor charged with 15 murders British doctor Harold Shloman. 52, already accused of killing eight patients, was charged with murdering seven more near the northern city of Manchester.

22 saved from stranded ferry All 22 passengers and most crew of a British car ferry that broke down outside the French Channel port of Boulogne were taken off by helicopter.

STOCK MARKET INDICES

BUSINESS NEWS

Volvo breaks off takeover talks with rival Scania

Volvo, the Swedish automotive group, has abandoned attempts to create Europe's largest maker of heavy trucks by breaking off takeover negotiations with Scania, its Swedish rival. Volvo said the two sides had failed to agree on a valuation. Companie and Markets, Page 17; Volvo backs off, Page 18

Olivetti's \$58bn bid for Telecom Italia suffered a setback last night when Consob, the Italian stock market watchdog, said the bid was "not valid". Companies and Markets, Page 17; Capitalist renaissance? Page 15; Lex, Page 16; Bonenza for advisers, Page 18

Pinkerton, the US private investigation and security group that dates back to the pursuit of outlaws such as Jesse James and the Wild Bunch, has agreed a SKr3bn (\$384m) takeover by Swedish rival Securitas, Companies and Markets, Page 17

Swiss Life, Switzerland's biggest life insurer, has taken its first step into private banking with an agreement to pay SFr2.4bn (\$1.66bn) for Gotthard Bank, Switzerland's biggest foreign bank. European companies, Page 18

Consolidation in the European insurance industry picked up pace as Skandia of Sweden and Storebrand of Norway announced plans to merge their non-life operations. European companies, Page 18; Observer, Page 15

Air France and Alitalia shares rose strongly amid indications that the airlines had held talks on the creation of an international alliance. European companies, Page 18

Diages, the world's largest drinks group, has taken the first step in disposing of its underperforming epirit branda with the sale of acandalqua: the US drinks company. UK companies, Page 22

The US and Russia have reached a tentative agreement that would to the United States by almost 70 per cent, US commerce secretary William Daley said.

Cable and Wireless, the UK-based communications group, has appointed Graham Wallace, head of cable TV and telephony business, as chief executive. Companies and Markets, Page 17

Lubomir Soudek, the Czech Republic's most prominent industrialist, has been removed as chairmen and chief executive of Skoda Pizen, the country's biggest engineering company. European companies, Page 18

GE Capital, the US financial services group, is "aggressively seeking to expand in Japan by itions in areas such as consumer finance. Companies and Markets, Page 17

CAP reform plans spark

angry protests

Belgian police yesterday used water cannon and tear gas on farmers protesting against European Union plans to reform agricultural policy. ammunition. Tractors were ban-As farm ministers gathered in ned and farmers prevented from

Brussels for talks on what could be the most radical reform of the common agricultural policy in 87 throwing bottles, stones, fire-crackers, fruit and eggs.

across Europe, mainly from France, Germany and Belgium, demonstrated in central Brussels. cing some out of business. "There will be few farmers in Europe and practically none in Portugal," warned Paulo Osorio, Brus- creation. sels representative of the Portuguese farmers' union.

The area surrounding EU institutions, including the European and milk Commission and council of ministers, was sealed off with barbedwire barricades. Schools and metro stations closed and European Parliament and council staff were given the day off.

The demonstration was thought to be the largest in Brus-

thousand farmers were involved in stand-offs with police. Up to 5,000 police officers were on duty. Demonstrator uprooted trees and dismantled road signs for

taking animals. Police said 24 people - half of them from their own ranks - were injured, none years, police tackled farmers seriously. There were about a dozen arresta. The farm reforms are part of More than 30,000 farmers from the European Commission's so-called Agenda 2000 blueprint

to allow the EU to cut spending, expand to the east and export They claim incomes will fall, for more farm produce. The CAP costs 640bn a year, nearly half the EU budget, and has increased almost every year since its 1962

The reforms would introduce cuts of up to 30 per cent in guaranteed prices for beef, cereals

Although farmers would be compensated through direct payments related to farm sizes, they say the reforms will reduce incomes at a time when low world farm prices are already depressing earnings.

Their anger has increased as sels since a 1971 protest by EU governments have swung 190,000 farmers. Although most behind the idea of annual cuts in German farmers' federation.



Opposite sides of the fence: a farmer taking a close look at a policemen during yesterday's demonstration. Reuters

direct aid after it rises to a maximum in the early years of the next decade to compensate for price cuts.

"Why must farmers pay for everything? The reform is too fast," said Bonno Sochen, who farms on the German-Dutch border

"We farmers can't just watch while our future is ruined," said Gerd Sonnleitner, head of the

Many farmers carried black flags picturing a crossed plough and sword. "The EU sells off sation for income losses." farming," one banner read. "Without farmers, no future," said others.

Luc Guyau, head of Copa, the damage. He said CAP spending represented only 0.5 per cent of EU gross domestic product.

"Whatever happens, farmers must be guaranteed full compen-Germany, holder of the EU presidency, wants a reform package agreed this week, but France

is among countries saying this is European farmers' association, not possible. EU heads of governsaid the demonstrations had been ment meet near Bonn on Friday mainly calm and caused no major to assess Agenda 2000 progress.

> Commission unvalls CAP, Page 2 Commodities, Page 26

Levi's to shut half its N American plants

in New York

Closures and job losses to cost jeans company \$245m

Monneti. ries and eliminate 5,900 jobs, 30 lower. cent of its workfor

The 146-year-old textile group suffered a 13 per cent drop in sales last year as consumers deserted its traditional five-pocket ieans in favour of khakis and more fashionable jeans brands such as Tommy Hilfiger and

The family-owned company

the American working and American division to improve its we may be playing man, has forced Levi competitiveness by moving its younger." Strauss to close half of its manufacturing operations overremaining North American facto- seas, where labour costs are family had seen similar slumps

ce at a The move comes a week after Levi, one of the world's largest brand-name clothing makers, rebounded. "I believe jeans are needs and competitive chal-reported its sales fell from \$6.9bn really at the core not just of the lenges." He added, however: reported its sales fell from \$6.9bn really at the core not just of the to \$6bn last year, largely as a result of weak sales of leans. Bob Hass, the chief executive officer whose great great uncle

patented the use of metal rivets to hold denim trousers together, said: "Younger customers in par-

series of strategic steps by its less likely to wear the uniforms remove excess capacity," Mr we may have worn when we were Haas said: "The announcement lar quality at lower prices, and to

> American wardrobe but of the wardrobe of the global consumer," he said. Consumers con-

tinue to shift from formal wear to more casual clothing, he added. Last year Levi's shut 13 US worth \$11bn, and Levi's tradi-

The decline of blue jeans, for said the closures were part of a ticular are very fickle: they are a cost of 7,400 jobs. "That was to today is to focus our energies on He added, however, that his the consumer."

He admitted that the compain the depression of the 1920s and ny's success from the mid-1980s which they had always our perceptions of customers' "Consumer trends move not just locally or regionally now, but globally, and with breathtaking

The US jeans market is still sites and four European plants at tional jeans such as 501s still

inventor of the original "waist overalls" has lost market share to own-label jeans from retailers such as Gap, which offered simimore trendy brand names.

Levi's has not been alone in shutting plants. VF jeans, the maker of Lee and Wrangler jeans, again in the early 1980s, from to the mid-1990s "perhaps dulled has also cut capacity in the past year and yesterday's announcement is a further blow to the US textile industry. .

Virtually every major appare company has eliminated, scaled back or never owned manufacturing facilities" in the US, the group said yesterday.

Levi's struggles, Page 21

HSBC considers share buyback

By George Grahem, Banking Editor ing in New York, alongside its

HSBC Holdings, the international banking group, yesterday out-lined a new strategic plan aimed at doubling shareholder returns in the next five years and spreading the group's risks between volatile emerging markets and the more stable banking markets of

Europe and north America. The bank raised the prospect of share buyback as it reported a 19 per cent fall in pre-tax profits to \$6.57hm (€5.92hn) in 1998, and announced plans to fold its two classes of share into a single category denominated in dollars.

John Bond, who took over as chairman last year from Sir William Purves, said any share buyback would be sparing. Indeed, even if shareholders approve the plan, the bank is not committed to using the power at all. Even the possibility of a share

ouyback, however, is a dramatic change for a bank that has for years produced returns in excess of 20 per cent. But Mr Bond said HSBC's loan

portfolio had declined last year by 2 per cent and its total assets had grown by 2 per cent, while it had still generated \$1.82bn of retained profits.

The bank will also seek a list

London and Hong Kong listings. HSBC, which owns the UK's Midland Bank, has until now used surplus capital to finance loan growth and to pay for acquisitions in emerging markets. Yesterday, it announced a deal to pay \$700m to the South Korean government for a 70 per cent stake in Seculbank, one of the

country's largest banks. HSBC

will make an upfront \$200m

"facilitation payment". The capital restructuring to be put to shareholders at the annual meeting in May would give three new US dollar ordinary shares for each existing HK\$ or sterling share. Shareholders will still be able to receive cash dividends in any of the three currencies.

The HK\$ and sterling shares are both tradeable in either London or Hong Kong and should, in theory, sell for the same price. A wide gap has, however, persisted between the two.

That narrowed dramatically

yesterday as the HK\$ shares rose 16p to 1577p and the sterling shares dropped 67p to 1609p.

South Korean banking, Page 6 Lex, Page 16 tructuring deal, Page 20 ctives, Page 22

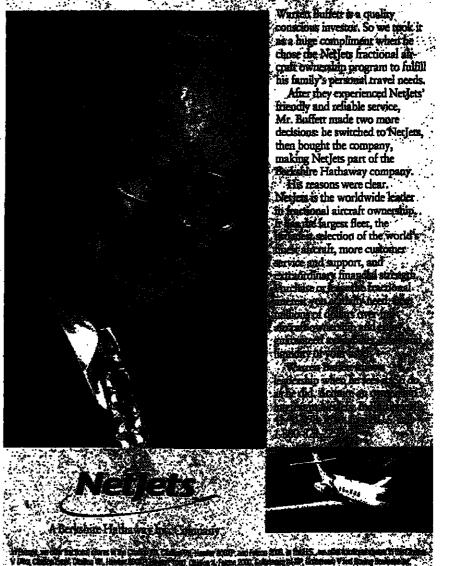
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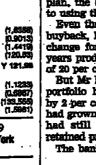


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KOSOVO PEACE TALKS US CALLS IN CLARK AS DEADLINE LOOMS I ALBRIGHT PUTS PRESSURE ON SERB AND ALBANIAN DELEGATIONS

Nato chief to help break deadlock

By Guy Dimmore in Belgrade and David Buchan in London

The US last night called in Nato's supreme commander, General Wesley Clark, to help break the deadlock in the Kosovo peace talks less than 24 hours before today's

Gen Clark's intervention, the first by a Nato official in mian delegates to reassure the 16-day negotiations, came after Madeleine force would bring. Albright, US Secretary of State, spent yesterday trying to put pressure on the Serbian and Kosovo Albanian delegations at the Rambouil-

force, which the Albanians and Nato regard as essential to underpin any political settlement, has held up the talks. They have a deadline of 2pm GMT today.

Gen Clark, the senior US general in Europe, was believed to be meeting Albathem of the security a Nato

But he was also expected to meet counterparts in the Serbian delegation with whom talks on the controversial military annexe have

Earlier in the day, Milan tribute to a peacekeeping the deadline could be Mrs Albright has made it a Nato-led peacekesping Milutinovic, the Serbian force if Serbia agreed to its president, reiterated Serbia's rejection of a Nato peacekeeping force in Kosovo, an integral element of the US

> But, in a softening of Belgrade's position, he added: "We may discuss the scope and character of an interna-Mediators said there was little room to negotiate the

a Nato-led force totalling the final written text. around 28,000 troops. Yevgeny Primakov, the

delegation was willing to sign what he said had been agreed verbally with US mediators but he accused mandate and composition of them of twisting elements in

If agreement is reached on the political aspects of a Russian prime minister, said three-year interim deal for

Diplomats in Belgrade said

that President Slobodan Mil-

osevic might agree to a

peacekeeping force if it was

authorised by the UN Secu-

Mr Milutinovic said his

extended to negotiate details clear that Nato would only of the Nato force provided carry out its threat to launch that Belgrade gave a firm indication it was ready to accept a foreign military an agreement and Belgrade

the Kosovo Albanian delegation yesterday.

Hasim Thaci, a leading member of the separatist. Kosovo Liberation Army (KLA), offered his resignation as head of the 16-member negotiating team. Mediators said this could be a piece of theatre but were trying to persuade him to with-

itation" between a Socialist

government and rightwing

president in France, matters

air strikes against Serbia if the Kosovo Albanians signed did not. Diplomats expected Divisions emerged within the KLA to keep the Serbs and the international mediators guessing about their intentions until the very last

> There were fresh clashes in Kosovo yesterday. Serbian police backed by armoured units of the Yugoslav army traded fire with the KLA for about three hours outside the northern town of Vuci-

Commission unveils CAP concessions

The European Commission last night made its first concessions on proposed reform cession is a proposal to of the Common Agricultural Policy as part of an effort to win European Union governments' approval for a wideranging package of changes. The concessions to the beef and milk regimes would

cost an extra 690m (\$99.8m)

if fully implemented by 2006 as the Commission intends. This means further changes to the reform proposals are inevitable. EU finance ministers have made by 2006. The concessions mission and Germany.

holder of the EU's rotating presidency, as farm ministers began marathon talks in Brussels aimed at agreeing reform. On beef, the Com-mission has backed away from plans to end "intervention" buying, a system through which the EU buys meat at guaranteed prices. However, the intervention prices will be well below current levels and so will only

come into operation when prices are exceptionally low. Most of the additional €90m expenditure, however. will be incurred by changes to direct payments, made as

compensation for proposed price cuts. Beneficiaries of the changes would include Spain, Portugal, Sweden,

are likely to have a negligible effect on the CAP budget. The most important con-

change the allocation of increased quotas envisaged under the reform. Commission proposals tabled last March suggested a 2 per cent increase in the quotes which limit production to keep supply in balance with demand. Half of the increase was to go to farmers in mountainous regions and the rest to priority groups including young farmers. Countries without mountainous clear they are looking for a regions protested. Yesterfreeze in the farm budget at the 1999 level of about \$40bn cut, the allocation for mountainous region farmers from were unveiled by the Com- half of the increase to a quarter, in other words half a percentage point. The fivepage compromise paper makes provision for an unspecified allocation of increased milk quota for spe-

cific member states. The paper says milk prices should reduce in four equal steps by a total of 15 per cent, the same drop as envisaged in the March proposals. However, member states would conduct a review of the milk regime in 2003. Officials of the council and

the Commission last night embarked on bilateral negotiations with the 15 member states. Compromise propos als on cereals are expected to be unveiled today.

Editorial comment, page 15 Commodities, page 26 Finland and Austria.

Jospin faces home-grown agriculture row

Moscow was ready to con- broad autonomy for Kosovo,

France can make few, if any, concessions in Brussels without provoking the anger of its powerful farming lobby



the Union

By Robert Graham in Paris

France finds itself caught between a rock and a hard place in the negotiations to reform the common agricul-

minister, can make few - if any - concessions to its EU partners without incurring the wrath of the country's powerful agricultural lobby. French officials admit farm- munity's budget.

today as they have ever been. Farmers' incomes are being squeezed by low commodity prices and they fear any loosening of the CAP's protective subsidies would eave them exposed to com-

petition from abroad. But without making concessions in Brussels, the govthe EU presidency and Germany is pressing for cuts in the agricultural spending as the main means of reducing its contribution to the com-

would undermine the credibility of an enhanced Franco-German axis running the euro-zone," observed an EU diplomat over the weekend. France has been signalling since Christmas its willing-

ness to make concessions on

agricultural financing, satis-

fying both the farmers and the Germans, but this threatens to be an impossible task. Yesterday's protest by farmers in Brussels had been preceded by a number of recent demonstrations inside Paris region ransack the offices of Dominique Voynet, the Green environment minister. This action went well beyond the normal casual disregard for the law shown

by French agricultural profight with the Germans tests. It provoked a rare rebuke from Mr Jospin. Luc Guvau, chairman of Fnsea, the main farmers

union, showed little contrition. His members have already rejected any cut in EU subsidies whether affecting cereals, meat or dairy production. They accuse Ms Voynet of making matters worse by seeking to introduce a tax on pollutants which they believe will penalise the use of fertilisers, herbicides and pesticides. Farmers account for 4.2

generates only 2.4 per cent of GDP, yet their lobby is powerful. Successive governments have either backed or given into the demands farmers ever since the CAP was established in 1962.

have been complicated. Mr Jospin has sought for the first time to wean the farmers away from the right and has concentrated on championing the smallholders in a new law now before parliament. This has created tensions with President Jacques Chirac, who as a former Gaullist agriculture minister felt particularly keenly this attempt to poach from a traditional bastion of the right. It took a special cabinet session attended by Mr Chirac last Wednesday to ham-

mer out a common French position for the Brussels talks. The common platform rejects German-backed ideas of "co-financing" which

would shift part of agricul-

national governments, notahiv France French officials insist co-fi-

nance would undermine the essence of the CAP and say they back a system of gradual cuts in aid over the next six years. The largest cut would be an annual 3 per cent applied to cereals, grown on the largest and most efficient French farms. Even if headway is made on reform of the CAP.

France is expected to stipulate that any agreements will have to be linked to deals made on the broader negotiations for the EU's financing for the period 2000-6, the so-called Agenda 2000. "You cannot expect us to make concessions here

unless others make concessions elsewhere," a senior official said last week.

NEWS DIGEST

DIFFERENCES REMAIN OVER UK COLONY

Spain, Britain seek to cut tensions over Gibraltar

Spain and Britain have agreed they should improve bilateral relations and reduce tensions arising over the British colony of Gibraltar, although a meeting of their foreign ministers showed fundamental differences over the territory remain.

Abel Matutes, Spanish foreign minister, said yesterday he was pleased that Robin Cook, UK foreign secretary, had declared his support for the implementation of European Union law in Gibraltar. This, he said, was "very important" because as constituted at present the colony was a "parasite of the Spanish economy", providing a haven for tax evasion and money launderers, and a "stone in our shoes", impairing UK-Spanish relations.

Earlier, reporting on Sunday's bilateral talks with the cant progress in transposing EU directives into Gibraltar law, with only eight of 66 directives still to be introduced. Peter Norman, Luxembourg

IRISH TOURISM

Revenue soars to record

Ireland's tourism revenue soared to a record IS3.1bn (€3.94bn) (\$4.37bn) in 1998, and the industry is set to overtake agriculture as the country's largest employer, the Irish Hotels Federation said yesterday.

Employment in the sector had grown by almost 20 per cent since 1996, and hotels and guesthouses employ more than 50,000 people, said Bill Power, president of the IHF, at the launch of its annual report.

Revenue from overseas visitors rose nine per cent to IS2.3bns, with the number of foreign tourists rising 10 per cent to I£5.5m. An additional I£800m came from domestic tourism, giving total revenue equivalent to around five per cent of Ireland's gross domestic product.
There were more than 820 hotels and 443 guesthouses

in Ireland last year, providing over 40,000 rooms, an increase of almost 30 per cent over the past three years, Mr Power sald. Reuters, Dublin

HUNGARY'S CURRENT ACCOUNT DEFICIT

PM blames foreign companies Viktor Orban, Hungarian prime minister, will this week

meet leaders of multinational investors after his government said foreign companies were partly to blame for a deterioration in the country's current account deficit last Attila Chikan, economic affairs minister, said 20 business

leaders would be meeting the prime minister after repatriation of profits doubled in 1998 to \$1bn, against \$500m in The rise in repatriations contributed nearly half of Hun-

gary's \$2.26bn current account deficit for the year -around 4.6 per cent of gross domestic product - against \$1bn in 1997. Robert Wright, Budapest

GEORGIAN PRESIDENT

Shevardnadze hits at Russia

Eduard Shevardnadze, Georgia's president, yesterday harshly criticised Russia for its refusal to extradite a man suspected of trying to kill him. "Support for terrorists will backfire against those who

render it," Mr Shevardnadze sald, "I wonder what Russia's reaction would be if Georgia harboured terrorists, bandits and killers plotting to overthrow the Russian government." Mr Shevardnadze was referring to Igor Giorgadze, a former Soviet KGB officer and Georgia's former security chief, who fled to Moscow after Georgian officials charged him with organising a 1995 bombing of the Georgian president's motorcade.

Mr Shevardnadze escaped that attack with minor cuts. He also narrowly survived an assassination attempt in February 1998, when up to 20 gunmen showered his motorcade with grenades and automatic gunfire. AP, Thilis

tural policy (CAP) which risks a damaging head on began yesterday in Brussels. confrontation with Ger-France. The most violent of per cent of France's active many. Chancellor Gerhard The Socialist-led governthese on February 8 saw population and agriculture ment of Lionel Jospin, prime Schröder's government holds some 200 farmers from the

Outlaw Greece, says Demirel

OCALAN CLAIM TURKISH PRESIDENT'S REMARKS LEAD TO FRESH SOURING OF RELATIONS

By Levia Boulton in Istanbul

Suleyman Demirel, the fraught relationship between Turkish president, vesterday said Greece should be declared an outlaw state, after the captured Kurdish leader Abdullah Ocalan allegedly told interrogators that Greece had long been supplying his militant move-

"Greece should be added to the list of countries that support terrorism and harbour terrorists. A country like that can only be described as an outlaw state," the Anatolian news daily, yesterday published the population are Kurds. view with Philippines televi-

countries it says sponsor ter-

the two countries since the capture of Mr Ocalan, leader of the Kurdish Workers Party (PKK), last week in Nairobi. He had been hiding inside the Greek embassy in the Kenyan capital.

Three Greek ministers have since resigned over outrage in Greece caused by the an olive branch to Turkey, ernment's failure to protect Mr Ocalan after giving its territorial integrity and

him sanctuary. the best-selling Turkish east region, where most of reasons" but had been : Mr Oca-

The remarks suggested a a camp in Greece; and giving conflict which has cost up to further souring of an already him a Greek Cypriot pass-

"What is worse is that we see no sign of remorse," Mr in the affair. George Papan-Demirel said. "On the contrary. Greece is shamelessly unhappy at the fact that Greece should have Ocalan is in the hands of fustice. European Union foreign

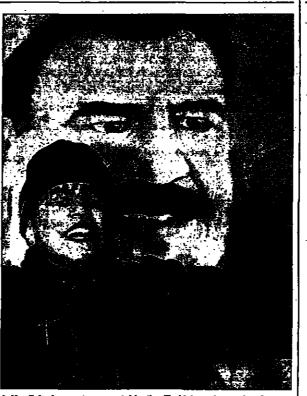
ministers yesterday held out underlining their support for offering financial aid for pro-The Hurriyet newspaper, jects in its troubled south-

as saying during an inter- lan's "first confessions". The demned terrorism, and the newspaper claimed Mr Oca- violence in Europe sparked for a general strike in the sion during a visit to Manila. lan told Turkish interroga- by Mr Ocalan's capture, south-east of Turkey met a Each year, the US State tors that Greece had sup- while calling for Turkey to patchy response in Diyar-Department releases a list of ported the PKK by giving it give him a fair and open bakir, the region's biggest training for his militants at lan responsible for a 14-year reported.

30,000 lives. The EU statement made

no comment on Greece's role dreou, Greek foreign minister, acknowledged that informed other member states of developments concerning Mr Ocalan. But he denied Greece had been aiding a terrorist by providing Mr Ocalan with shelter.

Greece had tried to get Mr Ocalan to a third country "for strictly humanitarian unsuccessful. "There was Meanwhile the PKK's call



arms and missiles; providing trial. Turkey holds Mr Oca- city. No violence was A Kurdish demonstrator outside the Turkish embassy in Moscow shows his support for PKK leader Abdullah Ocalan

Rates debate gets a new twist

The euro's 5 per cent fall against the dollar since January has raised doubts about early interest cuts, says Wolfgang Munchau



ECB watch

The euro's gradual decline against the dollar has given a new twist to the debate over European interest rates The currency's 5 per cent fall since January, which yesterday saw the single currency dip below \$1.10 for the first time in its brief life, constitutes a loosening of monetary policy for exporters, who benefit directly from a cheaper exchange rate.

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Responsible Publisher: Bradley P Johnson. Triephone +46 S 791 2345. Printer: AB Kvillstidungen Expressen, PO Box 6007, S-590 06, Jónkóping. 15 The Financial Times Limited 1999. Editor: Richard Lumbert, do The Financial Times: Limited, Number One Southwark Bridge, London SEI 9HL But its impact on the Germany and Italy - which

debate on interest rates - has led many analysts to and whether and when they estimate that the euro-zone should be cut by the Euro- is likely to grow by less than pean Central Bank - is far 2 per cent this year. The US from straightforward. economy, meanwhile, contin-The export sector only ues to expand robustly. accounts for just over 10 per The overwhelming consencent of the euro-zone's out- sus among analysts had preput, so the currency's viously been that the ECB decline has a lopsided effect would cut rates in the first

on the overall economy, half of the year.

Lower interest rates are a That remains the majority more even-handed form of view, but more dissenters monetary relaxation, since are beginning to be heard. they leave private and corpo- Rolf Schneider, economist at Dresdner Bank, believes that rate creditors better off. But both measures could the weak euro, high wage have similar macroeconomic increases in Germany, and effects. The euro's fall from relatively lax fiscal policy over \$1.17 in early January are likely to deter the ECB means monetary conditions from cutting interest rates.

in the euro-zone have been The ECB could argue that loosening, even though the the euro's present weakness ECB has kept its benchmark may mean that a rate cut is short-term interest rate no longer necessary. The unchanged at 3 per cent. monetary data, which the The euro's latest fall came ECB says it relies on amid renewed pessimism heavily, also point against a

broad money, has grown by an annual rate of 4.7 per cent in the last quarter in 1998, close to the ECB's reference value of 4.5 per cent. Indeed, in recent days several central bankers, including Wim Duisenberg, ECB president, have argued that monetary conditions are suf-

ficiently lax to allow good economic growth. The risk of further weakness in the euro may itself be another argument against a rate cut, which could accelerate any currency fall. However, unlike central bankers, politicians seem to

be largely unperturbed by this issue. Heiner Flassbeck, secretary of state to Germany's finance ministry, said yesterday the fall in the euro was not a cause for alarm, since it reflected different market expectations for US and

euro-zone interest rates. However, it will be the

central bankers, and not the politicians, who decide any over economic growth in rate cut. M3, a measure of future rate cuts.

	Dec 1998	Nov 1998	Oct 98	Sep 98	Aug 98	Jul 98	97	95
Inflation (penul % change) Unemployment (%)	0.8 10.5	-0.9 10.8	1.0 10.8	1.0	1.2 11.0	1.4 11.0	1.6 11.8	· t
Trade (Ecu bri) Exports Imports Trade balance	8.8. 8.5. 8.8.	660 59.5	62.7 61.4 7.2	65.8 80.4 5.2	96.2 40.7 54	72.6 58.9 13.8	780:8 671:A 88:4	73.5
Current account (Ecu bri) Current account belance As % of GDP	03 1998 21.8 1.5		02 98 25.0 1.7	Q1 98 12.4 0.9		04 97 28.6 220		03.97 26.0 1.9
Industrial production (%) (3 mo over previous 3 mo)	Sep-Nov/ Jun-Aug 0.8		Aug-Oct/ May-Jul 0.5	Jul-Sep Apr-Jup 0.8		Jon Angi Mer Max 0.7	1997 4.111	1996
GDP growth (%) Over some quarter last yea	03 (998 2.7		02 96 - 2.8	-0190 3.7		04 97 3.5	97 25	96 1.5
Money supply	Dec 19	98	Nov 1998 ·	Oct 98	Sep	98	Aug 98	. Jul 98

Bonn minister shelves nuclear reprocessing ban

By Ralph Atkins in Bonn

Jürgen Trittin, Germany's ing continuing until 2004 or Green environment minister, later. With many still suspihas withdrawn plans for an cious of Mr Trittin's intenearly ban on reprocessing tions and tactics, however, nuclear waste in the clearest some feared the environacknowledgement yet of the ment minister would seek stiff opposition to his proposals for shutting the couning an early ban. try's 19 atomic power sta-

confirmed yesterday that the proposed ban - which Mr the draft amendments on Trittin had originally envis-nuclear power - as well as aged starting next January had been removed from draft have hit the new governchanges to the country's atomic law.

Last month "consensus" talks between government and industry, chaired by Gerhard Schröder, the chancellor, agreed the reprocessing of nuclear waste by companies in France and Britain would continue until suitable alternatives had been

Industry expressed surto a proposed ban had been the draft circulating in Bonn. It had been expected that just the timetable for the ban's implementation would be removed.

But the environment ministry said a ban without an rat, or second chamber of implementation date would have been nonsensical. The of the SPD-Green coalition goal of ending nuclear waste reprocessing would now be discussed in case-by-case negotiations with industry on shutting the 19 atomic power stations.

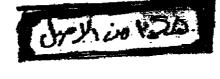
Industry experts reckon that could mean reprocessother mechanisms for impos-

Mr Schröder last night met ions. Mr Trittin and other senior
The environment ministry members of his Social Democrat-led coalition to review other controversies which ment since it took office in October. Yesterday Oskar Lafon-

taine, SPD chairman and finance minister, said the government would slow the tempo of its legislative programme after the bumpy start. Proposals would have to be fully worked out before being launched. Mr Lafontaine said the

government was looking in prise that clauses referring particular for a "broad consensus" behind its plans to removed completely from reform the country's nationality laws - including talks with the opposition Christian Democratic Union. Earlier this month, Mr

Schröder's government lost its majority in the Bundesparliament, after the defeat government in the state of Hesse, central Germany. The Bundesrat, which has to approve many federal bills, represents the 16 Lander, or federal states.



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ATMENDS IN TURNISHED NOT ANY DEFICIT

PM branies foreign companies

Bancorex, Romania's biggest bank, starts to fight for its life

There was a state of terror here: the staff were just instruments to execute decisions of two or three people." Joe Cook reports

loans with one signature their own", recounts Dragos Andrei, the bank's senior

"The amount decreased to \$8m for the vice-chairmen, and so on down the line. There was a state of terror: here: the staff were just instruments to execute the decisions of two or three

While that regime ended after 1997, the price is still being paid. Yesterday, senior officials at Bancorex said Vlad Soare, the bank's chairman since April 1998, was considering resigning under pressure from the World Bank, which is advising the Romanian government on the recapitalisation and restructuring of Bancorex.

Other senior Bancorex managers could follow suit before the week is out. In 1997 Bancorez, which is 62 per cent state-owned and

has a 25 per cent share of the Romanian banking market, reported profits of \$90m.

ntil 1997, the directors team, Mr Andrei among of Bancorex. Romania's them, arrived last April, its biggest bank, "were first move was to look again able to sign off on \$10m at the bank's 1997 figures. "We never expected to find problems of such magni-

tude," said Mr Andrei. Bancorex lent hundreds of millions of dollars to trading and import-export companies, many of them set up by nist Romania's intelligence service, the hated Securitate. Nearly \$70m was loaned to

manufacturers to purchase machinery, the cash-flow from which, says another senior Bancorex manager could never have serviced the loan repayments. Bancorex's biggest debtor by far is GC&P, a hotel and

trading company that owes Much of this lending was influenced by cronylsm and politics. "Bancorex was not a bank," says Mr Andrei, "it was a state organisation." Among the companies and individuals that own 10 per

cent of Bancorex, "you'll find significant debtors to the bank," he said. After the accounts for 1997 tion for new loan agreewere trawled through, the

Moody's raises doubts on reforms

Moody's Investors Services, the US credit rating agency, A team from the Fund is currently holding talks yesterday assigned a speculative Caa1 rating to with a government delegation led by Traiar Romanian domestic Remes, the country's currency obligations, saying finance minister. "The resumption of that "prolonged delays in privatisation and structural multilateral financing will be a crucial determinant of reform have bought the economy to the verge of a whether a financial crisis and

Romania risks defaulting on foreign debt service nts of \$2.9bn which are due this year unless the country can reach agreement with the national Monetary Fund over a new loan accord.

of Romania [the central

The recapitalisation and

restructuring of Bancorex,

which Mr Andrei estimates

will take \$1bn, is a precondi-

ments between Romania and

bank]," says Mr Andrei.

financial crisis", writes Joe

\$90m profit was adjusted to a the International Monetary \$90m loss. Some 70 per cent Fund and World Bank. Withof the bank's loan portfolio out multilateral loan was classified as non-peraccords. Romania risks forming. Today, Bancorex is defaulting on foreign debt fighting for its life. "If nothservice payments of \$2.9bn ing is done very shortly, the bank will require the full this year, \$1.8bn of which falls due within 90 days. support of the National Bank Within weeks of arriving

default can be avoided,

The government is

understood to be seeking

IMF loans of some \$450m

which would in turn unlock

World Bank and EU credits

Analysts believe that \$1bn

would be enough to help

Romania avoid default.

said Moody's.

at Bancorex last spring, the new management set to work on a restructuring plan which, says Mr Andrei, would "safeguard the bank's core businesses and make the bank look as sexy and attractive as possible for pri-

Finance minister Traian Remes: leading delegation to IMF talks EPA

vatisation". To that end they contracted NM Rothschilds, the London investment bank, as financial

advisers. Bancorex and Rothschilds came up with operational of which, says the bank, and financial restructuring plans for the bank that involved transferring \$565m of non-performing assets to the recently formed Bank Asset Resolution Agency, with the cost to the state

This would have minimised the cost to the on our exposure, and we

[state] budget but it would have solved 65 per cent of the non-performing loan problem," says Mr Andrei. The remaining 35 per cent of

non-performing ass

stem from companies which make operating profits. Under the plan, the nonperforming loans transferred to the Bank Asset Resolution Agency would be packaged for debt/equity swaps. "We

equity. We have started to prepare packages of industrial assets from the ship-

ping, textile, furniture, poultry and other industries," savs Mr Andrei. These could attract quality investors, who would gain significant market

share in the Romanian economy." he says. The World Bank, says Mr Andrei, "took a very brutal approach: liquidate the bank". This is "definitely not an option," he says,

incurred by the bank and the country as a whole." The World Bank's second option was to extract the full

mount of non-performing loans from Bancorex's books. But this, says Mr Andrei, would have been difficult for the government to support in a country "facing a huge external debt, a trade deficit of about \$2.5bn, contracting GDP and shrinking industrial output".

if Mr Soare goes it would he a "trade off with the World Bank to save Bancorex", says a senior Bancorex manager, adding that the bank's entire management team is "not very happy with the World do of course have guarantees Bank's attitude". The World Bank has rejected five differ-

put forward by Bancorex and Rothschilds since last

For its part, the govern ment earlier this month decreed the transfer from Bancorex to the Bank Asset Resolution Agency of 4,182bn lei (\$337m) of non-perform ing assets. In exchange, Rancorex received a state bond of equivalent value that carries no interest and falls due by March 31 2000. The bond finance ministry.

Mr Andrei says that as soon as Bancorex, Rothschilds, the World Bank and the government reach agree-"we will immediately prepare the pitch and the road-show for privatising the

The privatisation plan includes trying to attract both strategic and multilateral investors, to be followed by an initial public offering. Whoever buys this bank will have access to one fourth of M2 and have a say says Mr Andrei.

But speed is of the essence. "Today, Bancorex is not politicised." says Mr Andrei.

"But nobody can guarantee that next year's general election will not change transparent privatisation is

Sweden losing the resorts fight against **GM** foods

animal feed suppliers have indicated they may soon be forced to give up their ban on genetically modified fodder, even though the country is one of the few in the world whose farm industry has taken a stand against GM animal

"It is a losing battle and I don't think we will stay GMfree past the year 2000," said Kjell Larsson from the Swedish Farmers Supply and Crop Marketing Associa-

Sweden prides itself as having the world's most brought skiing to a half in environmentally conscious agriculture and Swedish agriculture has tried to profile itself as the world's cleanest, with a ban on the routine use of antibiotics, strict controls on pesticide use, an almost total absence of salmonella and moves to outlaw battery chicken rear-

But the country's animal fodder industry is struggling to secure supplies of non-GM soya beans meal for use in dairy and meat production. as the amount under cultivation dwindles.

Since 1996 the Swedish dairy and meat producing industry has stopped the use of GM animal feed as a result of pressure from food retailers and consumers who were concerned about the possible long term risks involved with the products.

In the past two years Sweden has imported around 350,000 tonnes a year of non-GM soya meal, mainly from Brazil. However next year even Brazil is likely to start growing GM soya

3

crops. Mr Larsson said that even now it was impossible to guarantee 100 per cent non-GM feed as even feed that was imported from Brazil had a trace of GM crops

This was probably a result of contamination in bulk shipping and handling facilities during transport to Swe-

"As a feed supplier we try to meet the requirements of our customers but the possibility of doing this will reduce dramatically in the year 2000," said Mr

He said farmers who wished to avoid the use of GM crops in animal feed would have to rely on grass, silage and wheat, but that this was likely to prompt a 15-20 per cent fall

Katarina Malmstrom from Aria, the country's largest dairy producers co-operative, said the ban had been made as a result of pressure from customers.

"The customers don't want to have it and we do not know the long term risks of

Swiss ski see heavy snowfalls but light revenues

By William Hall in Zurich

Switzerland's ski resorts having suffered from years of too little snow, now find

The Gotthard tunnel, Switzerland's main trans-alpine route, has been blocked for days. The only way in or out of some of Switzerland's top resorts has been by helicopter and even they were mostly grounded yesterday by bad weather.

Although the airports of Zurich and Geneva are now back to normal, most of Switzerland's mountain passes are blocked and the risk of avalanches has resorts as far apart as Andermatt and Saas Fee.

In Dayos only 8 of the 54 lifts were working vesterday and in St Moritz only six out of 24 lifts were operating. Road and rail links to Grindelwald, one of the most popular destinations in the Bernese Oberland, have been blocked for days. Zermatt, Adelboden and Saas Fee have been also out of bounds.

Joe Luggan, head of Grindelwald's tourist office, says that he has never seen so much snow in his 29 years in

The town is losing up to SF1200,000 (\$139,000) a day becauses daily ski visitors are prevented from using its facilities. Tourists wanting to leave have to pay SFr100 (\$70) for a helicopter trip out. But yesterday even that exit route was blocked by low cloud:

One of Switzerland's best known mountain railways up to the neighbouring resort of Mürren, where Sir Henry Lunn first spotted the commercial potential of skiing, has been blocked for more than a week because of the risk of avalanches.

Andrea Cova, owner of the Falken hotel across the valley in Wengen, says his resort has never had such heavy snow since records began over 50 years ago and his 87-year-old mother cannot remember anything like

There is between three and four times as much snow as normal and some hotels have had to be evacuated because of the avalanche danger.

Steve Garley, managing director of Thomson Breakaway, the UK winter sports operator, says last weekend was "one of the most challenging" in his experience. Although Austrian resorts, such as St Anton, have been cut off by road, they have still had rail access. He believes that Switzerland

he is not pessimistic. "We are on the verge of some of the best skiing conditions," he says. The weather changes so quickly in the Alps that yesterday's closed resort can quickly become i tomorrow's ski paradise.

has been the worst hit of all

the Alpine destinations. But

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Nigerian candidate suggests selling some state oil assets

would be prepared to sell off part of the government's 60 per cent stake in the oil sector as part of a radical restructuring of the country's estimated \$29bn

It is the first time a leading Nigerian politician has made such a proposal. Chief Falae said the move accompany rescheduling of the \$21bn owed to the Paris Club of official creditors, over \$16bn

of which represents arrears. The lowest oil prices for 12 vears have seen Nigeria's foreign exchange earnings fall sharply, contributing to its most serious economic crisis since independence. strategy.' Rescheduling is seen as an essential element in the country's recovery effort.

Officials at Britain's Export Credit Guarantee Department, which is owed at least \$5bn, have been calling for evidence of government commitment to tackling arrears.

"I want to get to grips his campaign is an Fund. Chief False would not ith the debt problem and indication that attitudes commit himself: "We will with the debt problem and indication that attitudes get to the level where may be changing. contenders in Nigeria's development can start again presidential election this and investment can come in most of it produced in joint Saturday, said yesterday he again," Chief Falae, a former interview with the Financial

ventures with finance minister, said in an multinationals, accounts for more than 90 per cent of foreign exchange earnings.

'I want to get to grips with the debt problem and get to the level where development can start again and investment can come in again'

oil-producing companies.

"As part of a package, we portion of what we hold to have the cash to back a debt

By selling off 10 per cent of government shares in oil joint ventures, more than \$8bn could be raised, he added. Until recently, public opinion has been stacked against the sale of government assets in the oil industry. The fact that Chief

"We have first class assets. At current prices, and like our equities in the without rescheduling, external debt arrears will

Nigeria's 2m b/d of oil,

climb further. Last year's scheduled debt-service was \$4.4bn. The 1999 budget provides just \$1.7bn for servicing foreign debt, implying that \$2.5bn in new arrears, on top of the \$15bn already accumulated, will be incurred.

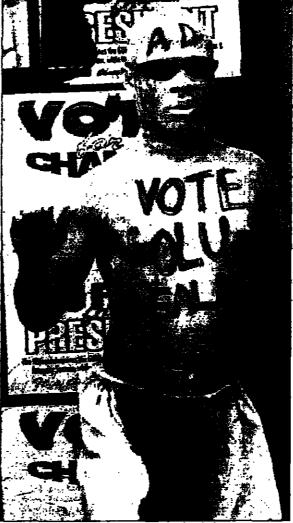
Any rescheduling pact will depend on the incoming civilian government keeping to the terms of a recent policy agreement with the Falae has raised it during International Monetary

the situation is when we options open," he said.

He is running as the joint candidate of two parties: his south-western regional party, the Alliance for Democracy, which advocates radical change and devolution, and the All People's Party, a coalition of business magnates and establishment politicians.

Latest results of Saturday's assembly and Senate elections yesterday gave the People's Democratic Party (PDP), whose candidate is former General Olusegun Obasanio. 194 seats in the 360-seat assembly against 127 for the

The PDP was ahead in the 109-seat Senate with 59 seats to the alliance's 39. Most observers make Gen Obasanjo front-runner for president, but Falae officials say that Senate and assembly voting is not a reliable guide to the



npaign for Olu Falae's Alliance for Democracy. The

IRAQI PROTESTS OPPOSITION GROUPS SAY OVER 100 DIED IN SADDAM CITY FOLLOWING DEATH OF SHIA CLERIC

Baghdad denies killing scores of rioters

Iraqi opposition groups accused the Iraqi regime yesterday of killing scores of people to put down riots sparked by the death of a

senior Shia cleric. Baghdad immediately denied the allegations and said no unrest bad ever taken place. "What is being alleged by foreign media and circles on the so-called disturbances in a number of provinces...is a figment of Tai, head of the official Iraqi

but several Iraqi opposition sources in exile said over 100 and two of his sons.

tollah was a popular figure Baghdad. whose relations with the

deaths are difficult to verify, have soured in recent observers who travel around months. His killing fuelled cries of outrage from Iran people had died last week-end in Saddam City, an over-nity in Lebanon. Iraqi Shia populated, poor Shia suburb opposition groups and Tehof Baghdad, following the ran blamed the killing on killing of Ayatollah the government, a claim Mohammed Sadeq al-Sadr denied by Baghdad.

Diplomats said there were Western diplomats con- no visible signs of problems firmed that serious unrest in the capital yesterday, or had broken out in Saddam extra security measures City and in the southern taken, suggesting that secuholy city of Najaf, 150km rity forces may have put an imagination," said Uday al- south of Baghdad. The aya- end to disturbances around

The United Nations

government are believed to humanitarian office said UN the country to ensure that food bought under the oilfor-food exemption to UN sanctions is equitably distributed had been able to travel to Naiaf at the week-

> The government disputed claims by an Iran-based Shia opposition group of continuing unrest in the south and said it would take foreign reporters to prove its point. But officials at the Londonbased Khoei Foundation, a Shia institution in London, said they had received infor- person and wounded several

mation that Najar was yes-terday tense. It was still surrounded by Iraq's elite Republican Guards and rocket launchers had been stationed in several neighbourboods.

have overshadowed Baghdad's attempts to focus attention on the continuing military conflict with the US protect the Skins in the and Britain over the southern and northern no-fly

Baghdad said yesterday last December, Iraq said it that attacks by US and Britwood challenge the no-fly ish aircraft had killed one zones and has since been fir

said F-15 fighters had bombed anti-aircraft guns and radar sites near the northern city of Mosul after being fired on by Iraqi forces. US jets also attacked The new tensions in fraq air defence sites in the south.

> The no-fly zones were set up after the 1991 Gulf war to south and the Kurds in the north. After the four-day US and British air-raids on Iraq ing on US and British jets.

NEWS DIGEST

JORDAN'S ARMY

King Abdullah dismisses four top generals

King Abdullah of Jordan has dismissed four senior army generals, the first personnel changes he has made since becoming king this month after the death of his father, King Hussein. The dismissals, said officials, were part of the king's strategy of modernising the army as well as pro-

moting a younger generation of officers.

King Abdullah, 38, spent 14 years as a career soldler, serving until recently as commander of the special operations command, the army's elite force.

The most senior general to be sacked is Tahseen Shurdum, the second in command and head of ground operations for nearly a decade, and tipped at one stage to become joint chief of staff of the armed forces. He was a senior member of the Jordanian team which signed a peace treaty with Israel in 1994. The other three generals are Eid Rweidan, chief of military intelligence, Hamzen al-Azi, head of personnel, and Mohammad Abbadi, head of administration. All four were assistants to Field Marshall Abdul-Hafez al-Kashneh, joint chief of staff of the armed forces who was very close to King Hussein. He retains his

it was alleged that white crown prince, Prince Hassen, King Abdullah's uncle, had wanted to dismiss the field marshal for corruption. But instead, shortly before his death, King Hussein dismissed his brother as crown prince, accusing him of meddling in military affairs. Judy Dempsey, Jeruseiem

ISRAELI ECONOMY

Lending rate cut to 13%

The Bank of Israel yesterday lowered its key lending rate for March by 0.5 percentage points to an annual 13 per cent, the first cut since last August.

The cut followed a fall of 0.5 per cent in the consumer price index for January, with expectations that inflation could fall to 4 per cent this year compared with 8.6 per cent in 1998. Jacob Frenkel, governor of the Bank of Israel, a staunch defender of tight monetary policy, said he expected the February consumer price index to be either nil or negative. Meanwhile, the European Union yesterday said Israel would join its research and development programme, allowing it to compete for \$16.4bn joint research projects over the next four years. Britain, France, Holland and Belgium had wanted to block israel's participation until it had revived last October's Wye peace accord with the Palestinians. Judy Dempsey

COMPENSATION FOR ABDUCTION

Egyptian ministry penalised

Egypt's interior ministry was yesterday ordered by a court to pay E£100,000 (\$29,300) in compensation to the wife of a leading opponent of the Libyan government who was abducted while in Cairo and later killed.

The Cairo appeals court awarded the damages to Baha el-Emary, write of the former Libyan foreign minister Mansour Kilkhia. Mr Kilkhia, who disappeared in 1993, became an outspoken critic of the Libyan leader, Muammar Gadaffi. His death followed a threat by the Libyan regime to eliminate its opponents. Mark Huband, Cairo

WORLD TRADE

US to test Beijing's stance on WTO entry

By James Kyage in Belling

US officials were due to na's premier. Mr Summers begin a series of visits to bilities for a deal on Beijing's entry into the World Xianglong, the governor of signal that Mr Zhu will new WTO round starts late the central bank. this vear.

level of Beijing's enthusiasm largely on his personal will-

today with Zhu Rongji, Chi- market liberalisation.

Lawrence Summers, US accession is seen as crucial. deputy Treasury secretary, Analysts said the chances between Long Yongtu, a Chiwas expected to gauge the for a deal this year rested nese vice- trade minister,

Chinese trade officials are was also expected to meet studying possible conces-China today to explore possi- Xiang Huaicheng, the sions on trade and investfinance minister, and Dai ment but Beijing has yet to Trade Organisation before a the People's Bank of China, make any formal new WTO offer during his planned Mr Zhu's attitude towards summit in the US in April.

The focus of recent talks and US officials in Washing-

for WTO entry at a meeting inguess to push for tariff and ton this month was to appeal. The US is also understood sky, the US trade represe

entry, officials said. transition periods to full WTO compliance was possible in certain sectors, but ambiguity on deadlines.

tom line" of liberalisation ary demands for a WTO deal.

between Charlene Barshef-

for concessions on Beijing's to want to avoid agreements tive. Bob Cassidy, assistant under which China can US trade representative and Mr Long asked for greater bunch up its commitments Peter Scher, the US special flexibility on the deadlines for phasing out tariffs and agriculture negotiator, in the for China's compliance with barriers towards the end of next two weeks. Madeleine WTO market access obliga- agreed transition periods. Albright, the US secretary of tions. US officials said some China, meanwhile, is hoping state, is also set to visit Beiflexibility on the length of the US will reveal its "bot- jing before the end of Febru-

Mr Summers is expected to Such issues are expected seek a further reassurance there was little room for to be addressed in meetings that China does not plan to devalue its currency.

US running out of answers as Finding the balance trade gap with Japan swells

Stymied by WTO rules and global economic concerns, Washington has scant chance of reversing a 33% rise in its deficit with Japan, report Nancy Dunne and Michiyo Nakamoto

of Mount Fuji, are dotted with American-style shopping centres that cater to the increasingly diverse needs of the local population. In the decreasing optimism, the large cities, names such as GAP and Eddie Bauer adorn the streets while outside the eral trade pacts - covering urban sprawls, US multiplex cinemas draw audiences to the latest Hollywood block-

American retailers and entertainment complexes are transforming Japan's landscape. But Japanese consumers' love affair with things American has yet to reverse the ballooning US merchandise trade deficit with Japan, which has risen to dangerously high levels again.

The latest figures show that the US trade deficit with Japan narrowed 2.2 per cent in January to Y487bn (\$4bn), as a result of a fall in Japanese exports. But in 1998, the US deficit with Japan grew more than 33 per cent over the year to

The heat is again on the US government to do something about the imbalance. Last month, Charlene Barshefsky, US trade representative, was driven to resurrect Super 301. This once-fearsome provision of US law - renewed under an

vincial cities such as now required to go to a dis- there is now," says a US Fuji Yoshida, at the foot pute settlement panel in the businessman in Tokyo. World Trade Organisation to settle most of its differences with its trading partners.

With great vigour and Clinton administration has already negotiated 35 bilateverything from telecommunications to construction and housing, insurance and government procurement. Only a handful of these pacts have been successful. Washington has threatened. demanded, exhorted, and nagged but the US merchandise trade deficit has continued to climb.

This is partly the result of the deepening recession in Japan and the continued strength of the US economy keeping US demand for Japanese products high. But US exporters still find many non-tariff barriers stub-

bornly intact. To be sure, the foreign share of markets in a wide range of products - from housing to beef and semiconductors - has risen sharply in the wake of bilateral

companies, has also opened up opportunities for foreign

"There has not been a bet-

agreements. The recession, which has weakened many domestic

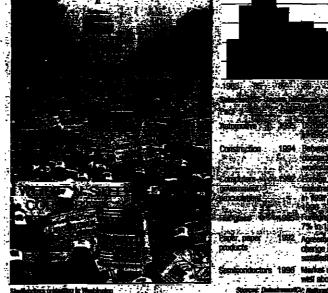
hroughout Japan, pro-useless because the US is nies to make inroads as But the changes fall below

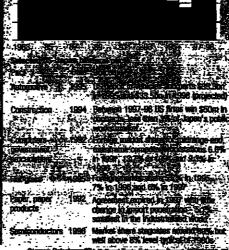
the expectations of Japan's trading partners. US officials said last week they had seen little significant movement on the much-trumpeted "enhanced deregulation initiative" between the two

"In most of the procurement agreements - particularly in the past year or two. the initial progress has stalled and even been reversed in some cases," says a US trade official in Washington. have been the same for 20 ised," says the US official. "The economy is one reason. but we also think they are testing us. Maybe Japan thought we weren't paying provide the main obstacle to as much attention as we

Although Japan won plaudits for repealing its restrictive Large Scale Retail Store law, US officials complain about a recent Japanese government decision to freeze new construction of large stores for up to 18 months or

US suggestions for strengthening fair trade and competition laws within Japan have been virtually ignored. "Japan has built a highly cartelised society," says Steve Clemons of the Economic Strategy Institute. "Talking about deregulation is standard for the course. executive order - is virtually ter time for foreign compa- The questions and problems





In some cases, the recession has even strengthened these ties. Ms Barshefsky's response options are limited. She can no longer credibly threaten bilateral sanctions. Tokyo's response is simply

Although an agreement was reached in 1994, "the defeat. three Japanese manufacturers have much the same market share as they have always had", says one US The problem is that the 'of national security and options other than old-fash-

large Japanese manufacturers have locked up the distri-bution system. "The whole saler is afraid that if they handle even a little bit of the

years." In particular, where

business practices, rather

than specific regulations,

foreign penetration, change

has been slow. Bilateral

negotiations on opening up

the market for flat glass, for

instance, go báck eight

that it would then complain on a range of imported to the WTO about unauthor- spirits. ised retaliation, and the US

with the State Department, to many of the problems for-Pentagon and Treasury, eign companies face in which have forced her to pull her punches on grounds Japan's weakened economy.

The US had created "a real mess", when it virtually customer will be jeopard- ity of an economic disaster - the necessary resolve:

before there is real change in Japan," he believes. The WTO has offered some US successes, such as in the liquor market, where a ruling against Japan forced the government to lower tariffs

But there are many issues would face an embarrassing that the WTO does not lefeat. cover, particularly competi-She also has to contend tion policy, which is central

That leaves the US few ioned muscle-flexing behind the scenes.

With pressure from the gave up its option to impose steel industry and others bilateral sanctions by join mounting, the next several foreign product...his rela- ing the WTO, says Mr Cle- months will test whether the tionship with his traditional mons. "It will take the clar- Clinton administration has

NEWS DIGEST

WORLD TRADE ORGANISATION

Deadline set for choice of successor to Ruggiero

World Trade Organisation members have set March 12 as their new target date for selecting the next director-general to succeed Renato Ruggiero of Italy, after missing two deadlines of mid-December and mid-February. Mr Ruggiero's four-year term and the terms of his three deputies end on April 30.

At the last count Supachai Panitchpakdi, Thailand's decuty prime minister, was leading the field of four candidates, followed by Hassan Abuyoub of Morocco, Canada's Roy MacLaren and Mike Moore of New Zealand. However, Mr Moore has the most second-choice votes, which puts him in a strong position since the appointment must be made by consensus.

Mr Supachal yesterday denied he was planning to with-draw from the race because he lacked US support. Although Washington has made no public announcement, US officials say the administration backs Mr Moore and Mr MacLaren equally. Mr Supachal was cautious yesterday on his prospects, saying the choice would be determined by "global politics". Frances Williams, Geneva

CONFERENCE ON GMOS

Talks may run out of time

Frustrations were running high yesterday morning as negotiations to hammer out the details of a UN blosafety protocol governing the international movement of genetically modified organisms (GMOs) appeared to run out of time

and options.
"There are still significant outstanding issues to be resolved," said Rafe Pomerance, spokesman for the US delegation to the conference, a follow-up to the 1992 Con-

vention of Biodiversity signed in Rio.

Delegates from 170 countries meeting in Cartagena, Colombia, have so far failed to agree on fundamental trade issues within the protocol as well as important mechanical issues to make the agreement applicable in practice. Over the weekend, small groups working behind closed doors agreed to exclude commodities and pharmaceuticals from the protocol, a point favoured by countries such as the US, Canada, Australia, Mexico and Argentina, some of the main exporters of GMOs. But today is the last day for negotiations, now in their 10th day, and delegates, complaining of remaining ambiguities and a lack of transparency governing the course of negotiations, doubt consensus will be reached. Adam Thomson, Cartagena

US DEPARTMENT OF AGRICULTURE

Forecast on exports cut

Weak demand in some economically troubled regions, coupled with plentiful supplies of farm produce, yesterday prompted the US Department of Agriculture to cut its forecast for exports in 1999 to \$49bn, down by \$1.5bn from its previous estimate late last year. This would be \$4.6bn less than in 1998 and well below the peak figure of \$59.8bn in 1996. Imports are also likely to rise, by about \$1bn from the 1998 level, to \$38bn. The loss of exports . comes as US farm incomes are being squeezed by low commodity prices. The US Congress last year agreed a \$6bn relief package, but it is unclear whether similar help will be forthcoming in 1999. Nikki Tait, Chicago

ing Abdullah dismisses
our top generals

Will Comment

ARMS TO STATE OF THE VENT OF VALUE OF V

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SRAELI I CONOMY

.ending rate cut to 13%

COMPENSATION FOR ABBUSTION

Egyptian ministry penalised

WORLD THADE DREAMSATION

Deadline set for choice of successor to Ruggiero

Constraint on one.

Talks may run out of time

Personal on exports cut

The same of the sa

South Korea 'well ahead' on foreign reserves target

By Peter Montagnon and John Burton in Segui

South Korea is well ahead in meeting its target for foreign exchange reserves and the government will not need to launch new international borrowings even though its investment grade credit rating has been restored, Lee Kyu-sung, finance minister

year as a whole by as early rowings in the wake of last continuing strong surplus on the current account of the balance of payments, he said in an interview.

"Even with that our reserves won't decline," Mr Lee said.

renayments this year. Development Bank, Korea \$8.9bn last year. including \$9.7bn to the Inter- Eximbank and KEPCO, the national Monetary Fund and electric utility, might return nomic crisis of December

entities might also take up as June, thanks partly to a year's economic crisis. borrowings, although this sector should also receive a boost from foreign direct South Korea has to meet a right but some public sector around \$15bn, measured on a international money flows of with outright recession heavy schedule of debt entities, including Korea commitment basis, from money, but said that \$50km because of failure to follow

After the shock of the eco-

around \$50bn, should reach who rescheduled the counmaturing long-term debt, he reserves were virtually sector economists that the target of \$55bn for the try's short-term bank bor- added. Some private sector exhausted, the government current recovery would was now considered a suffi- through on economic cient minimum.

The minister brushed \$3.8bn to international banks to the market to refinance 1997, when South Korea's aside the concerns of private would return to its trend

is widely thought to want a prove short-lived. Pessingists cent growth in 1999. substantial cushion of such as Stephen Marrin of reserves. Mr Lee acknowl Jardine Fleming are sale and edged that opening the count that Korea could be handing try's capital markets had for a Japanese lattern of

> restructuring. Mr Lee said the economy

from next year after 2 per currently 5.5 per cent of Even this would leave 2 2008.

statistical unemployment rate of around 5 per cent, he admitted. But this would need to borrow in its own ernment expects to rise to made it more vulnerable to weak growth alternating still be below the 7.5 per cent and less on big projects for average rate expected for this year. Besides, the government could afford to gramme would help promote finance the necessary wel- the change in mix, he said. fare payments without compromising its target for bal- small government.

NEWS DIGEST

WORSE TO COME AS COMPANIES CUT BACK

Hong Kong unemployment

Hong Kong unemployment inched higher lest month and both government and private sector economists warned of further increases this year. The territory's workforce is

braced for further cuts in the lunar new year, which began

last week, as companies opt to close down or prune their

released yesterday, up from a revised 5.7 per cent for the three months to December. Hong Kong's historically negli-

gible unemployment has risen sharply in the past year as the territory veered into recession. Even companies which

have not made big job losses have pruned costs by cut-

ting or freezing wages, and in some cases withholding the traditional lunar new year bonus.

Joseph Wong, secretary for education and manpower,

said continued adjustments within the economy suggested unemployment was likely to remain high in the near future.

However, he pointed to glimmers of optimism, including

growth in tourist numbers, financial aid packages to small

and medium-sized enterprises, and the start of several big infrastructure projects. Louise Lucas, Hong Kong

Unemployment reached 5.8 per cent for the three

months to January, according to government figures

creeps higher to 5.8%

rate of growth of 4-5 per cent ancing the budget deficit, gross domestic product, by

> By their a higher propor-tion of its spending would come from welfare payments state enterprises. Korea's large-scale privatisation pro-"We are heading towards

Australia gives business tax reform clues

The Australian government yesterday gave the first clear indication of the direction of controversial business tax as part of a sweeping tax reform package announced. · late last year.

Peter Costello, the treasurer, said the government was considering lowering 36 per cent and to reform the the rate of capital gains tax and would abandon plans to tax managed funds and publicly held unit trusts as com-

Mr Costello spoke after the government's advisory panel on business tax reform. The panel, headed by John Ralph, the chairman of Fosters Brewing group, was established after the government set out proposals last August to overhaul the tax system and introduce a 10 per cent goods and ser-

Business tax changes would be central to the GST proposal, set out in last year's election by the prime minister, John Howard, and partly aimed at blocking corporate tax loopholes.

At the same time, the government has become increasingly anxious to attract more foreign investment and prevent Australian companies moving offshore. It recently launched a campaign to promote Australia investors at their marginal as a regional financial centre tax rates, he said.

likely changes in capital gains tax and personal tax rules for expatriates as part

The 1,000-page report of Mr reform proposals, drawn up Ralph's committee set out options and recommendations on key aspects of business tax, including suggestions to reduce the corporate tax rate to 30 per cent from unpopular fringe benefits tax on non-cash benefits to employees. However, the committee said it would not recommend specific changes until it held further talks publication of a report by with business leaders and presented its final report by

the end of June, Mr Costello took the unusual step of announcing the government's decision to abandon earlier proposals to treat public trusts such as property, cash management and bond trusts, as companies for tax purposes.

Such investments would continue to be subject to so-called "flow through" taxation, which would ensure there was "no adverse cash flow effects on people receiving distributions of assessable income from cash management trusts," Mr Costello said. Instead of being taxed at source, as initially proposed, income earned and distributed by cash management trusts would be taxed in the hands of individual



Relatives of prisoners hold up placards demanding the release of all prisoners at a Seoul rally yesterday

S Korea amnesties long-serving prisoners

jailed 41 years ago, agencies report from Seoul.

Woo Yong-gak, 71, would

amnesty yesterday for prisoners to be released and held for between 29 and nearly 9,000 offenders, unconditionally on Thursday 41 years, have refused to including freedom for a for under an amnesty to sign an oath to obey South mer North Korean soldier mark President Kim Korean laws, including one Dae-jung's first year in making it a crime to espouse office, said the justice minis- communism, saying that as a condition for their ter, Park Sang-cheon, doing so would violate their release

endanger their families in the North. . Mr Park said the govern-

ment had decided not to demand an oath from their

EU election observers. In addition, member states can also provide bilateral support. Declaring she was "delighted" with the agree-ment, doyce Quin, the UK minister for Europe, announced Britain would provide an additional \$2m. CULTURE GAP 'INTEREST MUST BE PAID' □ BANKS 'DON'T REALISE THEY'LL HAVE TO TAKE LOSSES!

China clears minefields

EU to help fund elections

The European Union yesterday agreed to give increase

they are held in a "free, fair and credible" manner.

financial support to June's elections in Indonesia to ensure

Foreign ministers agreed the EU should provide €7m (\$7.8m) to support the elections compared with €2m origi-

would help cover the cost of voter education programmes

led by local non government organisations, and a team of

nally proposed by the European Commission. The funds

"In informal discussions, the foreign ministers meanwhile continued to insist that Burma should not be represented at ministerial level at next month's planned meeting inn Berlin of foreign ministers from the EU and the Association of South East Asian nations (Asean) because of its poor human rights record. As Asean appears determined to include Burma in the meeting, it is likely to be cancelled Peter Norman, Luxembourg

Howard seeks E Timor talks

Australia has launched an month that it would grant unprecedented diplomatic full independence to East push in Asia and the Middle East, aimed first at securing offer of autonomy was | the case of Astra Internaa leading role in Indonesian deliberations over the future of East Timor and shoring uo regional relations.

After meetings in southeast Asia, Australian government and business leaders will visit Portugal, Iran and India later this week. This will be the first official visit to Iran by an Australian minister in more than five years and the first to India since Canberra's protests over Indian nuclear tests

The Iran and Indian visits highlight Australia's growing push to expand and diversify export markets for an extended period of away from east Asia. But it autonomy for the island. The is Indonesia's recent policy reversal on the future of East Timor that will dominate Canberra's agenda.

Australia was the only western country to recognise Indonesia's annexation of the former Portuguese colony in 1976. The conservative coalition government of John Howard recently shifted policy to support some form of autonomy for the troubled island. But Canberra was unpre-

pared for Jakarta's abrupt announcement earlier this Timor next January if its for Australians and potential regional instability if East Timor - one of Indonesia's closest points to Australia became independent over-

Australian officials con firmed yesterday that Alexander Downer, the foreign minister, would present proposals in Indonesia for an orderly transition in East Timor. He will press President B. J. Habibie and the East Timorese resistance leader Xanana Gusmao, among other leading figures. Australian proposals will also include offers of aid and possibly a leading role in a eacekeeping force on the

island, officials said. In Portugal, Mr Downer will ask the government to provide assistance for East Timor's orderly transition. Australian officials cast doubt on prospects for cur-rent talks between Indonesia and Portugal over East Timor at the United Nations

Japanese banking 'dogma' blocks Indonesian debt rescue

A little known and less understood culture gap between Japanese and western bankers stands in the way of billions of dollars worth of Indonesian debt restructuring.

The gap has become apparent in the past few days in rejected. Mr Howard last tional, which produces cars week warned of heavy costs | and motorcycles with Toyota, Honda and a host of other, mostly Japanese, partners. For months it has been struggling to renegotiate debt payments with its creditors, but the Japanese banks which are its main lenders have so far refused to accept Astra's claim that it cannot make the interest payments in full.

> "Restructuring is something they're not used to," said Rini Soewandi, Astra's president director. "They do not know what to compare us with."

> Other negotiations on large chunks of some \$80bn in corporate offshore debt have also stumbled over Jap-

Interest has waned

and low energy

because of red tape

prices, writes David

he second foreign-oper-

ated natural gas field in

Bangladesh began pro-

duction recently but further

gas projects have been

blocked by delays in award-

ing exploration and produc-

International interest in

Bangladeshi gas has waned

in the past 18 months

hecause of delays and also

because low energy prices

have forced many companies

operations. The Jalalabad

field in the northern district

of Sylhet, operated by Occi-

dental and Unocal of the US,

came on stream earlier this

The field will produce

about 100m cu ft a day,

bringing the country's total

900m cu ft a day. The first

foreign-operated gas field, an

Cairn of the UK, in partner-

with Shell, began

month.

tion licences.

Chazan in Dhaka

principal payments can be necessary provisions. Japadelayed, the full sum plus interest must eventually be "It is a dogma," said Sei-

resentative in Indonesia of the Export-Import Bank of paid." Furthermore, says Mr solution," said the Jakarta Shimamoto, the debt write- representative of a big Japaoffs usually involved in nese trade house. "Once we restructuring, known as make a haircut, we say -"haircuts" are taboo.

That doema has exasperated western bankers, many of whom have already made provisions for Indonesian loans and are willing to accept partial payment before the cash flow of the borrowers deteriorates further. "The cake is getting smaller," one European banker said. "The [Japanese] banks just don't realise yet they'll have to take losses. Boys, bite the bullet."

Part of the Japanese aversion to restructuring, as opposed to mere rescheduling of payments, simply that is needed for lending. If

anese insistence that, while cannot afford to make the No more trustworthy relationship. nese banks also have much larger exposure than most of it is done," he added. "If a

their western counterparts. But Japanese bankers also ichoro Shimamoto, chief rep- do not believe restructuring son relationship, it is differ works in the long run. "A 'haircut', I don't under-Japan. "Interest should be stand why that becomes a coming under strain, how-

no more business with that company. If they don't nav interest our exposure increases. Our ratings will drop. So we don't like it, and many indonesian customers also don't like it." Mr Shimamoto said the

also reflected the high value crumbling because Japanese Japanese bankers put on banks can no longer promise business relationships, new loans. "Now, because of rather than mere number the economic constraints, crunching. "The relationship you can't just stick to the between a lender and a borrower is one of equal footing, of trust," he said. "The interest is the cost of the money reflects the dire state of Japanese banks, many of which are giving very benevolently.

company has invested in the

Even that relationship is ever, as Japanese banks struggle to stay afloat. Mr Shimamoto's bank, a government agency, has quietly bailed out Japanese joint ventures with more than \$2bn in loans because Japanese commercial banks can no longer stick to the tradi-

Similarly, the premise of focus on interest payment sticking to payment in full is warm, emotional economic relationship any more," Mr Shimamoto said, "Because of the power of the rating agencies, because of globalisation, the banks have com-

VIETNAM BORDER

INDONESIAN POLL

China will clear all landmines from the Sino-Vietnamese border by the end of this year as part of the largest ever construction drive in the border region, the China Daily said yesterday. It said soldiers had already cleared 66,500 mines from 120 sq km in the south-western provinces Yunnan and Guangxi which border Vietnam.

At least 800,000 mines were laid in the two provinces during a bloody border conflict between China and Vietnam in 1979, when Beijing wanted to punish Hanoi for its invasion of Cambodia a few months earlier,

Earlier this month, a regional newspaper said Chinese troops cleared more than 280,000 mines and unexploded bombs from border areas in Yunnan in a seven-month operation which had just ended. Reuters, Beijing

CHINESE ECONOMY

Officials impose random fees

China has disciplined 1,273 local officials for imposing random fees on businesses, the official Xinhua news agency said yesterday. It did not say what action had been taken against the officials, but said more than 18,000 cases of arbitrary levies had been dealt with. Last year, the central government had abolished 973 such levies totalling Rmb45bn (\$5.4bn) a year because they were crippling many local enterprises, it said. Reuters, Beijing

Licence delays put Bangladesh natural gas projects on hold

THE CONRAD INTERNATIONAL **BRUSSELS BECOMES**

The Jeading Hotels of the World IN BRUSSELS, CHOOSE SIMPLY

THE BEST.



to scale back their Petrobangla, the stateincrease production from Shell 100m cu ft a day to 160m cu . Analysis said that with its has been unreliable. But gas output to more than analysts said the reason could be that as Bangladesh has to pay for some of the

offshore facility operated by gas, Petrobangla and the

production last year rency. Cairn has subsequently transferred responsiowned energy company, has bility for day-to-day refused to allow Cairn to operations at the field to

ft. saying the offshore rig greater resources, Shell might be more successful in resolving the issue if it became the operator of the

Nigel Hopkinson of Occigovernment may be reluc- dental said the gas produced field, would cost Bangladesh some \$30m-\$40m a year; cheaper, analysts say, than the gas produced by Cairn and Shell because it costs more to operate offshore When Bangladesh invited

bids for natural gas explora-1997, the government was overwhelmed by the enormous interest shown by oil and gas companies. "The whole world seemed to be year. knocking at our door," said a Bangladeshi official involved tives have also lost enthusiin awarding production sharing contracts (PSCs). "Looking back, we probably weren't ready, and perhaps our mistake was trying to offer too many blocks and

promising too much." The Bangladeshi government repeatedly missed deadlines which it had so far been drilled in Banglaannounced for awarding the contracts. When it invited vinced that substantial gas companies to begin a reserves of natural gas lie Few households have piped new round of PSC negotiations this month, several backed out

The government may have delayed because it is unsure what to do with its gas. Most companies now want guarantees that they will be able

exploration programmes. The obvious export market is India, which has a severe

energy shortage. But with the Bangladeshi opposition frequently accusing the government of selling out to tion and production rights in India, any decision to export gas could be politically explosive in the run-up to we could judge that, how the general election promised by the government next Many gas company execu-

> asm in the face of the ponderous bureaucracy in Bangladesh. "Business in this country moves at the pace of a bicycle rickshaw," one executive complained. What normally takes a week can take months here."

Fewer than 100 wells have desh, but experts are conunder the Bay of Bengal.

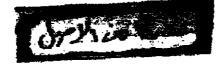
poorest countries a much market

needed boost. Sheikh Hasembarking on expensive ina, the prime minister, who has taken personal responsibility for gas, said further exploration would be needed before deciding whether to

> We are not sure yet how much gas we have and whether it will fulfil our domestic demand. So unless can i say that we can export?" she said. "If we have enough, then we can think of it."

> Only 14 per cent of Bangladeshi homes have electricity, and the government is hoping further gas projects will help expand the network. Several gas-fuelled power stations are being built, but up to 40 per cent of the electricity in the national grid is "lost" or taken by consumers without paying.

Bangladesh's domestic gas network is also very limited. underground and offshore, gas, and 80 per cent of the estimated 900m cu ft of gas Shell estimates the produced per day now goes reserves at 30,000bn-50,000bn to industry or is used to procu ft, a sizeable amount duce fertiliser, a commodity which could give the econ- that currently fetches low omy of one of the world's prices on the international



tant to spend more hard cur- at Jalalabad, an onshore

المكامن الرجل

Fed underestimated economic boom

By Gerard Baker

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Officials impose random fees

is projects on hold

China clears minefields

EU to help fund elections

high above the American heartland, Tom Hoenig probalso on inflation. ably has as good a view as anyone of the remarkable strength of the US economy. The president of the Kansas City Federal Reserve, a key member of the Fed's policymaking open market committee, admits he has seriously underestimated the economy's performance in

'At the start of 1997, I projected growth would slow to near trend (about 2.5 per cent]. In 1998, I projected growth would slow to near trend. Do you really want my projection for 1999?" he iled, during an interview at the end of last week.

Mr Hoenig is in good company. When Alan Greenspan, the Fed chairman, gives his half-yearly Humphrey-Hawkins testimony on the outlook for the US today, this year's forecasts be taken with even more caution than in the country.

- not only on growth, but below 2.5 per cent.

The question is how long can it go on. "We're off to a ought to be accelerating rapstrong start in 1999, but, yes, idly in these conditions, but I'm still expecting the economy to slow," says Mr

the second half of 1998, the US is unlikely to slip anywhere near a recession, Mr Hoenig believes. While global weakness, in Latin America and increasingly in Europe, is likely to damp US growth and widen the current account deficit, the overall picture remains well balanced

Mr Hoenig believes, in fact, that the principal uncertainty remains the risk of an impossibly tight labour market. The vast Federal Reserve district over which he presides has experienced he may well suggest that the most extraordinary surge in jobs of any region

Although employment

central bank's estimates as Omaha, Nebraska, have Looking out from his offices have been far too pessimistic an unemployment rate

> Past economic history pay increases have in fact remained subdued. Explaining this unusual phenome-Having survived intact the non is difficult, but Mr international turbulence of Hoenig thinks it owes much to productivity improveers' attitudes towards pay

> > "I talk to many organised labour leaders and I think we have a new, informed labour force these days. If workers are receiving pay increases based on productivity gains, they can see they are benefiting from improving their own productivity and they know that increases will not help them in the longer term." Mr Hoenig does not share

the view of some economists that the economy has become too dependent on the of the financial sector, as it surging stock market. It has did in the late 1980s. those of all economists growth slowed somewhat clearly "facilitated demand",

he argues, but concern that loans that were being made the market has produced a to the energy sector on bubble that is certain to expectations that oil would reach \$100 per barrel. I saw burst is overdone, he thinks. loans made to companies for Though the personal savings rate has fallen into 100 per cent of the cost of negative territory, partly because of the hig increases in stock prices, consumers are not behaving irratio-

solid. "I'm more and more impressed with the argument that the wealth accumulation is real." he says. In any case, there are few much stronger growth than associated with previous periods of equity price surges. There is little evidence that the exuberance has spilled over into the rest

nally, since their stock mar-

ket gains look increasingly

constructing a building, where the expected return was the appreciation of the value of the building during the construction process... there is none of the stunidity you had in the 1980s." In the last three years, Mr Hoenig agrees that he and his colleagues have tolerated

they might have in the past. "The fact that the economy did not show price inflation allowed us to be more patient than we would otherhe says. "But we've had our eye on the right ball "I can well recall seeing throughout - inflation."

Chile set to cut rates again as activity falls

Chile's central bank is lowest figure for 60 years. expected as early as this time since last September. amid evidence of a sharp slowdown in economic activ-Economists are expecting

a cut to about 7 per cent in the overnight intervention rate from 7.25 per cent now and 14 per cent last September. Then, the bank was in the final stages of its so-called monetary "adjustment", designed to cool rampant consumption, rising inflation and a ballooning current account deficit.
Figures released last week

showed that in December the Imacec index, a broad measure of GDP, was down Der cent on November. which itself was 1.2 per cent less than October's figure, leaving growth for the year at 3.3 per cent about one point less than forecasts and compared with 7-8 per cent

for most of this decade. This rapid cooling of the economy, combined with cheaper Asian imports and intense competition in the domestic retail goods mar-

"It is extremely likely that week to reduce its base in the first quarter of this abandoned its general policy interest rate for the sixth year we are going to see further falls in production," said Juan Andres Fontaine, economic consultant with Fontaine & Paul of Santiago.

The bank's determination to rekindle demand with monetary relaxation was complicated last week by a sudden attack on the peso, which has slipped about 5 per cent since the beginning of the year, mainly because of private sector debt obligations and regional unease in the wake of the Brazilian devaluation. The currency is fluctuat-

ing in an ever-broadening peg" to the US dollar, but the bank intervened twice last week, for the first time since September, to draw an reserves. The move drew criticism from industry leaders, who say the currency should be left to fall yet further to help exporters, who are already suffering from prices, severe drought, and

below expectations and the Latin American neighbours. However, according to Mr Fontaine, the bank has not of non-intervention. "Even since the Asian crisis, the Chilean financial markets have been of the opinion ued, and there's been a tendency to let it depreciate,"

he said. "For most of last year, the central bank impede this trend of a gradual depreciation. However, it did intervene frequently whenever there were sudder

Last week's sharp falls have been attributed to Chilean companies and financial institutions buying hard currency to cover future dollardenominated debt, as well as a surge in demand by the country's \$31bn private pension scheme, which is now estimated \$100m from its allowed to place 16 per cent of its portfolio abroad, against 6 per cent just two years ago.

The private sector accounts for nearly all of debt, although only 5 per cent of this is short-term the double-edged sword of and the central bank holds ket, helped hold inflation for reduced demand and tougher about \$15bn in reserves.

Governor Bush ponders life in the goldfish bowl

With camera lights blazing head of state looks on, everywhere he goes, ignored, forgotten and quite George W. Bush is getting a taste of what he might be in for if he decides to run for president.

for the Republican presidential nomination, is encounon a trip to a foreign land well knows.

possibly misidentified in the

next day's newspapers. So while the ostensible agenda during the four-day As the nation's governors governors' meeting has meet in Washington for their included such issues as eduannual get-together. Mr cation, the states' slice of Bush represents electoral Bush, the governor of Texas last year's tobacco settleand undeclared frontrunner ment and the appropriate way for state and local governments to tax internet tering what every president commerce, the only question ing advantage of the goveranyone has for the son of the nors' meeting to buttonhole former president is: "Will

smilingly, maddeningly, noncommittal. His favourite response has

edgment that he is "warming to the task". But for the many Republicans to whom the younger

salvation, it is enough. Oklahoma. Staunch Bush loyalists, such as fellow-Governor John Ringler of Michigan, are takas many potential support-

he decide to take the plunge. They seem not to mind that they have been shuffled to become a simple acknowl- the media sidelines while he gets the Big Question. "I just know that in my heart... George is the best of the

best." declared Frank Keat-

ing, Republican governor of

Mr Bush has already tapped Lawrence Lindsay, a former Federal Reserve gov-

More than two-thirds of chairman of Ronald Rea- end. Mr Bush's twin 17-yearanswered, they buildoze all away from a direct answer, the governors are expected gan's Council of Economic old daughters are said to be else aside while a bemused preferring to be politely, to rally to Mr Bush should Advisers.

Other Reagan-era cabinet officers are advising on for-

eign policy. Mr Bush himself says he will make his announcement next month. But in recent days, be has repeated his concerns about exposing his family to the searing scrutiny of the national spot-

"This decision is one of the heart and one of the head. In ernor, to help put together a the heart, as I've made it appeal. As one Texas Demoteam of economic advisers clear, I'm reconciling what crat said in late 1997: "He's that also includes Martin this decision means with my the big dog. And we've got to

ton's fish-bowl existence.

Meanwhile, the surge of support for Mr Bush has potential rival. Pete Wilson, the former Republican governor of California, said yesterday he would not launch

a presidential bid. Democrats are keeping up a brave face, but they have long feared Mr Bush's potent Feldstein, who served as family," he said at the week- put him back in the kennel".

Daley heads for Chicago landslide

By Nikki Tait in Chicago

Chicago's mayor Richard M. Daley is heading for a landslide victory in today's municipal elections, so extending his 10-year reign in City Hall.

Although Bobby Rush, the former Black Panther activist-turned-US congressman who is challenging the incumbent mayor, says he still has a strong chance, opinion polls have consistently shown Mr Daley - son of Richard J. Daley, who held the same job from 1955 to 1976, and brother of William Daley, US commerce

secretary - well ahead. One recent poll put support for Mr Daley at 65 per cent, compared with only 13 per cent for Mr Rush. Anecdotally, too, many voters, who have benefited from

surging property prices and low unemployment recently, seem content with the cur rent administration.

However, the same poll, conducted for the Chicago Tribune newspaper, pointed out that many of the "undecided" voters were African-American, where Mr Rush draws his biggest constituency. Chicago is an overwhelming Democrat city, and there is no Republican challenger.

Much of the campaign has centred on how Chicago should handle its new-found prosperity. Mr Rush has focused on claims that the mayor has not fully distributed gains to many city neighbourhoods.

Mr Daley stoutly defends his record, saving he has focused on the "livability" of the city.

Canadian right plans to create united opposition Conservatives, the country's which Reform and the Con- Chrétien, prime minister, from the Conservative party,

Canada's governing Liberal party may face a new chal-

smattering of Progressive formal arrangement in The Liberals under Jean far attracted little support Manning sought to appeal to its stand on those issues.

seek support for a new, in the next election. united conservative party.

election, after delegates to a approved by some 70,000 leader, who has said he is face no serious challenge. Mr Manning is seen as implaca- troversial social platform, three-day convention in Ott- Reform party members in awa over the weekend took votes to be held later this leader of a united party if it offering conservative voters interests, Reform won a abortion and to homosexual steps to launch a new politi- year. The steering commit-Canada's official opposit, the new party was also given alternative is Ralph Klein, can be broken. tion Reform party and a authority to explore a less the Tory premier of Alberta.

lenge in the next federal. The initiative must still be by Preston Manning, Reform popular vote, and currently bec, where the unflingual Mr mention of the party's concontributes to defeating the a single alternative, the Lib mere 0.3 per cent of the poprights. Liberals. The most popular erals' stranglehold on power ular vote in the last election

elections despite receiving the House of Commons. The initiative was begun less than 40 per cent of the

But the initiative has so

fifth largest party, agreed to servatives would co-operate have easily won the last two which holds only 19 seats in stronger provincial govern-In French-speaking Que-

Mr Manning also made no

But in his speech to dele- little chance of winning gates at the weekend, Mr power unless it moderates

ment at Ottawa's expense.

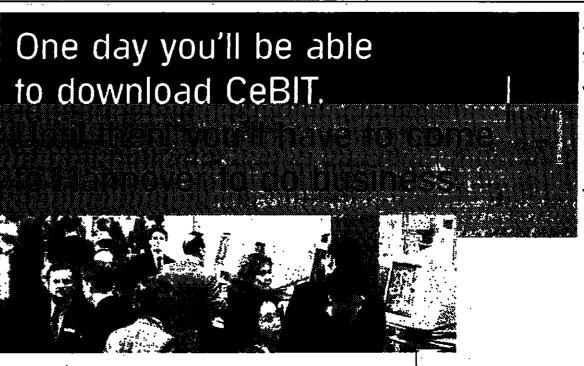
On the web today

http://www.ft.com/americas

PRI wins state election despite drugs claims

 Chávez finds work for Venezuelan troops Publish and be redeemed: Milken in the news

	UNITE	STATE	S			JAPAN		_			GERMAN	Y	•		
·	Consumer primes	Producer prices	Series.	inter inter onto	Resi exchange cale	Consumer prices	Producer prices	Bershge	inport.	Resi exchange rate	Coverage	Producer prices	Enminge	inpon. coste	és és es
1988	109.9	103.2	106.8	100.2	71.0	102.3	92.3	107.8	96.0	131.0	101.4	96.2	110.0	106.9	10
989	115.2	108.5	109.9	101.9	74.9	105.1	94.2	114.0	96.8	123.5	104.2	99.3	112.9	108.0	10
990	121.5	113.9	113.5	104.9	73.2	108.3	95.7	120.1	99.7	108.2	107.0	101.0	117,9	110.3	10
1991	126.6	115.3	117.3 120.1	108.4 108.4	74.1 74.0	111.9	96.8 95.9	124.2 125.6	103.9 112.8	113.2 114.5	110.9 116.5	103.4 104.9	125.3 139.1	109.6 115.3	. 10 11
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983 994	137.8	119.9	126.5	108.0	74.1	116.2	92.6	128.4	118.5	137.3	125.1	105.7	152.4	112.1	10
307 985	141.7	122.2	129.7	105.4	. 68.7	175.9	92.0	132.5	115.8	138.3	127,4	107.5	159.0	110.8	11
996	145.8	125.4	133.9	102.6	73.4	115.8	90.4	135.B	113.2	117.7	129.3	107.1	162.7	109.7	10
997	149.2	125.9	138.0	101.5	79.1	. 117.4	91.0	139.7	110.0	111.5	131.5	108.2	164.8	103.1	10
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969	112.6	108.7	115.8	105.2	99.7	124.2	112.0	125.6	113.6	105.1	121.8	113.9	137.2	114.0	10
990	118.5	107.7	121.5	109.8	102.9	131.7	116.2	134.7	122.5	111.9	133.3	121.0	150.1	121.6	10
991	120.2	106.4	127.1	113.4	100.7	140.3	120.0	147.8	134.2	113.1	141.2	127.5	162.4	127.9	10
102	123.1	105.3	132.3	115.6	104.2	147.7	122.3	155.7	138.8	109.5	. 146.4	131.5	173.1	128.4	10
993	125.6	103.0	135.6	.118.1	108.6	153.9	126.9	161.4	145.6 139.9	95.2 93.3	148.7 152.4	138.7 140.1	180.9 189.5	127.9 127.9	8
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996 .	134.2	105.2	49.0		102.2	178.2	145.6	183.8	148.7	102.7	166.5	151.D	215.8	144.4	10
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	1.0	na. na.	n.a.	n.s.	102.0	1.8	0.4	3.1	n.a.	104.0	3.7	L1	4.9	3.9	11
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Leading republican dissident arrested

leading dissident republican was among four people arrested yesterday by Northern Ireland police as part of the investigation into the Omagh bombing last year in which 29 people died and more than 350 were

The man, who was being held in Londonderry, was named as Francis Mackey, the chairman of the 32 County Sovereignty Movement and a member of Omagh district council.

which will be 19 months late

if it opens in October, is the

most contentious of three

big upgrading projects to be

running well behind sched-

The delays are the result

of many factors, some

But engineering consultants

and rail industry managers

say a common thread is the

port's inability to manage

big engineering projects to time and to budget.

Central Line, which passes

through the the capital's

fashionable West End to the

City is more than five years

behind schedule. The project

involves new trains, control

systems and public informa-tion systems and will not be

completed before October

2000, more than five years

stock on the Northern Line,

known for many years as

"the misery line", has also

been delayed by more than a

year because of design

changes ordered by the

Underground and problems

problem is with the Jubilee

Line extension. It is expected

to carry 60 per cent of the

12m visitors to the Millen-

nium dome in 2000, the cen-

The longest delay is on the

Underground rail

delays threaten

millennium party

A scheme to extend the capital's network to the heart of the celebrations is running dangerously

close to deadline. Charles Batchelor reports

ne £2.9bn (\$4.8bn) Jubi- Tony Blair's plan to cele-

lee Line extension to the brate Britain's role in the

London Underground, 21st century. But the line is

beyond management control. may not be reached. The

state-owned London Trans- from the end of January to

Modernisation the rolling ground's failure to create a

But the most pressing an Underground line linking

Сапагу

West End.

next month.

brought to six the number of men arrested in Northern Ireland since a joint police operation was initiated at the weekend.

Separately, police in the Republic of Ireland said that five men arrested there had Security sources were cau-

tioning against raising expectations of a major breakthrough in the search to identify and bring to trial those responsible for the bombing in the market town of Omagh last August.

not expected to be com-

pletely open before October 31 and even then important

stations such as Westmin-

ster - next to the Houses of

Parliament - may not be

Even the October target

handover of the first section

testing has already slipped

The 15km extension to the

line - linking the West End

with the office metropolis at

Canary Wharf - is supposed

to represent the future of

gested cities. It features the

But engineering consul-

tants with experience of

Underground projects say

the problems on the line -

and on the other projects -

resulted from the Under-

strong central management

team alongside the project

manager to drive it forward.

plex, built on derelict dock-

yards to the east of central

London, were desperate for

their office blocks to the

under way. But in 1992 -

The promoters of the

Wharf office com-

travel in the world's con-

latest in metro design.

sides of the border bave been facing growing political pressure to show some results amid fears that dissident ful trial. republican groups are preparing fresh attacks to dis-

rupt the peace process. Last month some opposition MPs from England and Northern Ireland threatened to use their statutory House of Commons privilege against libel suits to name individuals allegedly involved in the Omagh

The Jublice Line extension

1989 Bill authorising construction laid before parliament

sector contribution to JLE of 2400m confirmed

completion now due September 1998

time unless electricians improve productivity

1999 Jan Bectricians agree productivity deal

legislation authorising the

extension project - Olym-

pia & York, the Canadian

admitted it had over-

stretched and applied for

protection from creditors.

The company had agreed to

invest in a rail transport

The project management

team decided to push ahead

anyway. Leading UK civil

engineers, such as Balfour

and starting, the project was and Tarmac signed up. So struction, or exercise tight

did groups from other coun-

link to central London.

loper of Canary Wharf,

1992 BB passed, Olympia & York, developer of Canary Wherf, goes

1993 Financial restructuring of Cenary Whari completed; private

1994 Rail turnel being built by New Austrian Method collap

Healthrow airport. Work on two extension stations is halted

1997 London Transport says extension will be six months lat

1998 Feb Second delay announced - to spring 1999. High-tech

signating shelved until line is open. 1998 Sept Bechtel brought in to manage project. Hugh Doherty,

London Transport's project leader, steps down. Completion

1996 Nov London Transport warns extension will not be ready on

1996 Greenwich chosen as site for Millennium Dome

ation. Hopes it will contribute £400m to extension

dice any chance of a success-

BRITAIN

The latest arrests came as Irish officials conceded that Herald newspaper on the there was still little prospect of any early advance on the "decommissioning" of arms

Gerry Adams, the Sinn Féin president, said in Australia yesterday that there was nothing in the 1998 peace agreement agreement bombing. They agreed not to that required the Irish victims of paramilitary-style. only after senior police offi- Republican Army to decom- attacks in Norther Ireland in

Existing Jubilee line

Northern Line

However, police on both cers and the UK and Irish mission before Sinn Fein can the last eight months of 1998. governments argued that take up ministerial positions Adam Ingram, the UK govthis would seriously preju- in a regional Northern Ireland government.

Mr Adams was commenting in the Sydney Morning first day of an eight-day Australian tour.

However, both govern-

ments expect the decommissioning issue to remain a stumbling block to the setting up of the new government beyond that date. Almost 150 people were

Canary Wharf, owner of the

Docklands office complex

which is part-financing the

link. "It is possible [London

Transport] fell in love with

the project. They have built

lovely stations which will

last 100 years but maybe they should have cut back."

ne example highlighted

decision to site a cross

by rail experts is the

over, which allows trains to

change tracks in an emer

gency, underground at

This is two stations away

from where the line comes

up to the surface, where a cross-over would have been

much cheaper to construct.

Breaking up the technolog-

ically complex parts of the

Jubilee Line into too many

pieces caused additiona

problems in getting them to

Spreading responsibility

for track, train control

systems and signalling over

three different companies

caused unnecessary com-

plexity in getting the differ-

ent systems to work

together, said Michael Scha-

bas, a rail consultant and

director of GB Railways, a

train operating company.

work together.

Canary Wharf station.

ernment minister responsible for Northern Ireland security, said yesterday.

Loyalists were responsible for 90 attacks - comprising 25 shootings and 65 assaults, he said in a Commons written answer. Republicans were behind 59 - 19 shoot-

ings and 40 assaults. The 149 offences, which took place between May 1 and December 31, included shootings, grievous bodily harm, actual bodily harm and common assault

Ban on modified against EU rules'

The UK government is

The claim follows a legal opinion commissioned by the Royal Society for the Protection of Birds and Friends of the Earth.

farm-scale environmental

"consider our powers". The RSPB says the government's position is ambigu-ous and believes the govern-ment should end the

moratorium. But Mr Sands yesterday partially defended ministers' reluctance to impose a formal moratorium. Despite criticisms of the govern-

the outcome of any legal bat-

foods 'not

torium on the commercial growing of geneticallymodified crops would break European Union law, two big environmental groups said esterday We make the project fit the budget," said George Izcobescu, chief executive of

"This is not an area in which certainties of any kind prevail," said the 20page opinion drawn up by Philippe Sands, reader in international law at the University of London and global professor of law at New York University Law School. However, good arguments can be made to support the view that a moratorium on the commercial growing of GM seeds would not be contrary to EU and WTO [World Trade Organisation law."

The conclusion was welcomed by environmental groups, which renewed calls for a formal moratorium of at least three years on the commercial release of geneti-cally-modified organisms. They say this is the minimum time needed to conduct

trials of the crops. Michael Meacher, environment minister, last week gave an assurance that the government would not allow the commercial release of GM crops unless it was satisfied about their impact on health and the environment. He added that - if necessary industry to impose a voluntary delay on planting. If that failed ministers would

confusion by "categorically and publicly" declaring a

ment's legal arguments, he said it might be justified in taking a pragmatic stance. Ministers might be reluctant to put the issue of a moratorium to a legal test because a decision could limit their room for manoeuvre on this and other issues. The legal position of EU states regarding GMOs is likely to become clearer over the year. He also emphasised

tle would be uncertain. Mr Sands used both the Treaty of Rome and the WTO Sanitary and Phytosan-itary Agreement in his legal arguments supporting a moratorium. He also cited the absence of EU case law and the existence of relevant WTO case law.

NEWS DIGEST

VISA APPLICATIONS

Lawyer claims immigration chaos traps executives in UK

Families and business executives are being trapped in the UK because of chaos at immigration headquarters, lawyers said yesterday. Delays transferring files to a new computer system have affected thousands of people of various nationalities who need documents to leave the country. The Home Office said some delays were expected during the modernisation of the system for handling cases. The process has included updating computer systems and relocating offices at the immigration and Nationality Directorate in Croydon, south London, Julia Onslow-Cole, a lawyer with Cameron McKenna, the City of London law firm, said the problems affected thousands of non-UK citizens applying for permits or visa extensions. "A lot of businessmen simply can't travel. Some 250,000 files have been moved from one building to another without even being marked," she said.

The Home Office issued advice last year warning there would be "unavoidable disruption" during the changes. It asked applicants not to telephone or visit Croydon between December and February "unless it is absolutely necessary". The department said yesterday: "There is some disruption at the moment."

ELECTRICITY PRICE ALLEGATIONS

Texas offshoot may be named

Eastern Electricity, an offshoot of Texas Utilities, is expected this week to be named by Callum McCarthy, the UK energy industry regulator, as one of the generators alleged to have manipulated electricity prices in December. The regulator was still drafting recommendations yesterday on how to prevent further market "abuses" by generators. Mr McCarthy said last month he was considering altering the terms of generators' licences. He was also contemplating earlier than expected changes to trading arrangements in the national electricity pool, which sets wholesale prices. The regulator claimed prices would have been £90m (\$146.7m) lower ~ about 10 per cent of total pool turnover of £889m during December - if there had been cost effective bidding by the generators.

Brigg, an independent power producer owned by Ivo. the Finnish electricity group, is understood to have set prices on more occasions during December than any other generator. Eastern has also been criticised for setting high

The pool price mechanism, which customers claim has been abused by generators, was established to ensure electricity was supplied by the most cost-efficient plants following the break-up of the publicly owned Central Electricity Generating Board. Customers have repeatedly claimed that the three biggest fossil fuel generators -Eastern and the former state-owned National Power and PowerGen - have used their price-setting power to manipulate the system marginal price, one of the elements of the pool system. Andrew Taylor, London

LANDMINE CONVENTION

2m destroyed before deadline

The British army has destroyed 2m anti-personnel landmines before the Ottawa Convention comes into force on March 1, George Robertson, chief defence minister, said yesterday. More than 100 countries signed the convention banning the use, production and trade of landmines. They must report on stocks by June and destroy them within four years. The Royal Air Force's remaining stocks will be destroyed by the end of the year, leaving the UK with 4,000 to be kept to test detection and destruction techniques. Mr Robertson hoped the accelerated destruction of British mines would send a signal to countries that have not signed the convention.

"A serious, global effort is required before this ban will be truly effective," he said. Alexander Nicoll, London

Warning to forgings industry

Inward investment in UK manufacturing, an important part of the economy over the past decade, could be hit if the forging industry does not build on previous productivity gains, according to a study. The sector is a vital supplier to much bigger industries, such as cars and aerospace, says the Centre for Economics and Business Research. The consultancy says the forgings sector increased productivity 57 per cent over the past decade, twice as much as UK manufacturing and four times the rate of the econorny as a whole. It says failure to keep up this level of improvement could damage the country's ability to attract overseas investment in areas such as car manufacturing. UK forgings companies have annual sales of £780m (\$1.2bn), mostly to other UK-based companies in fields such as cars, aerospace and general engineering with total output of £150bn. Peter Marsh, London

BBC APPOINTMENT

Chairman calls for courage

The main qualification for the new director-general of the BBC will be courage in taking tough and controversial decisions, Sir Christopher Bland, the corporation's chairman, is to say in a speech tonight. Sir Christopher, speaking to the Royal Television Society, will argue that the BBC will be "pilloried for the things it gets right" as well as its mistakes, so courage "is arguably the key qualification" for its leaders. Sir Christopher, who is leading the search for a director-general to succeed Sir John Birt next year, says the BBC will "continue to have to take tough decisions". He will argue that the higher the proportion of advertising revenue as a proportion of total revenue, the less distinctive a public service broadcaster is likely to be. The BBC is financed mainly by a state levy on UK users of television sets. John Gapper, London

Trade data will reveal |Oil filter maker damage from high pound in India venture

The extent to which the strength of sterling has daming a picture for 1998 as a two-and-a-half years.

strong hint of how much and, to a slight extent, slowworse the situation is likely ing world trade, while to become this year. Even a moderately good be rising as the high pound

performance will leave the allows importers to gain country in its worst trade position since the boom pre- ael Saunders, UK economist sided over by Nigel Lawson, at Salomons. then chancellor of the exche-

bank predict a deficit in trade in goods for December of £2bn (\$3.2bn), on the heels fall. But the currency has of the previous month's retained a resilience, shrug- surplus with the UK: the steep £2.2bn deficit.

trade gap in the fourth quarter of 1998 to about deficit since 1990 and £2bn been surprised that its five rate of any region.

The pound's long ascent began in the summer of 1996 Investment banks such as and reached a peak at the Salomon Smith Barney Citiend of March 1998. Since then, analysts have declared that the pound was bound to That would take the UK's sion and sharp cuts in inter-

Even the Bank of England, 26bn, the highest quarterly the UK central bank, has the UK rose by the fastest

aged UK exports will be long-term influence of the return than the euro-zone revealed today when the strength of sterling, which "Export volumes are being

The data will also give a hampered by the high pound import penetration seems to market share," notes Mich-

more than the same period consecutive rate cuts have done little to dent sterling. The main reason for the UK base rates, at 5.5 per export gloom is simple: the cent, still offer a higher

After years of stopping Beatty, Amec, John Laing

trepiece of prime minister shortly after the passage of tries including Aoki of Japan costs began to increase.

and the US. total UK trade figures for has been enjoying a power-December are published, giv- ful appreciation for the past icy committee, which sets rates, has also been forced to downgrade its outlook for UK exports based on its judgment of external demand and the lagging effects of sterling's apprecia-

> The most recent data before today's figures showed a record £15.7bn deficit in traded goods between the UK and countries outside the European Union during 1998. That was almost double

the deficit in 1997. North America has continued to run a traded goods ging off warnings of reces- value of UK exports to the

machinery.

tools.

US and Canada fell in the last quarter of 1998, while North American Imports to

venture to make equipment to bring western health and safety standards to Asian factories is being started in India by a leading UK maker of specialist

and Soletanche of France.

GEC Alsthom contracted to

deliver the trains while

Westinghouse agreed to pro-

The decision to keep

responsibility for manage-

ment of the project in-house

was overturned by govern-

ment pressure last Septem-

ber when Bechtel, a US proj-

ect management group, was

brought in. Underground

management also failed to

co-ordinate design and con-

control of the design when

vide signalling.

Filtermist - based in Bridgnorth in the English Midlands - is replicating in a plant in Poona, southern India, the technology it has pioneered over 30 years to make specialised fan based filters that remove oil from the air around machine

The oil, which gets into the atmosphere from the lubricating and cooling fluids used in metal cutting, can cause health hazards to plant operators. The Poona venture is in conjunction

western factories to meet tighter environmental standards. The world market for such systems is put at about \$70m a year. Randall Taft, Filtermist's technical director, said there was a "huge' potential market in India. and opportunities to export to other parts of Asia. Privately-owned Filtermist has annual sales of about £6m (\$9.7m), of which 80 per cent is exported.

about 8,000 filter units a year - selling for up to \$3,000 each - and over the next few years the Poona plant is likely to build up annual production to about 1,000, according to Mr Taft.

with Span, an Indian com-pany that makes machine tries. The equipment uses vanes that draw oil mist into the machine and draw away Filtermist is one of a hand- oil droplets to tanks from which the liquid can be recy



By Peter Marsh in London increasingly mandatory in

ful of companies worldwide making the equipment, cled.

Its UK factory makes Filtermist started in the late 1960s and has produced about 100,000 filters which

RACE RELATIONS CALLS FOR RESIGNATION AFTER LEAKS OF INDEPENDENT REPORT INTO MURDER OF BLACK TEENAGER

London police chief insists he will not quit By Sknon Buckby

Social Affairs Correspondent Sir Paul Condon, the London police chief, insisted last night he would not resign despite growing calls for him

to stand down. The calls come before publication on Wednesday of an inquiry report into the killing in a suburban street five years ago of Stephen Lawrence, a black student.

The future of Sir Paul, police chief for all of London

"institutionalised racism" in car unable to accept this will tions in the 1990s. Five white his force, an allegation made "find it extremely difficult to men were acquitted of the

the charge when presenting evidence to Sir William Mac-Pherson's inquiry hearings. "I hope, pray, anticipate, that [the report] will say something very significant dice. around institutional racism," he said yesterday. "I will embrace that with zeal."

Sir Paul vigorously demied sent demands". Crucially, Sir Paul may be

liam's new definition of

institutionalised racism refers to "unwitting" preju-Sir Paul became Scotland just over two months before According to leaks, the Stephen Lawrence was is untenable". report accuses the Metropoli- stabbed to death in 1993.

in a leaked section of the work with the community in killing in 1997 and subsethe way that policing by con- quent attempts by Lawrence's parents to bring a civil action against them colable to accept this as Sir Willapsed.

> when his contract expires race relations". next January. John Stalker, former deputy chief constable of the northern England Yard's most senior officer city of Manchester, said he first time and possibly the force, and since April last "must resign - his position

Sir Herman Ouseley, chairexcept the City financial distant police of "pernicious and The killing has become man of the Commission for alising of racist language, He recently said up to 250 trict, may hinge on his will-institutionalised racism", the most significant Racial Equality, said: "It is and the banning of offensive Met officers could be coringness to accept there is adding that any senior offi-incident in British race rela-irrelevant who is running weapons in private. And it rupt.

[the Metropolitan Police] - it could lead to changes in the the standard."

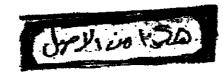
The report will outline 70 recommendations to change that framework, "designed to usher in a fundamental Sir Paul is due to retire transformation of Britain's

tion service.

It may demand the crimin-suspended.

is the framework that sets national curriculum for schools to emphasise cultural diversity and improve race awareness.

Since Sir Paul became commissioner in 1993 the number of officers from ethnic minorities has risen by It is likely to call for a 50 per cent. His new squad of tougher race relations law, "untouchables" is rooting covering the police for the out corruption within the armed forces and immigra- year more than 50 officers have already been



wyer claims immigration aos traps executives in UK

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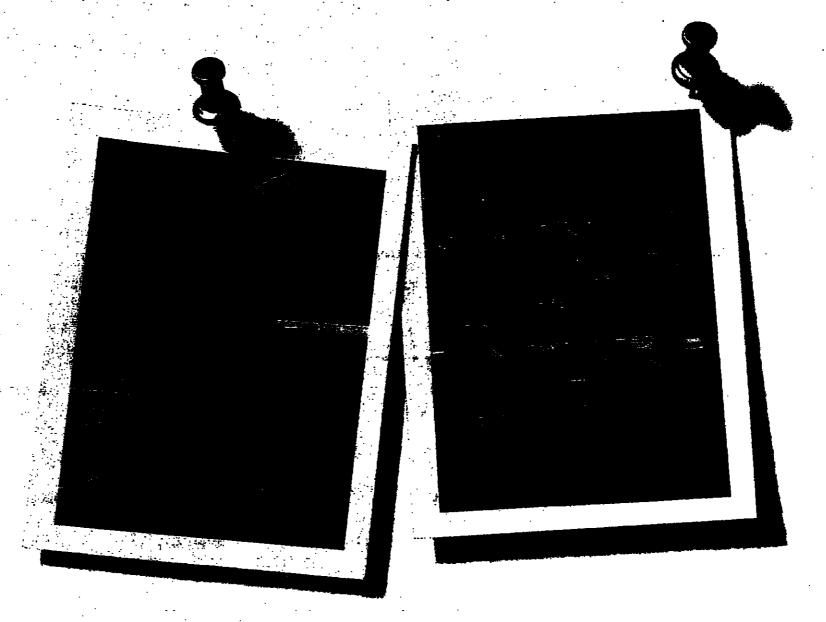
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Monsanto scores an own goal

their plans, allowing themselves

to be wrongfooted by the subse-

Professor Ulrich Steger, a spe-

society at Switzerland's Interna-

tional Institute for Management

Development, says when compa-

nies are surprised by contro-

decision-making processes are

"Managers do not think politi-

criteria than business," Prof Ste-

'In terms of goodwill,

you have to build up

which you can draw

tion in Europe and the US, where

and hormone-treated beef are

"One should realise that the

Second, it failed to recognise

that consumers would resent

being asked to shoulder the risks

of a technology that brought

already widely accepted.

in the US," Prof Steger says.

a bank of trust on

in difficult times

Prof Steger says.

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of their adversary.

Richard Tomkins asks whether the public relations disaster over transgenic foods in Europe could have been avoided by putting in more careful groundwork

When the next book about foresee the public reaction to great public relations great public relational disasters is written, it is a safe bet that it will be dominated by the story of Monsanto's woes over genetically modified foods in

It is the biggest business fiasco since Royal Dutch/Shell became the target of public outrage over its plans to sink the Brent Spar oil platform in the North Atlantic. And like that episode, it prompts the question: did it really have to be this

Business history is littered with stories of big companies rescuing their products and reputations from disasters.

Perrier fully recovered from the discovery of traces of benzene in its bottled water, and Johnson & Johnson similarly regained public trust after capsules of its Tylenol pain-killer were poi-

In the Perrier and Tylenol cases, the disasters could not have been foreseen: once they occurred, the companies involved took decisive action to restore public confidence by admitting what had gone wrong and engag-ing in massive product recalls.

It is not the same for Monsanto and the other biotechnology companies caught up in today's cri-

Their products did not become genetically modified by accident: they designed them that way, and in their view, there is nothing wrong with them.

Nor does the Brent Spar analogy hold up. In that case, Shell ended the controversy by bowing to public pressure and changing

Monsanto cannot do this without giving up one of the world's biggest markets for one of its most important products.

Yet the Shell and Monsanto stories do share one common feature. Both companies thought

Their mistake was in failing to

them few obvious rewards.

Experts told us for years that there was no risk of getting mad cow disease, then suddenly changed their minds. Who canguarantee they do not change their minds about genetically modified foods?" says Prof Steger. "So we carry the risks, but the benefits are higher profits for manufacturers and lower costs cialist in corporate clashes with

Third, it thought international trade agreements would force Europe to open its doors to genetically modified products whether it liked them or not. "Nobody versy, it is usually because their likes being pushed around, and this gave them an initial image, based on rational, technical criterightly or wrongly, that they ria. Too often, they pay little were pushing the reluctant Euroheed to dangers that lurk in the peans into a situation they did power of opinions and not want," Prof Steger says.

Last summer, Monsanto sought

to open the way for the introduccally. They do not understand tion of genetically modified foods that politics are driven by other by running a £1m advertising ampaign devised by the London-"And in these days of sharebased Bartle Bogle Regarty holder value, managers are so agency, explaining the case for

overrun that they do not have The campaign appeared to have the right motives: it tried to the time to think things through and out themselves in the shoes create some understanding of a difficult issue and invited people to listen to opposing arguments, even giving the addresses and telephone numbers of organisations such as Greenpeace and Friends of the Earth.

But Mark Lund, chief executive of the London-based Delaney Fletcher Bozell agency, says advocacy advertising such as this is rarely enough to withstand a big controversy. Unless you are shining a very

powerful light on some truth in Lacking that perspective, Monyour advertising that stands up santo made three big mistakes, against the tide of public opinion, First, as a US company, it then it's simply going to render badly underestimated the differyour corporate advertising irreleences in attitudes towards nutrivant," he says.

"It might be odd for an adverenetically modified products tising person to say this, but the most effective way of creating an environment of acceptability for a controversial product is probatradition of processed and fast bly still very good public relafood is far shorter in Europe than tions, because you have got to be sure that when the story takes off, you have got people who are going to be asked for quotes who

Monsanto says that it never Not surprisingly, Ian Wright, really stood a chance of getting

of their failure to put in the

"The truth is, in terms of pub

lic goodwill, you have to build up

a bank of trust on which you can

draw in difficult times. If you

want to be in a position where

you can deal with a crisis like

this, you have to put in the

spadework over a very long time

before these things hit."

groundwork," he says.

vice-president of Britain's Instiits case over in the UK, where it Hill, the former Labour party tute of Public Relations, agrees. found itself introducing its products at about the time of the BSE "Biotechnology companies are immensely secretive, and what scandal. you are seeing here is the result

We could provide one of our scientific experts with the most impressive academic background and a lifelong career in studying this area to explain how these products work and why we feet they are safe, but at the end of the day, anyone in the UK could say: Well, that's what they told us about BSE, and they were wrong.' It's clear that it's eroded

spokesman who is now a director of Bell Pottinger Good Relations, Monsanto's public relations

What, I think, in the medium term can be a benefit of the frenzy of the last week is that, in a way it has been impossible to get anybody properly engaged up to now, we will begin a debate on the scientific basis of the research being done by the biotechnology companies into genetically modified food."

logue with its opponents.

"The only thing they can do is to stay the course and hope the resistance erodes over time. There are examples of corporations that have been portrayed as brutal and that are nevertheless

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On the other hand, there is also the example of nuclear power another new technology that promised supposed benefits to society yet faced implacable

As Prof Steger notes: "Today, confidence in science."

Prof Steger is less sure. At this the only debate about nuclear is the situation retrievable? late stage, he says, it is too late power is how quickly to phase it "Very much, yes," says David for Monsanto to open up a dia-





DIVESTITURE OF STATE-OWNED ENTERPRISES POMADZE POULTRY ENTERPRISES LIMITED

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Documents can be obtained by writing to, faxing or E-mailing the consultants retained by the Divestiture Implementation Committee on behalf of Government, namely:

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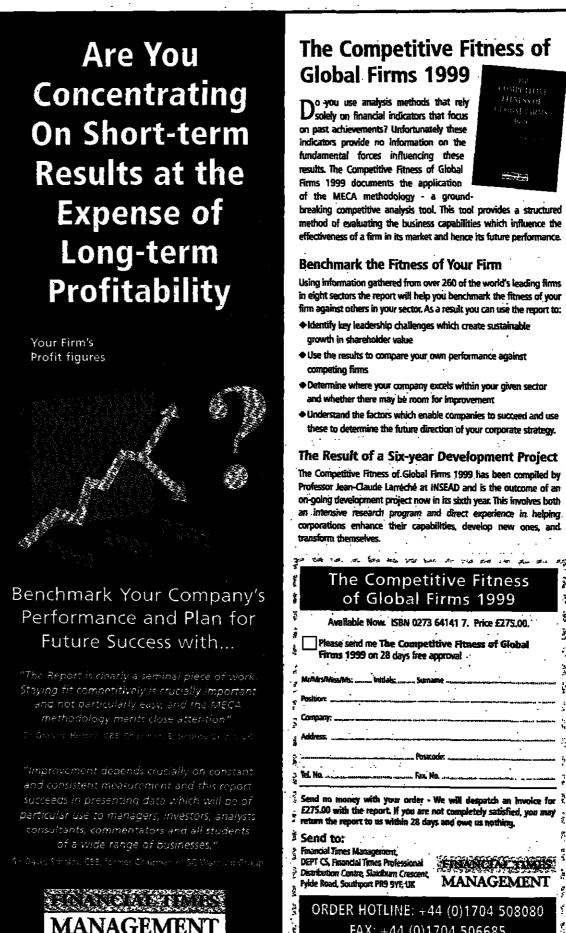
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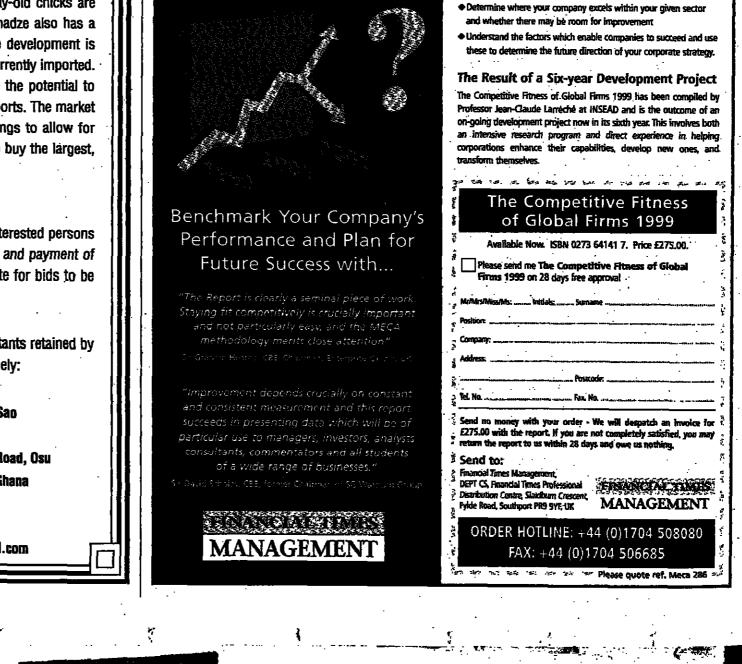
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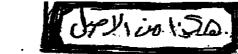
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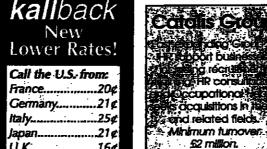
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A copy of the tender documentation is available, on payment of a nonrefundable fee of IRES,000, from Ms. Joan Phelan, Office of the Director of Telecommunications Regulation, Abbey Court, Irish Life Centre, Lower Abbey Street, Dublin 1, Ireland (Telephone 00 353 1 8049600, Fex 00 353 1 8049665).

The fee should be paid by bank draft payable to the "Office of the Director of Telecommunications Regulation". Only organisations which purchase the tender documentation may participate in the competition.

> Closing date for receipt of applications is 1400 (local time) on the 6th May 1999.

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A summery information memorandum is also available on request or can he viewed on the official website of the Office of the Director of Telecommunications Regulation: http://www.ndtr.ie.

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Picture this, in sharper focus

A new software standard could change the use of digital images in the next century, writes Edwin Colyer

in detective films or TV series. A blurred picture is called up on a computer screen and several zooms later a small section is magnified, revealing the culprit's face in sharp detail.

In the real world, such incessant zooming leads only to an ever-increasing onscreen blur. "At the moment the resolution of an image is fixed - if you zoom in the picture gets fuzzier," Says Richard Clark of Elysium, a small UK internet software house. But work is under way that could make images scaleable: "Soon you will be able to zoom in on a section of an image and maintain the quality

The scaleability of images is just one way in which JPEG2000, a new standard in image compression, could remodel our use of digital images in the 21st century. People will be able to select regions of interest within an image, says Mr Clark. "You could compress an image so that the eyes, nose and mouth would be given more detail, or provide higher quality in parts of a medical

image to help diagnosis. "For web applications it will even be possible to attach information and properties to different levels of image compression or parts of the image. For example, you could have an image of an aircraft. By zooming in on the wheels you would

It is a common scene bring up another picture, in detective films or perhaps from a different angle.

> Image compression does not just save space on hard drives and reduce transmission times across the internet. The JPEG standard is optimised for images of natural scenes and typically squashes files to a tenth of the size. But compression also affects the way images can later be handled and

> JPEG stands for Joint Photographic Experts Group, a committee of the International Standards Organisation, and comprises more than 200 experts who have produced a range of interna-

'Pictures are added to most web pages as an afterthought or for decoration'

tional image compression standards. The JPEG2000 initiative was started by JPEG's convener, Daniel Lee, a research and development manager at Hew-

lett-Packard, in 1997. "The currently used JPEG standards were developed about 10 years ago," he says. They were based on technologies and methodologies

from the 1970s. Although they meet most current needs, many of the new applications and technologies that have arisen from the internet provide much richer functions than are currently specified."

The enormous growth of the internet has been central in creating the need for a new standard, as it has changed the concept of data handling. "In the internet arena, it is uncertain where one application ends and another begins as machines communicate with each other," notes Mr Lee. "The new standard will be engineered to account for this interconnectivity."

The software and digital imaging communities recognise that with the internet a standardised approach to image handling is essential. Standards allow wider use and better sales - of prod-

Computer scientists have also argued for a new standard because of advances in compression power. Now bigger compressions are obtainable with an improved quality of image. Although the old technology is still effective for the highest quality images, the improvements mean pictures can be delivered more rapidly at generally acceptable quality

Part of this improvement has been achieved by using a new approach, called wavelet compression, to sample the image and assess its data. JPEG2000 will be based on wavelets. The committee is assessing various models.



Good image: better compression will magnify with less loss of resolution

carrying out thousands of have to obtain a "key" tests before deciding which algorithms are finally written into the new standard. Wavelets allow pictures to be broken down and compressed in a more flexible manner. With JPEG2000 users will choose which parts of an image to download or decide to view small areas of images without los-

The new standard also addresses questions of image ownership and encryption. It will be possible to lock ges so they are accessible to others at only poor quality, or with a watermark superimposed. In order to access the highest quality images, or use them in a

ing resolution

sumably by paying.

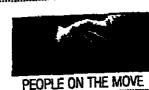
Mr Clark, who heads the UK delegation on the JPEG2000 committee, admits some of these features are not new and are contained in the lesser known parts of the original standard. "JPEG2000 has more bells and whistles. But most of the work has gone into making the high compression performance and features as effective as possible. At the end of the day you want a

For all its bells and whistles, whether JPEG2000 is quickly adopted cannot be predicted. Tom Lane. LIG's organiser, reserves judgment on the new standard. He publication, the user will hopes it will not only

improve compression performance, but also address some of the problems associated with the current standard. "In the end, an ISO spec is only a piece of paper. and it may or may not ever

Ronald Grant Archive

achieve wide use," he says. However, with the lea software and imaging industries involved in the new standard. Mr Lee predicts that JPEG2000 will change the way images are used on the web. "Currently, pictures serve an illustrative purpose only - they are added to most web pages as an afterthought or for decoration. But with JPEG2000, webbrowsing could become image based. JPEG2000 will elevate the image to be a first-class citizen."



PEOPLE ON THE MOVE

Péladeau in the driving seat at Quebecor

Pierre Karl Péladeau second son of the late Pierre Péladeau, has taken the helm at Quebecor, the Canadian printing, newspaper and forest products group founded by

his father. Péladeau, 37, becomes the youngest president and chief executive of any major Canadian corporation. He has immediately ordered a review of all the

company's operations with an eye towards cutting administrative expenses. The Quebecor empire, started in 1950 when the senior Péladezu purchased a small community newspaper in Montreal, surpassed C\$8bn (\$5.30bn) revenues

earnings by 21 per cent. The company's largest holding is Quebecor Printing. North America's second argest commercial printer with revenues of C\$5.6bn last year. The company became Europe's largest pure commercial printer last

last year and boosted

Tryckinvest i Norden, the Swedish printing company. Quebecor also controls Donohue, Canada's largest integrated forest products company by market second largest newsprint

producer in North America. But its most aggressive acquisition in recent vears has been the dramatic C\$1.2bn purchase last year of Sun Media, the Canadian newspaper chain best gnown for its racy tabloids.

The purchase overnight turned Quebecor into Canada's second largest newspaper chain, after Conrad Black's Hollinger/ Southam group, and the only one with substantial properties in both French-speaking Quebec and English Canada.

Quebecor, which had failed in a bid to acquire Sun Media in 1996, was courted by the Sun chain as a white knight after Torstar, which publishes the Toronto Star, attempted to acquire Sun Media in a hostile takeover. Pierre Karl Péladeau, at

the time Quebecor vice chairman and executive vice-president of Quebecor Printing, was the key negotiator on the deal with Sun Media.

The senior Péladeau courted controversy throughout his life, particularly with his outspoken sympathy for Quebec's separatist movement, a viewpoint reflected in his Quebec newspapers such as Le Journal de Montreal.

The younger Péladeau has been more circumspect about his politics, publicly embracing neither the federalist nor separatist camps in Quebec.

He and his older brother Erik, who takes over as vice-chairman of the company, control the majority of Quebecor shares Edward Alden, Toronto

Tarjanne to Project Oxygen

Project Oxygen, the US company planning to build a global fibre optic telecommunications network, has recruited Pekka Tarjanne to the newly created post of vice-chairman

Tarjanne, 61, has spent the past decade as secretary-general of the International Telecommunication Union. Part of the United Nations and headquartered in Geneva, the ITU is an international organisation which helps governments and private sector operators to co-ordinate global telecoms networks and

As such, Tarjanne's international experience should prove invaluable to Project Oxygen, which intends to build an undersea cable network spanning 168,000km, with 99 landing points in 78 countries. The venture's total price tag of \$14bn over 10 years, makes it by far the largest and most ambitious such project ever attempted.

Neil Tagare, chairman of the New Jersey-based start-up, said: "Dr Tarjanne will be an equal partner with me in the process of developing, promoting and running Project Oxygen." The company, which has around 50 employees at present, has hired Lehman Brothers as financial adviser to help it raise \$3bn in funds to build the first phase of its

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Before joining the ITU. Tarjanne was a government minister in his native Finland. While in charge of posts and telecommunications, he oversaw the restructuring of the telecoms sector and the conversion of the national carrier into a commercial company.

Daniel Bögler, New York

Top names to Blackstone

Blackstone Group, the US private merchant bank, has announced two new senior appointments. Robert Friedman, one of

attorneys specialising in

Wall Street's most respected

mergers and acquisitions, is joining Blackstone as a senior managing director. Leaving Simpson Thacher & Bartlett, the US law firm. after 32 years. Friedman will work mostly in Blackstone's principal investing group. Friedman has been advising Blackstone since the firm was founded in 1985 by Stephen Schwarzman and Peter

"With his deal experience. perspective, superlative negotiating skills, and excellent judgment - plus his intimate knowledge of how our firm works and invests in principal situations - he is simply a great catch," said Schwarzman.

Peterson.

Friedman said: "I know that I am moving to an environment that has the same high ethical standards, the same passion for excellence, and the same kind of collegial culture that I have known at Simpson Thacher".

Blackstone has also announced the appointment of Richard Lappin, formerly president and chief operating officer of Fruit of the Loom, as a senior managing director.

Blackstone private equity funds own or have held major investments in 36 companies with more than \$15bn in annual revenues. Lappin will work with the firm's other senior managing directors to help monitor the operations of portfolio companies

"Dick Lappin's years of senior management experience will be an enormous resource for us. especially given the emphasis in our portfolio on a diverse range of companies and the importance of operations to the success of our investments," Schwarzman

Blackstone is currently investing its \$3.8bn Blackstone Capital Partners III private equity fund, which was raised in 1997.

Along with principal investing and mergers and acquisitions advisory. Blackstone's other business areas include real estate investing and restructuring and reorganisation advisory. William Lewis, New York

Statoil shrinks business areas Statoii, Norway's

state-owned oil company, unveiled last week a new organisational structure. This is part of a multibillion krone cost-cutting and divestment programme which is aimed at restoring profitability in the country's largest enterprise after the company's worst results in a decade.

Statoil will combine 15 business areas into five for the groups operations, each headed by a senior vicepresident: Henrik Carisen, 53, for exploration and production Norway; Rolf Magne Larsen, 46, international exploration and production; Peter Melibye, 49, European gas; Sten-Ake Forsberg 52, Nordic energy and retail; and Leidulf Ramstad, 52, industry and trading.

Three senior vice-presidents, Johan Nic Void, Stig Bergseth, and Elisabeth Berge, will fill new posts covering international relations and alliances. technology, and the Norwegian states direct financial interest in offshore operations respectively. The new organisational

model also includes a smaller corporate staff, with Terje Vareberg, 50, promoted to deputy chief executive under Harald Norvik, chairman and chief executive. Valene Skold, Oslo

People on the move is edited by Lisa Wood. Phone 00 44 171 873 3605. Fax 00



INFORMATION TECHNOLOGY BRIEFS

radio and alphanumeric

Hewlett-Packard brings a touch of colour to the palm-top

Hewlett-Packard, the US computer group, is launching its first colour palm-top PC. Running on the Windows-CE operating system, the HP Jornada 420 weighs 250g and is a compact 13cm by 8.1cm by 2.2cm. The 256-colour, 240-by-320 pixel screen delivers high-magnitude graphics over normal monochrome models.

It connects easily to a desktoo PC for instant synchronisation of personal information and electronic mail. The price is likely to be around \$500. www.hp.com/jomada

Motoroia takes the net in hand

Motorola, the US electronics and telecommunications group, has introduced what it claims to be the first handset to support wireless access to the internet, corporate intranets and other networks. The i1000plus is an internet-ready device integrating the capabilities of a digital phone, two-way

pager with internet microbrowser, e-mail, fax and two-way messaging. It incorporates microbrowser technology developed by Unwired Planet, the US internet software www.motorola.com

Mobile Chinese Chinese speakers will be glad to hear that all new ranges of mobile phones from Ericsson will include versions that enable messages to be sent in the

The phones will be able to store Chinese names using the 10.000 Chinese characters available. The Danish company said the first Chinese language-enabled phones would be shipped in the

second quarter of the year.

CD notebook

www.ericsson.com

Sony has announced the world's first slimline CD recorder for notebook PCs. Measuring just 12.7mm high, the CRX501E internal CDR drive has a capacity of 650MB. Such capacity means that even extensive multimedia presentations, picture files and video data can be recorded and

FT Maps

The FT is now able to offer the following world and industry

specific maps for purchase in a wallchart or folded format:

FT International Telecommunications Map 1997

published in association with Salomon Smith Barney

FT Global Telecommunications Map 1998

published in association with Inmarsat

FT Asia-Pacific Telecommunications Map 1998

published in association with Telstra

FT Euroland Map 1998

published in association with Deutsche Bank

For further information, please contact:

Julia Woolley

Tel: +44 1787 228418 Fax: +44 1787 227419

Email: julia.woolley@FT.com

or Tracey Endacott in London

tel: +44 171 873 4356 Fax: +44 171 873 4862

Email: tracey.endacott@FT.com

FINANCIAL TIMES

No FT, no comment.

All the main CD recording methods are available, as well as standard CD reading and writing formats. Sony says "leading CD recording software suppliers will be supporting the drive". The Japanese group has

also extended its range of digital camcorders. The new Digital8 model offers digital video quality, but enables users to record on Hi8 tapes. Both Hi8 and standard 8mm recordings can be played back.

Marketing pack

www.sony-cp.com

Budding e-commerce entrepreneurs might like to peruse LiveCommerce 2.0, the latest version of the internet marketing solution suite from Open Market, the US software group. The new version offers an enterprise application package which enables companies to create intuitive, personalised online catalogues to serve their customers' individual

An important feature of the package is the real-time dynamic entry function. Users can lumb from anywhere on the web to the appropriate item in a LiveCommerce catalogue. www.openmarket.com

Christopher Price



TIM JACKSON

Value of the whole versus the parts

Do shareholders benefit when online businesses are split off from their traditional counterparts?

the parts.

If you run a big public company, how should you use the internet to increase value to shareholders? This question is likely to be of growing importance around the world over the coming year or two. But it is made more piquant by the different answers companies

are already offering. In one corner stands Barry Diller of USA Networks. which owns Home Shopping Network offline and an online auction company called FirstAuction.com. Mr Diller announced a megamerger on February 9

in which his company will join with the Lycos search and portal business, and with the Ticketmaster and Citysearch combine that sells tickets and provides online local information. Mr Diller believes that

building a business both online and offline will reach 30m web users. He also believes that operations that take 1m phone calls a day and ship 200,000 boxes to customers is an ideal way to build an e-commerce giant. In the other corner stand

companies such as Barnes & Noble which hopes to spin off its online bookstore into a separate public company. Alongside is CMP Media, whose dollar share price rose from the high teens to the high twenties after an analysts' conference call a week ago, making a break-off of its web businesses seem more likely. Other examples of companies that believe shareholder value can be easily released by demerger include Dixons, the UK electronics retailer, which expects to sell off its FreeServe internet service provider.

Which company is right? Do shareholders benefit more by having online businesses split off from their traditional counterparts?

Mr Diller's arguments sound compelling. It is the ability to handle physical logistics that is often the Achilles' heel of businesses seeking to sell things on the web. The idea of combining a proven expertise in physical objects with internet entrepreneurship makes instinctive sense.

an incentive to stay late in The risk is that traditional

companies will move too quickly to spin off their US shareholders appear to internet businesses, without take the anti-conglomerate realising what they are view. The immediate market giving up by way of links reaction to the USA between the two. Networks/Lycos merger was But there is a

compensation. Today's to mark down Lycos's share price, signalling firmly that extraordinary high the whole will be less than valuations of internet businesses have grabbed the Yet signals from investors attention of the head of in Europe are less clear. The practically every public Lex column in the Financial company in the US. The Times pointed out recently age is clear: build an internet business quickly, that Dixons' share price had risen sharply since news of and some of the star quality of the web could rub off on the runaway success of its free ISP became public. It your share price. Facile as it also stated that the may sound, this probably is difference between the the message markets should be sending to managers and before and after valuations is greater than any owners of companies. The independent value that advantages of being first could be put on the mover in online businesses FreeServe business, even are documented. By holding forth the carrot of high pricing its customers at £1,000 (\$1,629) each. valuation, investors are telling companies clearly

Two things seem to be happening. First, the market what to do. is having difficulty working How long this will take to out what kind of synergles reach Europe is unclear. there should be between Although valuations for online businesses in online businesses and their offline counterparts. Germany's Neuer Markt are Barnes & Noble, for instance if anything even more frothy than those on the Nasdaq in can do all kinds of cross-marketing between the the US, there seems to be two, from printing its web more of a disconnection address on bags customers' between the online upstarts books are wrapped in to and their traditional using its web site to counterparts in the old publicise events taking place world. Paradoxically, the initial at the user's nearest

bookshop. But there are also disadvantages. Standalone web businesses tend to grow quicker than subsidiaries of conglomerates, partly because they understand more clearly the disciplines of marketing online and partly because employees in web businesses often have stock options whose high potential value gives them

Tim.jackson@pobox.com NO, I'M AFRAID DEBT COLLECTION IS ONE ASPECT OF BUSINESS THAT IS STILL OPPLINE

advantage.

public offering of large local

European exchanges could

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in stimulating thinking in

European boardrooms. The

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Top names to Blackstone

Strange how the Berlin cookie crumbles

Nigel Andrews reports on a triumph of mindlessness over matter at the film festival

Festival ended in a triumph of mindlessness over matter. The Thin Red Line crossed the thin white finishing tape ahead of half-a-dozen smaller but more substantial competitors - not least the best US movie, Robert Altman's Cookie's Fortune and 20th Century Fox can now laugh all the way to Oscar night.

epic opens Britainwide later me its pretensions were outshone by the filigree comic skills of Altman's movie, shown on the penultimate day to a jury se sandbagged by Malick, by Kurdish demos and by a three-films-a-day Golden Bear schedule that it could

How else explain why Stephen Frears won Best Director prize for The Hi-Lo Country, a Woody Harrelson-starring western so longwinded that it may have seemed like an epic? (To me it more resembled a bad dress rehearsal for Duel In The Sun.) At least the jury recognised quality in the European films. Denmark's Terrence Malick's war Mijung, noted last week, won the runner-up Silver this week: more then. For Bear and Michael Gwisdek became the first German ever to win Berlin's Best Actor prize for his bleakly funny turn as a benighted casualty of city life in the best Bundesrepublik movie Night Shapes.

Altman's Cookie's Fortune found nothing in the biscuit probably no longer tell jar save the delight of film

The 49th Berlin Film quality from quantity, critics. For this comedy of ally scissored by anyone it small-town greed and grand- inconveniences - and in jail standing Hollywood's cells board-games and fishquirkiest veteran, late of ing debates take precedence The Gingerbread Man, over lawyers' visits. Best of stayed in the Deep South as all is the local production of if to make amends for Grisham nonsense. The cast tial than it first seems), prois more enchantment: Glenn duced by a Glenn Close Close, Julianne Moore, Liv Tyler, Chris O'Dennell and Eleanora Duse and starring Patricia Neal enacting a a Julianne Moore whose ring-o'-roses comedy about dance of the seven veils an old girl's mysterious resembles a bad day on death, the scrabble for wills,

> sneezes everyone falls down. Altman and screenwriter Anne Rapp have a Fargoworthy perspective on proone takes notice of cor- oning experimental backwalow tape is there to be casu- him. This backwater.

and the fact that small

Wilde's Salome (less tangenclearly convinced she is tive nower suggesting a better film yet unmade. Claude Chabrol's Au

Opportunity Knocks. There were two other towns are places where delights in the closing days, when any one person plus a near-miss. The last was Mike Figgis's The Loss Of Sexual Innocence, a reck-less bid by the Leaving Las Vegas director to jump from doned off crime scenes - yel- ter while Moviedom still lets

jungle riot of bricolage and trompe l'oeil suspense bildungsroman, of symbolism and disconnected scenes including a naked black/ white Adam and Eve in Africa - built around film- Boucher and Que La Bête maker hero Julian Sands. It Meure. doesn't cohere, though the last episode of horror in the Robert Rodriguez's The Facdesert has a burst of narra-

Coeur Du Mensonge is unalloyed pleasure: a dark thriller starring Sandrine Bonnaire as a painter's wife having a fling on the Brit-tany coast with media smoothie Antoine De Caunes. Miracle number one is that TV's Eurotrash combad jokes in a cartoon is that Chabrol's signature tropes - food scenes, mis-

moments that are part Hitchcock, part Pirandello are as boldly inscribed here as in heyday work like Le

The other treat was uity. The El Mariachi pulpmaster brings a new spin, not to say high gothic torque, to the teenagers-injeopardy horror film. Squishy aliens take over a high school's pupils and teachers. Early zombified schoolmistresses include Piper Laurie and Bebe Neuwirth, both in fine form, and the end is a rip-rouring retread of Aliens, with extra père can act, not just crack wit and intertextual savvy. Not great art, perhaps, but French accent. Miracle two better than much that passed for great art at Berlin.



One the jury got right: Denmark's Silver Bear runner-up, 'Milfum

Artist who failed the garret test

Millais' only crime was to be considered too well-to-do to be taken seriously, writes William Packer

It is time we treated Sir John Everett Millais properly. He was among the most conspicuously successful Victorian painters in an age that honoured its artists more than most, and remains one of the more intriguing in his life and distinctive in his work. Yet hardly before he was cold in his grave his reputation was under attack. In an insidiously damning article in The Savoy magazine a month or two after Millais' death in the summer of 1896, Arthur

We find Millais taking on the British portrait tradition at 🏂 its best, and more

> Symons, the symbolist poet and critic, remarked that "In the eulogies [he has] been justly given... I have looked in vain for this sentence, which should have its place in them all: he did not make the 'great refusal'."

than holding his own

now excuses and apologies still seem needed whenever Millais' work is shown in any strength and seriousness. "Had his reputation not declined to such a remarkable extent." says the National Portrait Gallery's director, Charles Saumarez Smith, in his catalogue preface to this latest show, 1996, the centenary of his death, "...ought to have been the year of a major retrospective exhibition." Indeed so, but the questions are begged: why was it not; and was the reputation in fact so low?

stands convicted of the one unforgivable crime an artist can commit in modern eyes, that of more aesthetically minded con- portrait (1854), which took him temporaries as being too prosper-

really to be taken seriously as an artist." To Symons he had betrayed "a finer promise than any artist of his time...[abandoning] a career which, with labour, might have made him the greatest painter of his age, in order to become, with ease, the richest and the most popular." His further charge that, whether it was Gladstone or Cinderella, "he painted them all with the same facility and the same lack of conviction" finds its echo even as late as 1984 in a remark of Alan Bowness, the then director of the Tate, on a "vacuity behind the conception" of the later work. Is any of this fair, let alone true, is the question addressed by this rather small but nonetheless impressive look at his portrait work, from youth to old age. For what is at issue is the right of the individual artist to develop in his own way, to find his own path, and to be himself. For what the Symonses of this world would seem to say, which still strikes a sympathetic chord upon our postromantic sensibility, is that you cannot be a true artist if you do not lead the artistic life. Symons gives himself away, however, by citing another painter as "a man of genius, whose virtues were all given up to his art, and who is unhonoured obscurity" - who turns out to have been Simeon elite and decadent Symbolist → very minor, pretty decadent.

lites against all that was corrupt, indulgent and self-serving in the late Renaissance inheritance. The exhibition is set out in sections, demonstrating first the precocious talent which took him to the Royal Academy Schools in 1841 at the age of 11, following him through the 1840s in drawines and naintines of family and To received opinion, Millais friends after the manner of the time. His first truly personal character as an artist then emerges with pre-Raphaelitism at selling out. He was, says Sauthe turn of the 1850s, which here marez Smith, "despised by his is focused on the familiar Ruskin and the Ruskins off to the High-

What makes it the worse for Mil-

lais is that he was, in his youth.

so much the principled revolu-

tionary, leader of the pre-Raphae-



lands together, where he and ent ways a triumph, and proper the far less familiar double porrecorded in a sequence of charming anecdotal drawings

The three remaining parts are

categorical rather than chronological, giving us in turn his work with children, great men and beautiful women, from the 1860s to the '90s, and here the show is at its most interesting and frustrating. For there is simply not enough to do the job properly. Was there a failure of nerve, again? Was it really necessary to give so much space to the early work, which has always been acknowledged, as insurance? The child-portrait section is particularly thin, when there are so many, of the half-lengths especially, to tie him in intriguingly to the aestheticism of such as Whistler and Albert Moore. But the men and women, too few again alas, are in their differ-

to admit a painterliness in the handling of paint and surface of astonishing assurance: And we find Millais taking on the ambition and scale of the British portrait tradition at its best, and more than holding his own. He may no longer be the revolutionary as such, but there is nothing unserious, unworthy or untesting in the underlying ambition. We may baulk still at certain sentimentalities, but those were the conventions of the age, and no more irksome, indeed no more sentimental, than the grandiosities and artificialities of the great Georgians.

The Tate's three Armstrone sisters. "Hearts are Trumps" (1872) is a tour de force, setting out quite openly his claim to a place alongside Reynolds; and so too

Raphaelite, his work opened out dressed so smartly "à l'amazone". But the single figures, male or female, are perhaps even more impressive, for their unaffected simplicity of presentation, and the directness of their address Millais, for all his tricks, his lightness of touch, his ease of drawing, shows us his sitters as they are, to the life, whether it is Gladstone with his fierce eagle eye, or his beloved, ever-pensive sister-in-law, Sophie Caird.

This may not be the thorough retrospective that is now neces sary, but at least we can see Millais at last as the true painter he always was.

Millais - Portraits: The National Portrait Gallery, St Martin's Place, London WC2, until June 6; supported by The American Friends of The National Portrait Gallery.

Fate fails to trip up Bartoli's Elvira

OPERA IN ZURICH DON GIOVANNI/BORIS GODUNOV

The Fates conspired to sling their expression, was telling. From the worst at Jürgen Flimm's new outset he was, quite rightly, production of Don Giovanni, but always a degree more sinister for once they failed to spoil an than roguish. In the pit Nikolaus exceptional occasion. Their first Harnoncourt elicited sharptrick was to cause Cecilia Bartoli, edged, vividly coloured and due to sing the mezzo-ish part of astutely phrased playing from Donna Elvira for the first time, to the excellent band. slip on the ice during the late stages of rehearsals. The result or so Flimm's predominantly put her on crutches, but she is one determined lady, and with have us believe. With its the help of a little judicious rearrangement of movement and clever use of the revolving stage, the deployment of a few bag- and and in Act Two a progressively chair-carriers, for her the show went on.

In the event she was tremendous. The voice is in great shape, much larger than I remember it and even fuller of colour, with a useful husky quality lower in the register which she utilised to great effect as a counter to her brilliant, hardish sound which she used to express blistering rage. The way she commanded the stage was a wonder to behold. Less predictable was that the range and stance of the role

seemed ideally suited to her. The second trick of the Fates gár, at the last minute. Luckily a swiftly improvised excuse, exe-entirely unremarkable. tive, rightly let him off the hook A brief word on David Pountimmediately, and as the evening wore on his singing and acting became better and better. But Bartoli and Hemm were

not the only heroes in this singularly well balanced cast. Elizabeth Magnuson's Donna Anna had its weaker moments - her difficult Act II aria, "Non mi dir", among them - but was largely good. Roberto Sacca's bespectacled Don Ottavio conveyed a character with more common sense than is often the case. Isabel Rey and Oliver Widmer were hugely attractive as Zerlina and Masetto. And the giant voice of Matti Salminen as the Commendatore imposed itself on the whole evening.

In the title role Rodney Gilfry was in magnificent voice, and every movement, every facial

Tel: 1-212-362 6000

PARIS

CONCERTS

Salle Pleye

This Giovanni is reincarnated, grey-coloured production would revealed system of scaffolding that ultimately circles the Commendatore's statue, his staging

Slipping on ice put her on crutches . . . but the voice is in great shape

hints at abstraction without quite getting there; and Florence von Gerkan's costumes could be 18th, 19th, or early 20th century, was to cause the company to lose European or American. But all is its original Leporello, László Pol- made clear in the last moralising chorus, when a definitively clasreplacement was found - the sical arcade makes way for a excellent Manfred Hemm, who view of a 1950s American motel, fortuitously had the role still and Giovanni, who shortly before fresh after recent performances has been consumed by a spectacelsewhere. His only serious faux ularly explosive stage fire, is seen pas was a rather surprising smoothing a young girl. To be appearance one scene too early in sure, he is still intent on getting Act One, which resulted for a his cats, and he is still very much heart-stopping few seconds in a the smooth operator, but in the curious duet with Don Ottavio. A context of a later age he seems

> ney's production of Mussorgsky's Boris Godunov (mostly the 1869 version), whose last night I caught on Saturday. This is a powerful, original and deeply affecting staging, evoking thoughts of Chechnya or Sarajevo, Yeltsin or Stalin, as much as it calls to mind more ancient Russian tyrannies and madnesses. One pities Godunov's selfdestructiveness - particularly given Matti Salminen's overwhelmingly powerful singing of Godunov - but the conducting of Nikša Bareza, who replaced a sick Frans Welser-Möst, failed to make the work flow as such an episodic and naked piece as this

Stephen Pettitt

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INTERNATIONAL Guide

AMSTERDAM

OPERA Natherlands Opera, Het Muziektheater Tel: 31-20-551 8911 Carmen: by Bizet. New staging by Andreas Homoki, conducted by Edo de Waart. The designs are by Wolfgang Gussmann and Gabriele Jaenecke, and the cast includes Carmen Oprisanu and Martin Thompson; Feb 24

BERLIN

Deutsche Oper Tel: 49-30-34384-01 Rise and Fall of the City of Mahagonny: by Kurt Weill, libretto by Brecht. New staging by Günter Krämer, conducted by Lawrence Foster, with designs by Gottfried Pilz and Isabel Ines Glathar; Feb 24, 28

BOLOGNA OPERA Teatro Comunale Tel: 39-051-529 999

www.nettuno.it/bo/

La Bohème: by Puccini. Conducted by Daniele Gatti/ Paolo Arrivabeni in a staging by Lorenzo Mariani, with designs by Willy Orlandi; Feb 23, 24, 25

CARDIFF

OPERA Weish National Opera Tel: 44-1222-464 666 Hansel and Gretel: by Humperdinck. Conducted by Wiadimir Jurowski in a staging by Richard Jones, premiered in December. Cast includes imelda Drumm, Linda Kitchen and Nigel Robson: Feb 26 Peter Grimes: by Benjamin Britten. Carlo Rizzi conducts a new staging by Peter Stein. With sets by Stefan Mayer and costumes by Moidele Bickel.

Cast includes John Daszak and

Janice Watson; Feb 24

COLOGNE EXHIBITION . . . Wallraf-Richartz Museum Tel: 49-221-223 82 www.museenkoeln.de Arendt de Gelder (1645-1727): first monographic exhibition devoted to Arendt de Gelder, one of Rembrandt's most prominent pupils. The show includes 58 paintings and 13 drawings as well as 25 graphic works by Rembrandt; to May 9

OPERA Oper der Stadt Tel: 49-221-221 8240 Die Vögelt first modern staging for Walter Braunfels's opera.

Premiered in 1920, it was banned by the Nazis and largely forgotten until a recent recording. This production is conducted by Bruno Well and staged by David Mouchtar-Samorai, Feb 23

COPENHAGEN EXHIBITION Louisiana Museum of Modern Art. Humlebaek Tel: 45-4919 0719 www.louisiana.dk Henri Cartier-Bresson: Europeans. Previously seen in Paris and London, this show brings together 185 works ranging across the photographer's career from the 1930s to the present; to Jun 6

EDINBURGH OPERA

Tel: 44-131-529 6000 Scottish Opera: Der Rosenkavalier, by R. Strauss New staging by David McVicar, conducted by Richard Armstrong. The cast includes Joan Rodgers; Feb 24, 27 The Magic Fountain: bv Delius, Conducted by Richard Armstrong in a new staging by Aidan Lang, with designs by Ashley Martin-Davis; Feb 26

Edinburgh Festival Theatre

HARTFORD

EXHIBITION Wadsworth Atheneum Pleter de Hooch (1629-1681): previously seen at Dulwich Picture Gallery, this first-ever one-man show of the Dutch

painter offers a reassessment of his work. Less celebrated than his contemporary, Vermeer, de Hooch was a pioneer in his own right, and a specialist in maternal and domestic subjects; to Feb 27

HOUSTON EXHIBITION Museum of Fine Arts, Houston

Tel: 1-713-639 7750 www.mfah.ong ssaī: The Eye of Paris. Retrospective of the photographer's work that coincides with the 100th anniversary of his birth. Dubbed the eye of Paris' by Henry Miller Brassai celebrated the city in photographic series including 'Paris at Night', a series of photographs taken during nocturnal wanderings with the flåneur and poet Léon Paul Fargue; to Feb 28

LONDON CONCERTS Barbican Hall Tel: 44-171-638 8891

London Symphony Orchestra: conducted by Lorin Maazel in the UK premiere of his Music for Violin and Orchestra, and in Bartok's First Portrait: and by Wolfgang Gleron in Tchalkovsky's Symphony No. 6; Feb 24, 25,

Royal Festival Hall Tel: 44-171-960 4242 London Philharmonic Orchestra: conducted by Jukka-Pekka Saraste in works by Strauss and Beethoven, with soprano Cheryl

London Coliseum Tel: 44-171-632 8300 La Traviata: by Verdi. Revival of Jonathan Miller's production conducted by Michael Lloyd; Feb 25 Parsifal: by Wagner. Conducted by Mark Elder in a new staging by Nikolaus Lehnhoff, with sets by Raimund Bauer and costumes by Andrea Schmidt-Futterer. Cast includes

MUNICH CONCERT Philharmonie Gastelg Tel: 49-89-5481 8181 Munich Philharmonic Orchestra: conducted by Ingo Metzmacher in works by Schubert and Henze;

NEW YORK CONCERTS Avery Fisher Hall, Lincoln Center Tel: 1-212-875 5030

www.lincoincenter.org New York Philharmonic: conducted by Kurt Masur in works by Menotti and Mahler, with mezzo-soprano Jennife Larmore, tenor Richard Leech and violin soloist Glenn Dicterow;

OPERA Metropolitan Opera, Lincoln

Studer: Feb 24

www.metopera.ora Moses and Aron: by Schoenberg. English National Opera Conducted by James Levine in a staging by Graham Vick, with sets and costumes by Paul Brown, Cast includes Phillip Langridge and John Tomlinson; Feb 23, 26

Tel: 33-1-4561 6589 Orchestre de Paris: conducted Kim Begley and Jonathan Summers, Feb 23, 26 by Christoph Eschenbach in works by Brahms, with piano soloist Tzimon Barto: Feb 24, 25 PRAGUE DANCE

National Theatre of Prague Tel: 420-2-2108 0131 www.anet.cz/nd The Nutcracker: by Tchaikovsky, in a staging by Rus choreographer Jurij Grigorovic; Feb 24

SAN FRANCISCO CONCERTS Davies Symphony Hall Tel: 1-415-864 6000

www.sfsymphony.org San Francisco Symphony Orchestra: conducted by Jeffrey Tate in works by R. Strauss, Humperdinck and Honegger, Feb 25, 26, 27

SEATTLE **OPERA** Seattle Opera

Tel: 1-206-389 7676 www.seattleopera.org Vanessa: by Samuel Barber. Conducted by Yves Abel in a staging by Sharon Ott; Feb 27, 28

TOKYO CONCERT Suntory Hall Tel: 81-3-3584 9999 Orchestre National du Capitole de Toulouse: conducted by Michel Plasson in works by Gounod and Saint-Saens, with soprano Leontina Vaduva:

TV AND RADIO WORLD SERVICE BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHZ (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

 CNN International Monday to Friday, GMT:

06.30: Moneyline with Lou Dobbs 13.30: Business Asia 19.30: World Business Today 22.00: World Business Today

Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

On the wrong track

The popularity of 'index tracking' threatens to distort stock markets because it has artificially raised the value of companies with illiquid shares, argues Hugo Dixon

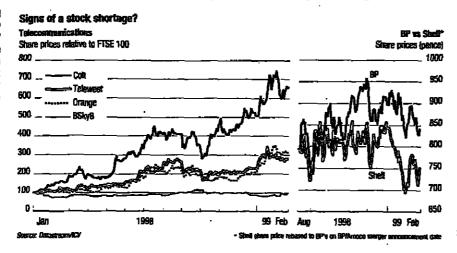
be wagging the investment dog? Share indices, like the UK's FTSE 100 or the Standard & Poor's 500 index in the US, were originally designed to provide an objective benchmark for measuring how a particular portfolio was performing. But increasingly, there are signs that investors are reacting to the indices in such a way as to distort the valuation of particular stocks and, by extension, the behaviour of companies as well,

The problem arises as a result of index tracking - an investment strategy that seeks to mimic the returns of a particular index. In the UK, around 20 per cent of other investors are "closet the market is held by "track- trackers" - who do not like ers". And this proportion is on the increase in both the US and the UK, in part can be squeezed up. because such a non-thinking strategy has tended to produce better returns than

danger of an "indexation bubble" in stocks that are part of an index but that, for various reasons, are hard to get hold of. Several FTSE 100 companies - notably BSkyB. Colt Telecom. Orange and TeleWest - have less than half their stock freely floating. The rest is locked up by strategic shareholders. such as Rupert Murdoch's France's Pathé in the case of

BSkyB. Because the indices seek to capture the whole value of all companies traded on a particular market, companies with big strategic stakes according to their full market capitalisation, not merely the proportion float- age could result. ing freely. Under the rules of by the Financial Times, only merger, BP accounted for 4.9 included in a blue-chip index included in the FTSE 100. A similar approach is taken by such as MSCI

What this means is that once the trackers have had



Given, moreover, that many to be too far out of line with the index - the share price A similar phenomenon

nies relocate to the UK. At present, a wave of South Index tracking raises the African stocks, such as Anglo American and South African Breweries, is arriving in London. Under FTSE International's rules, a com-pany can be included in the FTSE 100 index if it is domiciled in the UK. But this does not stop the stocks being included in the Johannesburg Stock Exchange All Share Index.

Again, problems arise when trackers in the UK need to acquire their full weighting but much of the stock is still held overseas. Add to this the fact that many of these companies have limited free-floats -Anglo American is nearly 40 per cent owned by De Beers, SAB is 28.5 per cent held by Bevcon - and a stock short-

Cross-border mergers can the FTSE 100, which is run create a further distortion. by FTSE International, the Take BP Amoco, the newly indices company half-owned created oil giant. Before the a 25 per cent free-float is per cent of the FTSE 100; for reasons of prestige. Now needed for a group to be afterwards, the weighting increased to 8.1 per cent. That meant trackers had to other indices companies increase their purchases of

If Amoco's US shareholders had simultaneously sold their fill, there is not much their stakes, there would text, mega cross-border crushed in a stampede.

left for everybody else. have been no shortage. But BP Amoco is such an important company that US investors have, for the most part, hung on to their stakes. This

> merger was announced. With Astra Zeneca, the with Britain's Zeneca, there will be a further twist. Not only will Zeneca's weighting virtually double to 4 per cent; Astra may stay in Sweden's main index. Hence the threat of an

indexation bubble. It is not just that some stocks are There is a second-round effect: with trackers outperinvestors underperform, they may become more reluctant to forage far from the herd. But, as more funds are devoted to matching an index, the squeeze continues - further enhancing the

trackers' performance. The indexation bubble may, in turn, be affecting corporate behaviour. Companies have often wanted to be there seems to be a cost of capital advantage too. This is probably one factor fuelling the merger boom: bigger companies stand a better tion bubble continues, standchance of attracting inves- ing against the herd seems tors' attention. In this con- like a recipe for getting

radar screens

What is to be done? One again seems to have fairly obvious, partial solusqueezed up BP Amoco's tion would be for indices to share price, which has out-performed Shell's since the with small free-floats according to their full market capitalisation. This would not be drugs company formed from a trivial exercise. After all, merging Sweden's Astra there is no sharp dividing line between stakes which are held for the long term and those which are freely traded. Sometimes blocs of shares which previously seemed locked up would come up for sale. Still, one would have thought that it was precisely by cracking squeezed up once and for all. such issues that indices could add value.

Another solution would be forming active investors, to create a special index for more funds are invested multinationals. The notion with trackers. As active was recently suggested by actuaries Bacon & Woodrow. Technically, it would be difficult (how do you define a multinational?) But if these problems could be overcome. it would be possible to construct national indices, say a FTSE 100 ex-multinationals, that would reflect more closely the performance of local economies - an idea FTSE International is con-

> sidering. There is, of course, a third solution. Investors could be less slavish in tracking indices. The only snag is that, so long as the indexa-

LETTERS TO THE EDITOR

Asset allocation approach must combine inputs

new habits", February 16) country of origin. Competipoints about the inadequacies of conventional investdemise of geographically convincing. If regionally are dead, how can he attack European fund managers' underweight position in the

More important, even tive and dynamic concept global" companies' profits it can be here today and bly enshrine in strategic London ECOR SAJ. UK

only on the intrinsic qualities of a company, but also "good" US company will equally "good" Japanese given the stronger performance of the US economy.

based allocation processes company in recent years, all of which would have sys-

From Mr Richard Urwin.

Sir, Peter Martin ("Invest in the business cycle of their benchmark allocation from a tend to be over-exposed to gone tomorrow. A strategic benchmarks the outperformance of the past few years. makes a number of good tive advantage depends not assessment of competitive tomorrow's dogs. ment benchmarks. However, on the environment in which in Japanese and other Asian local, global, economic and his claims concerning the it operates. As a result, a companies, some now- company-specific inputs. Mr based asset allocation is less have outperformed an FTSE-100 Index, and a throwing the baby out with

> Finally, competitive advantage is a highly subjec-

decade or so ago based on an These in turn could become advantage would doubtless have included a high weight excluded members of the Martin's approach risks

swathe of small companies ~ tematically underperformed. US companies would almost certainly have been underrepresented. Re-doing the exercise today would proba-

Any sensible asset allocation approach will combine the bath water.

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Richard Ilrwin. head of economic research. Cartmore Investment 16-18 Monument Street.

Africa's debt is the evidence of a failed policy on aid

From Mr Andrew Buckoke. Sir, The basic flaw of your leader about the Jubilee 2000 campaign (February 17) is the idea that debt relief should be simply another sort of aid, subject to another sort of conditionality. Most of our aid has been conditional for years, and the evidence for its failure is the debt. It would be disastrous if debt relief became a continuation of a failed aid

It is true that much of the aid has been stolen or wasted, but most of what was stolen was taken by regimes that we knew would steal it, and most of what was wasted was spent on projects designed and executed by our own consultants and contractors. Those who now talk about moral hazard should remember that at the time we were trying to buy influence and trying to give business to our own nationals, irrespective of the effects on the people on the ground, whom we barely understood anyway.

This remains the case. The civil wars and eco-

colonial Africa are to a large extent the result of those efforts. To make the Africans pay for them is genuinely perverse. The only moral and practical course is complete and immediate debt relief, but logic and experience dictate a corollary that many of the Jubilee 2000 supporters will find harder to accept: the complete cessation of new aid. The sad truth is that if

nomic decline in post-

conditions were right no aid would be needed and there-

when it cannot work. It merely distorts and disrupts as anybody who has spen much time in Africa has seen. The donors need to learn that they do not know better than the Africans how to run Africa: the Africans to learn that the donors will not pull them out of holes they dig for themselves. The same could be said of Russia, Brazil, Malaysia, Korea...

Andrew Buckoke Raised Ground. 101 King Henry's Road,

Performance gets small companies noticed

From Mr Fred Ridsdale. Sir. With regard to your article on the lack of interest in small companies ("Survival of the biggest", February 17), many really have no grounds for complaint since they simply do not perform well enough to attract the attention of investors, institutional or otherwise. I am a non-executive director of a dividends are erratic, their small private company, soon perhaps to go public, whose founder, at the age of 18, had two or three jobs simultaneously; by the age of 20 he was an entrepreneur in the best sense of the word, and their performance ratios

has since built his company quickly reveals that to put its type by the sheer love of hard work and involvement

in business Many of today's small companies make "me-too" products, lack creativity and are just not equipped to operate in today's global economy. Their earnings and borrowings (and thus their dependency on the banks) too high, and their growth rarely organic, fuelled predominantly by small acquisitions. A close examination of

into the largest distributor of money into them would be more of a gamble than an investment. If you are a small company

with a new product that the market needs or wants, consumers will beat a path to your door. You will rapidly cease to be a small company and you probably won't remain medium-sized for 10 Grange Avenue,

Peppard Common,

Bank reforms — or bail-out?

From Prof Leon Hollerman. Sir. Your article "Japan bond issue will fund banking reform" (February 16) does not describe any contemplated reforms. Are you sure the \$61bn raised will not be used merely for a bail-out of the status quo rather than for reform?

Leon Hollerman. professor of economics. Peter P. Drucker Graduate School of Management, Claremont Graduate University,

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PERSONAL VIEW STEPHEN ROACH

Don't write off China

The western notion that China is to be the next, and biggest victim of Asian contagion is wrong, and takes no account of the country's more pragmatic approach

it is economic growth. financial system perils, currency risks or social tension. dominoes that have already fallen in the Asian crisis. My advice is very simple - do not believe what you read.

A year ago, like most, I felt it would only be a matter of time before China succumbed to the Asian crisis into recession. However, it quickly became apparent that China is very different from the rest of Asia. And subsequent events have

borne that view out. For starters, its economy is re-accelerating, after a disappointing performance in the first half of 1998. While exports continue to sag in the face of the Asian crisis domestic demand is on the mend. Retail sales and foreign direct investment are both picking up again, while housing reform is continuing apace. Of course, the scen tics always insist that China's data are rigged. But if they were, the presumed growth deficiencies would long ago have triggered an outbreak of rising unemployment and social tension, nei-

ther of which has happened. I have, however, detected an important shift in the internal debate over China's growth. For most of 1998, the official 8 per cent gross domestic product growth target was something of an icon. It was viewed as a symstay the course. But a new na's own assessment of its stimulus. growth target. In the midst of a grave financial crisis in strategy can be very risky. It Asia and the global economy. China has come to recognise that it, too, is no

longer an oasis of prosperity. In framing their growth objectives for 1999, the Chinese are now speaking makers now speak openly of openly of a forecast (around 7 per cent) rather than a target. This is an important example of China's new pragmatism.

It is equally important that we in the west update our perceptions of the new

n the eyes of the west- in China. All too often, the cel capacity expansion pro- as more of a hidden fiscal travails of a creaky and inefficient network of stateowned enterprises (SOEs). the view is widespread that Yet there is a very different China is about to join the and too rarely appreciated source of Chinese economic

growth - township and village enterprises (TVEs). TVEs are the modern-day equivalent of the old Chinese collectives, and are among the most flexible, productive and technologically by devaluing and lapsing advanced of China's producers. They stand in sharp contrast to the older and more

inefficient SOEs. Interestingly enough, in 1997, TVEs accounted for 38 per cent of China's industrial output, well in excess of the 26 per cent share of SOEs. And this growth impe-Last October, China's Securities and Regulatory Commission announced major initiatives to encourage the listings of TVEs in domestic equity markets.

ern press, China can do image of the Chinese econ- grammes set for the next cost than a classic Asian-nothing right. Whether omy is painted largely by the three years. This is not bluster. China's

State Metallurgical Industry Bureau recently issued an edict in effect banning all expansion programmes in the iron and steel industry until 2000. Apparently, it is not just the quality of growth that now matters in China, but it is also the balance.

With respect to its oftmaligned financial sector, China is now doing the heavy lifting that the rest of Asia has assiduously ignored. Central bank reorganisation plans were announced in 1998 and are now moving forward: the current fragmented provincial system is being replaced with a Federal-Reserve-style tus seems set to expand. model with nine regional mega-branches. The first, and most powerful of these branches has opened in Shanghai and the other eight are set to be unveiled shortly.

It is hard to appreciate China's new pragmatism without going there. Its new leadership is willing to learn and reluctant to preach. China is not standing still

China has also become more pragmatic in halancing the sources of growth. In an effort to compensate for the shortfall in export demand, bol of China's capacity to China has relied increasingly on an aggressive pubrealism has crept into Chi- lic sector infrastructure

Such an investment-led

opens the door to a potential all financial system. imbalance between supply and demand that could further exacerbate deflationary forces. So it is encouraging to hear China's top policymeeting this challenge head on by limiting investment on the supply side and encouraging personal consumption Recently, government offi-

At the same time, I am appalled at the criticism China has received for the recent closure of GITIC (Guangdong International Trust and Investment Corporation). Keep in mind that all 240 of China's ITICs - of which GITIC is but one piece - account for just 3.5 per cent of the assets of the over-

Japan has been attacked for its unwillingness to close troubled institutions. Yet when China finally moved against GITIC people around the world screamed in protest. Talk about hypocrisy! Yes, China has a complex problem in its largely state-owned banking sector. on the demand side. But with most of its nonperforming loans continuing cials told me that they to be obligations to statewould be ordering state- owned enterprises, these sources of growth emerging owned manufactures to can- problems should be viewed

Finally, the fate of the Chinese currency is no longer the burning issue that it was. In contrast to widespread expectations. China did not devalue in 1998. Nor does it seem likely that the currency will be in play in 1999. The view inside China is that the currency factor is vastly overblown. China's export shortfall is obviously worrisome, but it is widely viewed to be more a byproduct of a sluggish state of global demand than a pricing disadvantage stemming from an over-valued currency. Nevertheless, China is prepared for renewed pressure on its currency, especially if the yen weakens sharply further in 1999, as many expect. Portunately. China has strong currency defences - a closed capital account, a large current account surplus, a vast reservoir of currency reserves and limited exposure to external debt. Speculative attacks notwithstanding, the currency - including the Hong Kong peg - should

continue to hold. It is hard to appreciate China's new pragmatism without going there. I continue to be impressed with the candid and inquisitive nature of the country's new leadership. They are willing to learn and reluctant to preach. They speak openly of risks and do so with a frankness that others might learn from. They are moving rap-

slowly in others. But China is not standing still. With the rest of Asia moving rapidly in reverse. China's progress is all the more astounding. In short, China has not been dragged under by the Asian crisis. Nor will it be in the foreseeable future. The unarguable fact is that China has defied conventional wisdom for most of the past year, and it behoves us to understand why. It is time that we in the west give credit where credit

The author is chief economist and director of global economics at Morgan Stanley

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FINANCIAL TIMES

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Tuesday February 23 1999

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forum The proposed new financial stability forum, bringing together central bankers, finance ministers, financial regulators and multilateral organisations is a sensible idea. But meetings alone will not make international

financial markets a safer place.

Rules, surveillance and enforcement are required. The first task for Andrew Crockett of the Bank for International Settlements, the inaugural chair of the forum, must be to determine what the Group of Seven leading industrial countries actually want from the forum they are creating. This is

The job of the forum should not be that of a global superregulator. However, the emerging market financial crises of the last few years, as well as the Long-Term Capital Management debacle, demonstrate that national regulators, working individually, can fail to spot problems in the making. Improved information-sharing, surveillance and better links between existing

bodies should help. The forum can go further. Agreed standards, codes of conduct and transparency requireaccounting standards, these are required.

should be plugged.

But enforcement is also needed. The Basic Committee on banking and the International Organisation of Securities Commissions have long had codes and standards - which countries said they met. The Asian crisis showed that, without credible policing, signing up to standards means little.

The forum should provide incentives for countries to meet agreed regulatory standards, and sanctions where they do not. A published, credibly compiled list of countries that meet and fall short of its standards is the first step. This could be drawn up in conjunction with the International Monetary Fund's proposed assessment of pre-qualification

This raises problems which Mr Crockett must address. The forum will benefit from having. politicians among its members, but it must not politicise financial markets.

Moreover, there is a trade-off between enhancing the legitimacy of the forum, which requires quickly inviting emerging markets to join, and ensuring its efficiency, which means keepments can improve the efficiency ing the committee small enough of markets. Consistency of stan- to get things done. Finally, the dards among supervisors is notion that anything can be required in increasingly inte- achieved at twice-yearly meetgrated financial markets. Where ings beggars belief More regular there are gaps, such as over meetings, at least of regulators,

CAP's last gasp For once, the thousands of angry essential if the cost of the CAP is farmers demonstrating on the to be controlled, and farmers are

streets of Brussels are unlikely to to become competitive. It is by no be able to stop the inevitable promeans perfect, but it is a big cess of reforming the European change, and it should be politi-Union's indefensible common agricultural policy. They are understandably anxious to prein the industry. But they must realise that the traditional tools of the CAP - price subsidies and abide by the same rules. That import protection, causing means big net contributors to repeated bouts of over-production Brussels, like Germany, the have got to go.

of the old system, Europe's farm would pay more. ministers will produce halfhearted reforms, which fail to establish the basis for a stable and competitive farm sector in the EU. That has been their wont in the past. This week they have the chance to be more radical. and they must seize it.

There are three parts to the package on the table. One is to agree substantial price cuts for key products - 30 per cent in the case of beef. That is an essential precondition for everything else. The second is to institute a sys-

tem of regular annual cuts in direct subsidy payments, to be known in the Brussels jargon as "degressivity". Those subsidy payments will first be raised, to will be steadily reduced. That is many stones they throw.

quers, and not by Brussels, although everyone would have to The danger is that in the hagg- pay less, and big net beneficiaries ling to curb the wilder excesses from farm spending, like France,

is wrong. Co-financing will not only reduce the unfair distribution of EU spending. It should also ensure that farm ministers are directly responsible for the consequences of their own spending decisions. It is an essential part of curbing its excesses.

expect that the farm ministers will agree the whole package this week. But if they want to decide the future of the CAP themselves, they must go a long way. Otherwise the task of finishing it will be left to the EU finance ministers, who are likely to be "compensate" the farmers for the much less sympathetic to the price cuts, but thereafter they protesting farmers, however

cally feasible. The third element in the package is known as "co-financing". It serve their livelihoods, which are means that part of the subsidies threatened by a widespread crisis would be paid by national exche-

> Netherlands and the UK, would France says you can have degressivity as an alternative to co-financing, but not both. That

It is probably too much to

vival. Olivetti's highly leveraged Ital-

Italy's capitalist renaissance? Paul Betts and James Blitz ask whether Europe's biggest takeover battle, for Telecom Italia, is

OP I OU VED

business as normal or evidence of a new phase of Italian corporate life Talians have never been called to vote in such an unusual referendum: noth-

ing less than the future of

capitalism in Italy. That, at least, is how Roberto Colaniano, the chief executive of Olivetti, sees his audacious \$58hn weekend hid to take over Telecom Italia, the privatised telecommunications group and the country's largest company in terms of stock market capitalisa-

"This is the equivalent of an election campaign," he said. "Nearly 2m small shareholders will have to vote one way or the other." The choice, as Mr Colaninno sees it, lies between the old way and the new, between a closed system in which coteries of influential business princes do secretive deals and a more open one, suitable to the world of the euro, with a greater role for outside shareholders and more transparent corporate governance. At any rate, that is the idea. Whether it is justified is a different matter.

Certainly, Italy has never seen anything like it. A hostile bid by a company on the verge of bankruptcy two years ago for a flagship of Italian industry five times its size. A takeover battle which has only just begun and is likely to be one of the largest ever staged in Europe. All this in a country accustomed to cosy behind-the-scenes deals engineered by an elite group of financiers and industrialists and their political sponsors. For the past four decades,

Italy's so-called post-war "eco-

nomic miracle" was built around a vast and vibrant network of small and medium sized family enterprises strong enough even to offset the dead hand of an inefficient state. This network was flanked by large financial and industrial groups under state control and under-capitalised large private industrial enterprises such as Fiat, the automotive conglomerate; Pirelli, the tyre group; Montedison, the chemicals company, and Olivetti itself, then a typewriter and computer manufacturer. At the centre of this network of private sector alliances was Mediobanca, the influential and secretive Milan merchant bank which played host in the so-called salotto buono (drawing room) of Italian private finance. With large groups controlled by a cascade of holding companies, and with minimum capital outlays for the country's corporate dynasties, it was, as one Italian banker put it, "capitalism without capital".

This system already started coming under pressure in the business by politicians, led by besville" scandals of the early 1990s broke both the mould and the old "entente" between politics and business. The pressure of has been manipulated by the salchange was further accelerated otto buono. "We had to beg people by external events. Qualification if they could please acquire a 0.6 for Europe's economic and monetary union meant a transformation in both public and private affitudes. Globalisation was also forcing big Italian financial and industrial groups to adapt. In short, the old ways of doing business in Italy were no longer sufficient to ensure longer-term sur-

ian-style takeover bid for the old telephone monopoly is undoubtedly the biggest manifestation of how times have changed. The privatisation of Telecom Italia 16 to the old guard. months ago left the company with a micleus of core sharehold-

ers including large financial institutions and the Agnelli family (who control Fiat) with an overall stake of no more than 7 per cent. All the rest was sold to and running. "This idea that the doch's attempts to enter the Ital- Italian banking and insurance 2m small shareholders who have now to decide what to do with their shares.

On the surface at least, Mr Colaninno and his partners, a group of financiers and industrialists from Italy's rich north-eastern region, appear to be testing Italy's new modern capitalist system. Only a few years ago, a leveraged bid of such a size, led by a combination of US banks as well as the ubiquitous Mediobanca, would have been inconceivable. As one Milan investment banker put it: "It shows that Italian companies can now raise substantial sums, even if the Olivetti operation seems an odd way to raise money. But the possibility is now there and wasn't a few years ago."

The Olivetti bid has also been has never hidden his dislike of the way in which Italian business per cent stake in Telecom Italia. pany. The Agnellis ultimately government has openly criticised ter backed the Olivetti bid as a way of dealing a slap in the face

But despite all these signs of change, it might be more accu-

described as a new approach to 1980s. The Tangentopoli or "Bri- prime minister Massimo D'Alema. 'The former Communist he said last week, recalling the difficulty the Treasury had two years ago in setting up a stable shareholding base for the comacquired such a stake and the their excessive influence in the company on the basis of such a meagre capital outlay. Mr D'Alema's aides have since left little doubt that the prime minis-

Olivetti bid opens a new phase in nonsense," said a leading Italian industrialist yesterday. "The current political establishment appears to be as ignorant as the old Christian Democrats."

Certainly, the prime minister's intervention has underlined the government's continuing role in the affairs of Italian business and finance in spite of privatisation and its supposed conversion to a more open market. Mr Colaninno held negotiations with ministers before launching Olivetti's bid to ensure their support. His concern went beyond the knowledge that

'To suggest we are in the throes of a renaissance is far-fetched. But to say nothing has really changed is misleading³

the government continued to retain a golden share and therefore could retain influence. He knew that a successful bid would require a significant restructuring of Telecom Italia that risked confrontations with Italy's powerful trade unions.

Mr D'Alema, whatever his feelings about the salotto buono, is far from being a free marketeer. His government announced last week electricity liberalisation plans, for example, that smack of

becoming unworkable, rather striking was his government's than proof that the new one is up action to obstruct Rupert Murian pay television market by Italian capitalism is a load of imposing a ceiling on rights for pay TV soccer. Mr Murdoch had wanted to bid for the entire soccer rights for Italy's first and second divisions.

The role of Mediobanca, still

chairman Enrico Cuccia, who is often described as "Italy's most powerful banker", has raised many eyebrows. Mediobanca had been responsible for the original flotation of Telecom Italia. Now it has switched sides and is helping finance Olivetti's bid. It has taken along with it some of its traditional allies such as Assicurazioni Generali and Banca

expense of the secretive Milan institution. It has faced a string of embarrassing flops including Marzotto textiles and clothing company with the HDP holding company (which controls a variety of assets from the Rizzoli publishing group to the Valentino fashion house). Some of its brightest stars have deflected to other banks such as Lazards. Even Fiat, once Mediobanca's ally, has moved away, as it refo-

the world car industry. That is characteristic of the older, traditional Italian private groups. They have been quietly adapting themselves to the new compromise, doing little to sat- realities: refocusing on core activ-

cuses itself on its core activity in

the face of the consolidation in

rate to describe the bid as evi- isfy those who want distribution ities and seeking international dence that the old system is and sales fully separated. No less partnerships, mergers and acquisitions to remain competitive.

The once highly (ragmented sectors have also been consolidating, creating new combinations challenging the old Mediobanca dominance. And Mediobanca has in the process been desperately seeking to safeguard its own future by promoting a merger of led by its 92-year-old honorary Banca Commerciale Italiana and Ranca di Roma, both large shareholders of Mediobanca. But Banca Commerciale has been reluctant to tie the knot. So. Milan investment bankers suggest, Mediobanca has moved to help Olivetti in an effort to curry favour with the government and gain support in Rome for its longsought banking merger.

Scratching under the surface, Commerciale Italiana. These two there is a strong temptation to institutions, both with seats on dismiss the events of the past few Telecom Italia's board, are under- days as a variation of an old Italstood to be considering changing ian theme. "To suggest we are allegiances and backing Olivetti. now in the throes of a renais-Mediobanca has seen its influ- sance in Italian capitalist attience wane in recent years. US tudes is far-fetched to say the investment banks have made least," said a veteran Milan substantial inroads in Italy at the investment banker. "But to say nothing has really changed would also be misleading."

The Olivetti bid is testing the failed attempt to merge the Italy's new takeover rules and is likely to herald a string of other deals. Italian companies are for the first time seriously looking beyond their borders to expand now that they no longer feel protected in their own country. Companies are being forced to address shareholder value rather than pursue their old power games. But it remains a painful and confused process.

"Our industrial and financial companies, big and small, know they have to change their ways, said another banker. "Things are happening, but it's two step forwards, one step back - rather like

OBSERVER Cuba ices up

limited embrace with the market might lead to full-scale political and economic liberalisation have legal tender in Cuba in 1993. faded over the past few days. Last week's announcement of a draconian clampdown on internal Burton legislation that attempts dissent has confirmed the grip of the hardline Communist party on

Cuban society. The measures will further restrict the individual freedoms of ordinary Cubans. Dissidents who collaborate "in any way" with attempts by the US to apply its long-standing trade and investment embargo or to subvert Cuba's system of one-party rule face up to 20 years in jail.

potential term of 10 years. Fidel Castro, Cuba's president, is further away than ever from implementing the recommendations for greater political expression and association recommended by the Pope during his over a year ago.

This new repressive law, howbe counter-productive. The trade demned as unjust and ethically tive. unacceptable by the Pope, was modified in January by Bill Clinton, the US president. It will now who live there. Those changes restrict the room for democratic article acted as the detonator for could have a positive effect by change.

Any lingering hopes that Cuba's helping bolster a fledgling private sector that has begun to develop since the dollar became

But the embargo remains intact, together with the Helmsto restrict other international economic links with Cuba. In the eves of the Cuban regime the US policy has unacceptable political goals. It is designed to strengthen civil society - non-government institutions - and thereby weaken the government's stranglehold over political

The new policy is being seen as even more of a threat by Mr Cas-Even possession of information tro and his hardline supporters. judged to be subversive carries a It has left them more determined than ever to maintain their oneparty regime and their state-dominsted economy whatever the cost. Hence the clampdown.

The international community must condemn this repression. But the US administration must historic visit to the island just also recognise the evident defitalateral approach that builds on ever, also shows that much of US the more constructive relationpolicy towards Cuba continues to ship established by Canada and a number of European governand investment embargo, con- ments, would be a better alterna-

Unless there is change in Washington, especially on the trade embargo, the circle of be easier, for example, for US citi- mutual antagonism that has favourite of her grandfather who zens to fly to Caba or send dol- bound US relations with Cuba for | ran Banco Santander for 36 hars to their friends or relatives, the last 40 years will continue to | years. So insiders reckon the

iron lady melts away

The Botin family of Santander in northem Spain has always avoided personal publicity. And Ana Patricia Botin used to be no exception, it's hard, though, when you're one of your country's most successful female executives - and seemingly linked to just about everyone of any standing in Spain. Not only is Botin in line to

inhent a fortune, but her father is chairman of Spain's largest bank, her mother Paloma O'Shea is patroness of a prestigious international plano competition and her sister is married to top gotfer Severiano Ballesteros. "AP", as she is known in Banco Santander, is a one-time

junior golf champion, Harvard alumna and a former fast-track executive at JP Morgan. But now she finds herself on the cover of a Sunday colour magazine. The portrait of "The Iron Lady Banker identified her as the person to take over from her father at the mega-bank now being formed between Banco Santander and Banco Central

Hispano, Trouble is, it might have looked too much like a bid for power. All too clearly, it fingered her as the the 38-year-old Botin's sudden

resignation yesterday as head of investment banking at the Santander group.

Grandfather knew a thing or two about discretion. In his long life, he apparently gave only five

More hot air

Anwar Ibrahim, the sacked deputy prime minister of Malaysia, got the day off from his trial on charges of committing sexual misdeeds and related abuses of power yesterday when a curious object floated on to the verandah of the federal counthouse.

Police quickly evacuated the

building, suspecting an explosive device. So a bomb disposal team secured the area and fired on the uninvited guest, creating a loud explosion. But the wayward object turned out to be a meteorological device that had been suspended by a balloon and fell to earth when it lost its air pressure. The excitement was too much for the court, which called it a day, Perhaps the weatherman is on Anwar's side.

Tsar Nikita

Anyone looking for clues about the views of Nikita Mikhalkov, the Russian film director thinking about running for president, could do worse than watch his latest eoic Barber of Siberia, just premiered in Moscow. Apart from being as long and

meandering as the average politburo speech, the three-hour film takes more than a few pot-shots at modernism and the west. Not that that stopped Mikhalkov from accepting three-quarters of the funding

from foreign backers. But of most concern is his choice of historical period: the reign of Alexander III, which he glamorises in spite of its vile reputation for human rights abuses, pogroms and generally undemocratic ways. And guess who plays the part of the bearded Tsar?

Sounds familiar

The plan by Storebrand, Norway's largest insurer, to merge its property and casualty businesses with fellow insurer Skandia, stire some not-so-ancient memories.

Skandia in 1991 in an unsuccessful hostile takeover that led to the predator's bankruptcy. Now, Age Korsvoid, the man who became chief executive of Storebrand when it rose from the ashes in 1993, is having another attempt at marriage, though on a more modest scale.

Storebrand tried to acquire

But Korsvold is the same man who served as one of the financial advisers in 1989 on Skandia's acquisition of insurers Vesta - a deal which could now prove the undoing of the proposed merger. Norway's

competition authorities may be unhappy that, between them, Storebrand and Vesta will together control more than half of the property and casualty market; they could demand the sale of Vesta before allowing any deal to go through. So what Korsvold once wanted to buy, he may end up having to sell.

Damp squib The spectacular fireworks display

that ushers in the Chinese new year in Hong Kong may be one of life's unforgettable experiences - but nowadays no one seems that keen on paying

The show that's just seen out the Year of the Tiger was impressive enough, as were the strenuous efforts that went into finding organisations to fund it. Last year, Hong Kong companies fought feroclously for the honour of footing the bill but this time a tougher financial climate and strained relationships with Belling sent many of them running for

So who came to the rescue? Step forward two organisations with strong links to the mother country. The Federation of Hono Kong Guangdong Community Organisations and the Mission Hills Golf Club in Shenzhen finally agreed to split the HK\$6m bill. It's a costly business. keeping sweet a sometimes wayward special administrative

Financial Time 100 years ago

The New President Of

France is Not Popular From Our Own Correspondent, Paris. The new President of the French Republic is an excellent man in many ways, and quite up to the level of his immediate predecessor. But unfortunately for himself and for the very unsatisfactory condition of public opinion in France, he is not popular with the masses, I am not alluding to the puerile demonstrations got up by the rowdies of the Lique des Patriotes and by the usual riff-raff of Paris, I refer to the impression of the man in the street and of the respectable classes of the public. In the clubs, the cafés. the suburban trains and everywhere that peoble congregate the one topic of conversation in the past few days has been the election of President Loubet, and it is noticeable that an Impression of unrest and distrust seems to prevail. The French are beginning to clamour for a leader. Unfortunately for the new President, his candidature was from the first pushed forward and taken up by the Dreyfusite party. The President has been cleverly presented by the Dreyfusite and Socialist organs as their own particular candidate.

THE LEX COLUMN

Kowtowing to investors

Asia, HSBC is losing some of its imperial hauteur. Until now, the bank has shunned the language of shareholder value, referring those impudent enough to question its strategy to its impressive growth record. Things have changed. Yesterday, it promised to double shareholder returns over five years and mooted the possibility of share repurchases - both firsts. Even the group structure, hitherto considered inviolate, is now up for discussion. Clearly, some of this is mood music at

a tough time for the bank. HSBC has not actually promised to buy back any shares. Indeed, it stressed yesterday there was no surplus capital to return. And, to be fair, HSBC is actually faring pretty well, given the pressures it is under in Asia. The 6 per cent improvement in operating profits was some achievement - vindicating, at least for now, its broad spread of businesses, Even the \$2.6bn bad debt charge looks tolerable in the context of a \$250bn loan book.

But John Bond, chairman, has recognised the group will have to sharpen its act to retain investors' loyalty in the face of a prolonged Asian recession. Surplus capital, for instance, could become an issue as asset growth slows, although for now HSBC's capital strength remains an asset. Scrapping the dual-share structure, meanwhile, will eliminate the discount on the Hong Kong shares that has resulted from flowback to the UK. But Mr Bond will have to do more to convince investors of his new shareholder friendly style.

Olivetti/Telecom Italia

Remember the Chinese boxes that used to infect Italian capitalism? The idea was to control the maximum amount of industry with the minimum amount of capital. This was achieved via a cascade of holding companies, each owning a stake in the company below it in the hierarchy. Carlo De Benedetti, Olivetti's former chief executive, was a particular master at the art.

In Olivetti's current bid for Telecom Italia, Chinese boxes have staged a comeback - with a vengeance. At the top of this particular pyramid sits Roberto Colaninno, Olivetti's current chief execu-

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Editorials

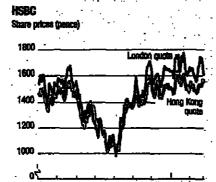
Letters .

Observer

ı chancellor Gerhard Schröder greets Palestinian leader Yassir

Arafet before talks in Bonn on the Middle East peace proce

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tive. He owns 15 per cent of a holding company that owns 40 per cent of Bell, a Luxembourg company that in turn owns 15 per cent of Olivetti. That gives him effective control, despite an economic interest of only 0.9 per cent.

But that is not the end of the story. Olivetti is not bidding for the whole of Telecom - only its ordinary shares. The savings shares, which represent 29 per cent of Telecom's equity but do not vote, will not be taken out. Nor is Olivetti making an offer for the minority of Telecom Italia Mobile, Telecom's mobile communications subsidiary. The reason is clear enough. If Olivetti bought them all out, the cost of the 658bn hid would increase to €90bn. And, given that it is a relative pygmy, Olivetti just could not afford such an increase without destabilising its pyramid.

That leaves the final piece of this Chinese puzzle: leverage. Under Olivetti's scheme, Telecom would be loaded up with about 642bn of debt. That again serves the goal of enabling Mr Colaninno and his mates to control a gigantic enterprise with a tiny amount of equity.

The snag is that this cascade structure is unlikely to appeal to Telecom's savings investors and TIM's minority shareholders who will be left on the outside. And the fact that many will also be ordinary Telecom shareholders means Olivetti will face pressure to sweeten what is an extremely cheap offer. Given the high gearing, that might seem a tall order. But debt can also be an advantage: it will clip around clbn a year off Tele-

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tial to recoup up to €15bn by selling Telecom's overseas assets and non-core assets at home. An aggressive asset stripper would also liquidate the entire TIM investment. That is worth 626bn at current market prices, though a sale to an industry bidder like British Telecommu-

nications would surely fetch a premium. How any of this would play with the Italian government - which initially welcomed Olivetti's initiative in part on the theory that it would keep Telecom in <u>Italian hands</u> - is another matter. Olivetti is already planning to sell its exist-ing telecoms business to Germany's Mannesmann. Selling TIM to the Brits might be too much to stomach.

That restructuring

Theiland's relative willingness to countenance foreign takeovers is beginning to pay off. It was south-east Asia's largest destination for foreign investment last year, mainly as a result of multinationals buying out local joint venture partners. Now more deals are in the pipeline as debt restructuring begins to pick up speed. These are needed to repair corporate balance sheets. Although the economy is beginning to recover, half the loans outstanding to That companies are still non-performing. This acts as a drag on the banking sector and prevents it from providing the capital companies need to bounce back.

Until recently, there were structural obstacles to such change. For one thing, banks were often too weak to bear the write-downs involved. An equally impenetrable barrier was that Thailand's archaic bankruptcy laws favoured creditors over debtors. This had the effect of encouraging shareholders to fob off banks rather than accept deals that

would dilute their interest Now there are signs of a more favourable environment for action. Banks have recapitalised sufficiently to bear the write-offs. while a drizzle of restructurings has given the necessary experience of how such deals work. More importantly, the Thai government has started reforming the bankruptcy laws to give greater powers to creditors. If these force debtors to accept restructurings, today's trickle should become tomorrow's flood.

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Japan's trade surplus up by 87% as imports fall

Japan's global trade surplus rose to Y760.3bn (\$6.3bn) last month, 87 per cent up from a year earlier, as a result of record low imports. But the bilateral surplus with the US declined slightly.

The big drop in imports, the 13th consecutive monthly decline, was due to Japan's worst post-war recession and sluggish private demand. The value of imports was also undermined by the 14.7 per cent appreciation of the yen to an average Y114.1 against the US dollar during the month compared with Janu-

ary 1998. Exports fell 10.7 per cent to Y3,450hn on a customs cleared basis, but imports alid 23.1 per cent to Y2,689.7bn.

Most analysts were surprised by the size of the increase in the trade surplus. Brian Rose, economist at Warburg Dillon Read, said: "Imports were lower than expected. The drop in imports was mainly because of falling prices, like for oil. However,

in trace volume for the current year. with exports and imports continuing to decline.

The politically sensitive trade surplus with the US fell 22 per cent to Y487,2hn, with exports dropping 13.6 per cent and imports decreasing 20.8 per cent. Exports were dragged down by lower sales of computer

parts, office equipment and steel.
While these declines are likely to ease fears of renewed trade frictions with the US, the depreciation of the yen could trigger another increase in exports, warned analysts.

The yen was traded at Y122 to the dollar on Monday, up Y8 from January's average. Trade rifts with the US were likely to re-emerge, according to Mr Rose, because Japan was less willing to negotiate on import regulations such as tariffs.

But Peter Morgan, economist at HSBC, said: "I don't think that there will be a trade conflict with the US considering the strength of the US

The latest figures were also we think that the decline in prices released in the wake of the meeting

will abate." Mr Rose expected a fall of finance ministers and central bankers from the Group of Seven leading industrial nations at which the tone towards Japan was much warmer than at previous gatherings.

According to yesterday's figures, released by the Ministry of Finance. Japanese trade with Asia showed the first improvement in 11 months. Japan recorded a surplus of Y120.8bn compared with the deficit in January last year of Y35.6bn – the result of a 9.4 per cent drop in exports and a 21.3 per cent decline in imports.

Reports that Japan's Ministry of International Trade and Industry would raise trade insurance premiums for Indonesia, Thailand and Malaysia from April have also damped prospects for a pick-up in exports to Asia.

Japan's trade surplus with the European Union increased sharply by 31.1 per cent to Y275.1bn. Exports fell 1.4 per cent - the first decline in 25 months - on the back of lower sales in office automation products. Imports were down 16 per cent.

US running out of answers, Page 8

UK signals commitment to Europe's single currency

Tony Blair, UK prime minister, will today end months of equivocation loid. and signal a clear commitment to taking Britain into Europe's single currency early after the next general

In his first significant political statement to the Commons on the euro. Mr Blair will unveil a national changeover plan to pave the way for a Cabinet decision to join monetary union in 2001 or 2002.

But Mr Blair will not give a precise timetable for joining the 11member euro-zone, which will disappoint the pro-European lobby and bigger UK companies.

Mr Blair's long-awaited statement marks a belated start to a campaign to persuade a largely sceptical British public to support economic and monetary union in a referendum after the next general election. The prime minister will reiterate that there is no constitutional bar to membership, but that Britain must meet a series of economic tests.

Ministers fear a severe backlash from the Eurosceptic British press, led by Rupert Murdoch's Sun tab-

"It's probably the end of our love in with Rupert," said one. "Tony's views will be crystal-clear, as we at last try to move public

opinion our way." Mr Blair will commit the government to spending millions of pounds on consultancy and related preparations for modernising payment systems at the department of social security, the inland revenue and cus-

The Treasury has been advised it does not need legislation for this kind of expenditure, but Mr Blair will signal he is ready to seek parliamentary approval for more substantial sums needed for upgrading these

toms and excise.

computerised systems. The government hopes this will encourage business, notably big retail banks and retail chains, to start making serious plans for euro membership.

The changeover plan is a long.

technical document drafted by the Treasury in consultation with leading business lobby groups, the Bank of England and the trades union congress. It covers the preparations required of the public and private sectors to facilitate the smooth introduction of the euro.

The plan will say there needs to be about 3% years between a government decision to join and the abolition of sterling as legal tender. But business would have approximately 30 months to carry out all big investments, because this is the proposed lag between public assent to membership and the introduction of euro notes and coins.

In theory, the euro could become the sole currency in the UK by late 2004 or early 2005, but the plan is vague on the timing of the key economic event, the formal entry of the UK into the euro-zone through the locking of exchange rates.

The City believes markets need about a year to prepare their systems for fixing sterling's exchange rate with the euro.

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CROSSWORD, Page 26

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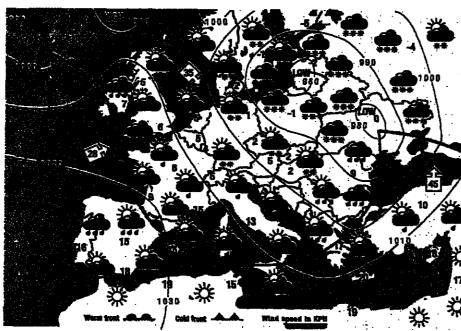
Europe today

Asia-Pacific

Southern and western Norway should stay dry with some sunshine. The rest of Scandinavia will be colder with sunshine and anow showers. Germany will have anow showers, with slightly heavier falls in the east. The Netherlands, Beiglum, Austria and Switzerland siest. Northern France will have showers, which will develop into longer spells of rain. The iberian peninsula and Italy will have sunshine and showers, as will Greece, where the showers will be heavy and thundery.

Five-day forecast

Europe will stay unsettled for the rest of the week. As one area of anow moves away from the north, a second spell will move in from the west during Friday. There will he showers in the south, especially over italy and the Greek mainland.



TODAY'S TEMPERATURES 02000



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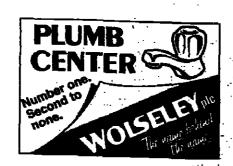
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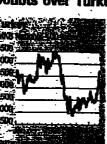
TUESDAY FEBRUARY 23 1999



INSIDE

Tobacco producers to lobby WHO Tobacco producers are to meet World Health Organisation officials next week in an effort to convince the UN agency that its campaign against tobacco could destroy the livelihoods of farmers in developing nations. The agency has pledged to reduce smoking-related diseases by discouraging tobacco consumption, and its plans include a global ban on tobacco advertising and sponsorship. Page 26

Doubts over Turkey's bull market



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The Turkish stock market's rally of the past two weeks seemed to some observers to carry the halfmarks of news viewed through rosa-coloured spectacles as the IMKB National-100 index fell 2.2 per cent after 10 straight sessions of gains. An aid agree-

ment with the international Monetary Fund and the capture of Kurdish leader Abdullah Ocalan have contributed to the builish sentiment. Page 36

Courtaulds saps profits at Akzo Akzo Nobel, the Dutch chemicals group, said that Courtaulds, the UK paints and fibres company it bought last year, drained parent profits by FI 55m (£25m, \$28m) in the first six months of ownership. Page 18

Tokyo climbs on back of weak yen The yen's continuing slide against the dollar buoyed the Tokyo stock market. The benchmark Nikkei 225 average rose 158.63 or 1.13 per cent to 14,256.67 as the yen fell to Y121.7 against the dollar. Page 36

CBOT considers contract changes Directors of the Chicago Board of Trade, the largest futures exchange, are considering changes to its flagship US Treasury bond contracts to make them more appropriate in a low interest rate environment. Page 24

Japanese insurers' price war Tokio Marine and Fire, Japan's largest casualty and property insurer, has found a novel way to beat competitors muscling in on the newlyderegulated insurance market, it has won business with a more expensive product. Page 20

Australian gold in demand

Surging production in the Australian gold industry coincided with record global gold demand in the fourth quarter of 1998, according to Australian data from the World Gold Council. Page 26

LMA to combet 'front-running' The Loan Market Association, a trade group. representing the loan markets in Europe, has issued guidelines designed to remove the practice of "front-running", which distorts the process of primary syndication. Page 24

COMPANIES IN THIS ISSUE

20 LG Matein Air China 18 Lehmen Brothers Air France 1,18,21 8 Mirror Group Astra Internations Mitsul Marine Bence Catal, Hispan 18 Monster.com à Mudd 22 Omnitel 18 Paribas 21 Parkins 7.22 Pinkerton Chase Man 20 Sanwa 21 - Scenia Compatt Compass Group 32 Securitas 21 9-141 Consol, Natural Gas

Contact Energy 20 Sambra Ehergy 18 Seculbank Continental 18 Skerdie 18 Skoda Ptrar 20 Société Général Dalva Securitie Disigeo Dominion Re Sundidiand FG Wilson 17,20 Swiss Life GE Capital 18 TMP Workiwide **Gotthard Back** 22 Telecom Italia 1,18,20,22,32 Texas Utilities HSBC Heng Seng Bank 22 Tokio Marine & Fire

HongKong Bank inst, Mobillers Ital. **ivo** J.P. Morgen KN Energy

CROSSWORD, Page 25

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MARKET STATISTICS

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after breaking off takeover negotiations with Scania, its Swedish xival. Shares in Scania, which is sweden's wallenders to the to the talks, trial empire - fell 5 per cent to People close to the talks, SKr203 after Volvo said the however, described a merger two sides had failed to agree, with Scania as "very doubtful"

on a valuation. approximate to a number of course which have not a special stands of course truckmakers, including Scania; acquired almost 13 per cent of rights and 26 per cent of capi-and Navistar of the US, follows: Scania, is understood to have

Volvo, the Swedish automotive group, has abandoned attempts to create Europe's consolidation in the commerlargest maker of heavy trucks cial vehicle industry," said

The decision to terminate controlled by Investor - the discussions [with Investor] main holding company for does not imply any changes in Sweden's Wallenberg todustible objective."

n a valuation. unless the two sides could Flat of Raly.

Volvo has made bid compromise on a bid price. Investor, w approaches to a number of Volvo, which last month

ing the decision last month to offered SKr270-SKr280 a share sell its car division to Ford of fer the heavy truck company. the US for SKr50bn (65.6bn). Investor is thought to have "Volvo has declared its held out for SKr350-SKr375 a intention to participate in the share, valuing the company at up to SKr75bn. At yesterday's closing share price Scania was capitalised at SKr40.2bn.

SWEDISH GROUP ABANDONS ATTEMPT TO CREATE EUROPE'S LARGEST HEAVY TRUCKMAKER AFTER FAILING TO AGREE PRICE

Leit Johansson, Volvo chief In spite of abandoning the talks with Investor, Mr Johansson warned that Volvo would not sell its Scania stake. Volvo could use its Scania holding to prevent investor selling to another bidder, such as Volkswagen of Germany or

> Investor, which controls 42 per cent of Scania's voting

and particularly its continuing Volvo needs to buy in heavy presence as a large minority shareholder. To have the strongest com-

petitor as one of the largest owners is, in the long run, immultable for Scania," said Claes Dahlbäck, Investor chief executive. The war of words between

Volvo and investor, seen as the two main industrial power bases in Sweden, has shaken the country's consensual business environment.

Industry analysts in Stockholm suggested that the two companies would have to resume talks in the longer term. "The situation is untena ble. Investor wants to sell and trucks," said one analyst. Other analysts warned that Volvo could itself become a bid target if it failed to consummate a significant deal. Volvo is understood to have

explored a separate offer for Navistar that would more than double its market presence in the North American market. The Navistar board, which is due to meet today, has so far

made no formal response to Volvo's approach or confirmed the extent of the discussions. In Stockholm, Volvo's most commonly traded B shares closed down SKr2 at SKr215.

Retreat in Scania battle, Page 18



in London and Passi Betts in Millan

Olivetti's ambitious \$58bn (€52bn) proposed bid for Telecom Italia suffered a setback last night when Consob, the Italian stock market watchdog, said the bid announced on Saturday was "not valid". The Consob verdict leaves

Telecom Italia free to organise its defences against Olivetti's hostile intentions. Under Italy's new takeover

regulations, once a formal takeover bid is launched, the target company is restricted in what defensive action and "poison pills" it can implement, and any defensive measure has to be approved by chareholders.

Olivetti, the Italian telecommunications group, appounced on Saturday that it intended to bid for TI, offering \$10 a share in cash, bonds and equity. However, the bld was conditional on various government approvals and other outstanding issues. Olivetti claims that ment on Saintda constituted a formal offer, but Telecom Italia had contested

Olivetti faces a formidable task in relsing 636.2bn in debt for its proposed bid, senior bankers said yesterday. The debt, which would account for about two-thirds of the financ ing of the takeover bid, would include the largest loan taken out by a European company.

A similar move by Vodafone,

the UK mobile telephone company, to raise an estimated 114bn to help finance its 886.5bm bid for Airtouch of the US is understood to be taking longer than expected owing to its unprecedented size. "Vodafone looks like coming

up against some capacity consirgint in the international loan market and its deal has a strong transatlantic flavour," a senior European banker said. "The Olivetti bid isn't even European; it's purely linksn." However, a senior official at one of the banks arranging the financing for Olivetti - comprising Lehman Brothers, Donildson Lufkin & Jenrette Mediobanca and Chase Man-

"We wouldn't have agreed to arrange this deal if we didn't think it could be done," said the official. Leading bankers also questioned whether Olivetti would achieve an investment grade credit rating from Moody's investors Service. An investment grade rating would be essential for Olivetti to be able to raise the cla.7bn if

hattan - was confident they

could build a large enough

plans to issue in bonds, Bankers said the biggest difficulty would be syndicating the 622.5bn loan among the world's leading banks. The average individual subscription by a bank on a large international loan is about \$200m. In Milan, Telecom Italia shares surged to close 9.05 per cant higher at 69.86, close to Olivetti's 610 a share offer.

Franco Bernabe, Telecom Italia's chief executive, has called a board meeting for Thursday. Olivetti, whose shares yesterday fell nearly ? per cent to 68, called a board meeting for tomorrow.

Lex, Page 16



Wallace appointed C&W chief

By Alex Cana in London

Cable and Wireless, the UK-based communications group, yesterday moved to end the appointment of Graham and telephony operations, as iei executive

There had been intense speculation that all or parts of the C&W group, which has operations in more than 70 countries, could be vulnerable to a predator following the abrupt departure of Richard Brown, the company's former chief executive, last December.

puter services company.

questions over its future with . Mr Wallace's appointment yes- time to exploit and build on Wallace, head of its cable TV is not for sale and we have sive team work," he said. who restored C&W's morale at vicers to seek a huve Mr Wallace said he did not

intend to make immediate changes in the company's overall direction. He would continue Mr Brown's strategy of developing key investments while divesting interests where the company had neither influence nor control.

transmission and its newly Sir Ralph Robins, C&W acquired North American chairman, took advantage of internet interests. "This is the executive of Cable and Wirecable television and telephony operator, since January 1997. He was appointed by a committee of non-executive directors led by Sir Ralph. Sir Ralph said there had been a shortlist of 10 candidates. "It

Mr Brown left to become chief He aims to develop the said. "Having measured our executive of EDS, the US com- group's experience in data internal candidates against the best available elsewhere in the world, I am delighted to say Graham was clear leader." Mr Wallace will find the

terday to state: "The company what we have through aggres- charismatic Richard Brown, never appointed financial Mr Wallace, 50, has been chief a critical time and focused the less Communications, the UK to follow. However, he has the respect of the City which has applauded his skill in bedding down Mercury Communications, the telephone operator, and three cable operators into C&WC.

became an easy decision," he Lax, Page 16

GE Capital Volvo halts Scania takeover talks planning to expand in Japan

By Gillian Tett in Tokyo

GE Capital, the US financial services group, is "aggressively" seeking to expand in Japan with acquisitions in areas such as consumer finance, according to Denis

Nayden, group president.
"As [Japanese] companies are recapitalised or sold off we will be aggressively looking to expand," he said. GE Capital has made a series

of acquisitions of failed Japae companies. Last month it bought Japan Lessing, the country's second largest leasing group and affiliate of the Long Term Credit Bank. Last year it bought the new business to be written at Toho Mutual, the troubled life assurance group and acquired Lake,

the consumer finance group. The group's plans highlight the degree to which Japan's sconomic problems are creating opportunities for foreign groups. GE Capital's tactics are being closely watched in the financial industry, since it has been one of the first foreign financial companies to expand in Japan through

direct acquisition.

Most other foreign financial groups, by contrast, have built their businesses in Japan through organic growth or loose mergers, because they fear direct acquisitions could be too risky or expensive.

Mr Nayden, however, insisted that direct acquisitions can be effective in Japan because the financial turmoil has forced the government to drop its opposition to foreign companies taking full control. Apart from Japan Lessing, the government is also seeking to sell LTCB and Nippon Credit Bank, the failed banks.

Mr Nayden also insisted GE Capital had protected itself from any hidden liabilities in its deals with Japan Leasing or Toho Mutual.

GE Capital refuses to reveal the purchase price for its acquisitions or results from its Japanese operations. However, the deal with Japan Leasing is believed to be one of the larg-

est by a foreign company. GR Capital has also acquired severai consumer finance car leasing companies in the nast four veare.

These have left GE Capital controlling around \$12bn worth of assets in Japan, compared with its global assets of around \$300bn.

Big in Jepan, Page 20

Securitas agrees \$385m takeover of Pinkerton

Pinkerton, one of the world's most famous private investigation and security companies.

Swedish rival Securitas for SKröbn (\$365m, 6449m). The US group - whose motto "we never sleep", shown in its unblinking eye logo, dates back to the pursuit of outlaws

such as Jesse James - will become part of Europe's largest security services company following an agreed takeover. Securitas, which provides alarm services, cash in transit deliveries and guarding operations, said the deal would create the world's leading security company with combined sales of SKr27bn and some 114,000 employees.

It vowed to expand Pinkerton's investigative activities in Europe. The merger, following six weeks of talks, is Securitas' first move into the North

American market. In the past two years, it has spent SKr7bn on acquisitions in Europe. "It is a milestone for the security industry. This step provides a strong second platform to replicate the significant growth we have experienced in Europe," said Thomas Berghund, thief executive.

Securitas said it would retain and develop the Pinkerton brand in the US, where it is the third largest provider of guarding services behind Borg Warner - owner of Wells Fargo - and Wackenhut. The fragmented US security industry, which has about 20,000 rival groups, has recently undergone rapid consolidation. Guard services accounted for 87 per cent of Pinkerton's

\$875m sales last year, but it remains best known for its national detective agency founded in Chicago in 1850. It was also credited with saving President Abraham Lincoln from assassination in the so-called Baltimore Plot. James McCloskey, chief

financial officer, said the deal "brings our customer base a wonderful opportunity to get security on a global basis". Pinkerton, which also provides pre-employment screening risk assessment and security systems integration, could offer Securitas "an incredible array of global customers". Pinkerton's fourth-quarter

results, released yesterday, showed a slight increase in full-year revenues to just over \$1bn, but restructuring charges knocked it from a \$14.7m profit to a \$463,000 loss. Securitas will pay \$29 a share for Pinkerton - over 45 per cent more than the aver age share price in New York in the last month. In early trading yesterday, Pinkerton shares rose more than \$11 to \$284. While in Stockholm, Securitas's most commonly traded B shares climbed more

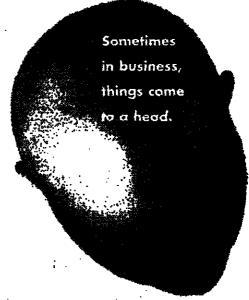
than 20 per cent to SKr139.50. Securitas will acquire a 30.6 per cent stake in Pinkerton, from Thomas Waltern, chair man. The Swedish group says it has won support from shareholders accounting for 46 per cent of Pinkerton. Securitas is funding the deal

with a \$440m loan facility from

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-- lan McCanae, CEO - Luxfer Grew

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FT/SEP-A World Indice

FINANCIAL SERVICES LIFE ASSURANCE GROUP TAKES FIRST STEP INTO PRIVATE BANKING WITH SF12.4bb PURCHASE

Swiss Life to acquire Gotthard Bank

and Gillian Tett in Tokyo

Swiss Life, Switzerland's SFr1.92bn for Banca della biggest life assurer, yesterday moved into private Bank's main competitor in banking with an agreement to pay SFr2.4bn (\$1.66bn) for Switzerland. Gotthard Bank, Switzerland's biggest foreign bank.

53.5 per cent stake from Japan's Sumitomo Bank, for about SFr1.500 a share. and intends to make an offer of SFr1,404 a share for the publicly quoted minority.

The acquisition comes less than a year after Generali, the Italian insurer, paid Svizzera Italiana, Gotthard the Italian-speaking part of

Both moves underline the increasing blurring of the Swiss Life has bought a lines between private banking and insurance. Last week UBS, Europe's biggest hank and Swiss Life's main shareholder, said it would sell its 25 per cent stake because of the growing com-

petition between the two groups in the area of European asset gathering.

Swiss Life, which has made several abortive bids for foreign insurers, is keen to diversify into faster growing businesses to offset its heavy dependence on Switzerland's mature life assurance market. It is paying 22 times 1998 earnings, and about 2.8 times book value for Gotthard Bank, which has assets under management of SFr31bn and more than 1,000 staff.

Life's 1999 earnings and Although some analysts have questioned the wisdom would increase funds under management to SFr140bn. of buying a private bank based in Lugano, rather than The sale is the latest sign of the way large Japanese Zurich or Geneva, Dominibanks are being forced by que Morax, Swiss Life's chief financial officer, said norththeir financial problems to

ern Italy was one of the fast-

vate banking

Separately, Asahi, another est growing markets for prilarge bank, yesterday also He described Gotthard announced it was scaling Bank as a "pearl" and noted back its operations in Europe. This withdrawal has that "If you buy a pearl that is cheap, you are not getting emerged partly because the what you should get". It big banks are now scrambling to raise capital by sellwould have a very small dilutive effect on Swiss ing assets ahead of the finan-

retrench

write off their bad loans. At the same time, the Japanese government is encouraging a number of banks to review their overseas operations, ahead of a planned injection of public funds into their

capital bases in March. Sumitomo is considered one of the healthiest of the Japanese banks. However, it is attempting to trim its operations in Europe and the US, to develop a more streamlined and focused business, officials say.

Alliance talk lifts Alitalia and Air France

By David Owen in Paris, James Blitz in Rome and Michael Skapinker in London

Shares in Air France and Alitalia soared yesterday amid indications the two airlines had held talks on the creation of an international alliance with other carriers that could become one of the three biggest in the world. The French carrier's shares yesterday closed up 15 per cent at €16.10 on

debut on the Paris Bourse. Alitalia shares rose 12 per The Air France offering. which has put a minority of the company's capital in private hands, is the first signif-

icant privatisation transac-

heavy volume as it made its

tion of 1999. The Italian national carrier indicated it had been holding high level talks with Air France and KLM Royal **Dutch Airlines of Holland** about the possibility of forging an alliance that would also include Continental and Northwest Airlines of the US and Air China.

Alitalia confirmed it had recently held talks with the sirlines concerned and that these contacts are part of normal talks between airlines". Individuals close to the company indicated that recent talks had touched on

a possible "mega-alliance". Air France, which has already indicated that 1999 would be the year in which it decides which of its two US partners - Continental and Delta Air Lines - it is to join in a new global airline alliance, said no decision had yet been taken. It said it was "in discussions with the two groups and that means by extension with their

allies". The alliance between Continental, Northwest, KLM and Alitalia, which is expected to be called Wings, is keen to attract Air France. Wings would compete strongly with the Star Alliance, headed by Lufthansa of Germany and United Airlines of the US, and with Oneworld, headed by British Airways and American Air-

lines. A decision by Air France to align itself with Wings would be a serious blow to Delta. The US carrier has a tie-up with Swissair, Austrian Airlines and Sabena of Belgium but has had difficulty extending its alliance

to other partners. Jean-Cyril Spinetta, the Air France chairman, has said that the choice between Continental and Delta would hinge on market access, economic factors and a more subjective judgment on the partner he believes the com-

pany will work with. The French company has established code-sharing agreements with more than 20 airlines worldwide, but is not yet in any global part-

Yesterday's developments came just over a year after Alitalia chose KLM as its European partner in spite of pressure from the French government for it to team up with Air France.

Storebrand and Skandia non-life link

in Oslo ..

Consolidation in the European insurance industry took another step forward yesterday when Skan-dia of Sweden and Storebrand of Norway announced that they planned to merge their nonlife operations and said they were looking for further partners in the Nordio pete in this sector.

The newly formed company will be listed in Stockholm and Oslo in "a couple of years", by which time it is planmed that a Finnish and Danish non-life insurer will have joined the venture. The merger has been

prompted by low growth in the non-life insurance sector and a belief by Skandia and Storebrand that to achieve critical mass in the Nordic region a non-life insurance company must have market share of well over 20 per

Based on 1998 figures the vet to be named, will have a total premium income of SKr22.9bn (\$2.85bn), 4m customers and 19 per cent of the Nordic non-life market.

The merged company aims to make annual cost savings of SKr450m over the next three years although neither Skandia nor Storebrand would specify restructuring

costs or the number of lobs that will be lost. Both compenies will have

a 50 per cent voting stake in the new company with ownership split 56 per cent to 44 per cent in Skandia's fevour. The headquarters will be in Stockholm.

Skandia's and Storebrand's life and savings operations are not included in the deal and the companies will continue to com-Analysts said the most

likely candidates to join the new alliance are Pohjola in Finland and Coden in Denmark. Skandia already bolds 325 per cent of the votes and 28.6 per cent of the capital in Pohjola The Finnish group yesterday welcomed the merger but added that its priorities were to pursue its own restructuring.

"Finnish and Danish partners are our foremost priority," said Age Korvsold, chairman designate of the new company and Storebrand's chief executive.

Mr Korvsold also said he nerged company, which has did not rule out forming an alliance with the non-life operations of Swedish insurer Trygg-Hansa, which SEB, the Swedish bank that owns Trygg-Hansa, has said it wants to sell.

Warburg Dillon Read were lead advisers to Storebrand and D. Carnegie to Skandia.

NEWS DIGEST

SPANISH BANKING

Investment banking chief **Botin quits merged BSCH**

The first serious clash in the planned \$35bn marger between Spain's Banco Santander and Banco Central Hispano came yesterday with the surprise resignation of Aha. Patricia Botin after being named to head the joint unit's investment banking side. Ms Botin, who quit all her executive functions as head of wholesale banking at Barico San-tander, is the 38-year-old effect slaughter of Emilio Edith, Santander chairman. She played a big pair in the bank's forceful investment drive in Latin America.

The bank would not comment on the reasons for her resignation, apart from saying she would take on "new professional initiatives". She remained on the board, it added. The resignation followed a Sunday newspaper magazine profile identifying her as "the most powerful woman in Spein" and tipping her to succeed her father at the merged BSCH group. It is believed Ms Botin tried to have publication delayed to avoid upsetting the delicate balance of power in the new group. Under the merger terms, due for approval by shareholders next month, the 64-year-old Mr Bottn becomes joint chairman alongside his BCH counterpart, José Mari Amusategui, and then sole chairman from 2002. The merger, announced last month. was negotiated in secret by the two chairmen and their executive vice-chairmen. Ms Botin, like other top executives in both banks, was informed of the plan only hours before it was made public. Her move could spell the end of dynastic leadership at Santander, where her grandfather and great-grandfather were also chairmen. The Botin famity officially controls about 5 per cent of Banco Santander. This will be diluted to about 3 per cent in the new BSCH. Observer, Page 15

FRENCH BANKING

SocGen profits rise 15%

Société Générale, the French bank, said yesterday it would take a €398m (\$441.6m) after-tax restructuring charge if its €15bn agreed bid for Paribas succeeds. The results of the share exchange will be known on March 18. If more than 50 per cent of existing Paribas shares are submitted to the offer, Paribas will take an identical charge. The banks estimate the total charge at £1bn before taxes.

SocGen reported a 15 per cent rise in 1998 net profits to €1.07bn. Daniel Bouton, chairman, said this result was "achieved in spite of the very high cost of the international crises". The bank made a €550m provision for its exposure to Asian emerging markets, with another €292m to cover Its "entire Russian risk".

Losses related to emerging markets activities were more than offset by the strong performance of the domestic branch network, which contributed €738m to net profits. up from €590m in 1997. Loans grew 6.3 per cent and deposits by 7.9 per cent. Profits from overseas retail banking rose 23 per cent to 692m, while commercial and investment banking showed a net loss of €17m, against a €150m profit, owing to volatile market conditions in bond trading, over-the-counter derivatives and emerging market debt. Some 100 jobs are to be cut in these activities. Samer iskandar, Paris

FOOD PRODUCTS

Raisio hit by Benecol delay

Raisio, the Finnish developers of Benecol, the world's first cholesterol-cutting margarine, has warned that the delayed US launch of the product could adversely affect results. The company, announcing a sharp increase in full-year profits, said its rapid growth came to a halt in 1998. "Postponement of the Introduction of Benecol spreads in the US will cause an equivalent delay in Benecol returns," said Tor Bergman, deputy chief executive. Raisio announced pre-tax profits up from FM118m to FM232m in 1998, achieved on flat sales of FM4.95bn, compared with FM5.1bn last time. Of that profit, the largest proportion was derived from the Benecol division, which saw its contributions jump from FM24.5m to FM185.9m.

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Raisio's shares have fallen sharply in recent months following the decision by the US Food and Drug Administration to treat Benecol as a food ingredient than a dietary supplement, in addition to delaying the US launch, that move was interpreted by some analysts as reducing Bene col's sales potential in North America. Nevertheless, earnings per share rose from FM0.83 to FM0.93 last year and the group proposed a modestry increased dividend - up from FM0.30 to FM0.35. Tim Burt, Stockholm

Volvo backs off pursuit of Scania

The two truck groups have reached a stand off over price, writes Tim Burt

juggernauts" entered a and counter bid, where the new phase yesterday two sides eventually comprowhen Volvo staged a tactical retreat in its pursuit of Scania, one of Europe's largest heavy truck manufacturers. A frustrated Volvo admitted it had failed to persuade Investor, Scania's controlling shareholder and the main vehicle of Sweden's Wallenberg empire, to sell its stake after several weeks of argument over Scania's

"It is very simple," said one person close to the talks. "Volvo was not willing to pay what Investor was asking; and the Wallenbergs would not sell at the level Volvo was prepared to

Volvo - which last month agreed to sell its car division to Ford of the US for SKr50bn (\$6.2bn) - is understood to have offered SKr270-SKr280 a share for Scania. company at SKr54bn-SKr56bn. But Investor claimed the group was really worth SKr350-Skr375 a share, or SKr70bn-SKr75bn.

Given that Scania shares SKr170-SKr180 before Volvo acquired a 13 per cent stake last month, investor's price tag looked hopelessly optimistic. The market seemed to agree, vesterday marking Scania shares down by more than 5 per cent to SKr203 ~ valuing the company at

By Clay Harris in London

and Paul Betts in Milan

A speculative call in early

November opened the door

to Olivetti's L102,000bn

(\$58.4bn) proposed takeover

Donaldson, Lufkin &

Jenrette, the US investment

bank, asked Silvio Scaglia,

chief executive of Omnitel,

Olivetti's cellular telephone

offshoot, if he thought Tele-

com Italia might be suscepti-

ble to a bid by a US telecoms

group such as the soon-to-

merge SBC Communica-

Only a day later, Mr Scag-

lia was back with an unex-

pected answer: Olivetti itself

might want to make such a

bid. Little time was lost

before Roberto Colannino,

Olivetti's chief executive,

went to New York to discuss

the project with senior exec-

Before the end of Novem-

ber, agreement was reached

to pursue the plan, with a

significant role to be played

by Lehman Brothers, Oli-

vetti's long-standing advis-

For both banks, second-

tier players in the global

ers in the Italian market.

tions/Ameritech.

utives at DLJ.

bid for Telecom Italia.

weden's "battle of the straightforward case of bid mise at an agreed price. The battle for Scania is about much more than that, and it

is far from over. Volvo yesterday appeared to acknowledge, in a carefully-worded statement, that the phoney war might continue, Leif Johansson, Volvo chief executive, said the company would not sell its stake in Scania and held out the prospect of future technical co-operation between the

two companies. And the prospect of Volvo remaining a sleeping shareholder in Scania - retaining a blocking position against any counter offer - could force Investor back to the

negotiating table. But the Wallenberg company does not appear to be in any hurry. It emphasised yesterday that it was continuing to explore options valuing the heavy truck for Scania "that could be even more interesting" than an outright sale to Volvo.

Volkswagen of Germany. for example, has been touted as a possible partner for Scania, Ferdinand Piech, VW were trading between chairman, has made no secret of his determination to expand in trucks and has previously discussed a joint venture in medium-sized trucks with Leif Ostling. chief executive of Scania. But that came to nothing, and there is no sign yet that VW - or any other bidder -

will meet Investor's price

expectations for Scania.

Bonanza for advisers

resignation of TI's former head.

includes Chase Manhattan, a

long-standing banker to Oli-

vetti, and Mediobanca, cho-

sen for its Italian merger

and acquisition expertise

and connections to the Tele-

com Italia board. Medio-

banca will also handle the

Italian bank debt and rights

offering. The four banks

have put aside normal rival-

ries to share equally the

advisory and financing man-

bonanza for advisers on the

other side as well. Telecom

Italia is advised by Credit

Suisse First Boston and Inst-

ituto Mobiliare Italiano, both

of which are shareholders,

as well as J.P. Morgan and

Lazard Brothers.

The battle promises to be a

BT. C&W rule out 'white knight' role

British Telecommunications and Cable and Wireless, the

two largest UK-based telecoms operators, indicated they

had no interest in acting as "white knights" for Telecom

Italy, Albacom, in conjunction with Banca Nazionale del

Italia, writes Alan Cane. BT already has a joint venture in

Lavoro, Eni and Mediaset. C&W planned a strategic alliance

with Telecom Italia last year, but the deal collapsed after the

man, the bidder's team stitute a formal bid, which

TELECOMMUNICATIONS OLIVETTI EYES UP TELECOM ITALIA

1999 Valuations aside, the battle over Scania raises difficult strategic questions for both Volvo and Investor.

Strare price (SKI)

holders and those of Scania over why it would not sell at SKr270-SKr280 a share. he investment company could certainly make use of the cash, which would ease a debt burden that doubled last year to about SKr16bn. It would also help Investor to fund increased holdings in Swiss-Swedish engineering group ABB and AstraZeneca, the drugs company created by

the merger of Sweden's

Astra and Zeneca of the UK.

For Volvo, failure to

secure Scania could be even

more pressing. Following

sion. Volvo is under intense

would prevent it from taking

defensive steps and introduc

ing poison pills under Italy's

new takeover rules. Olivetti

says its announcement of an

intention to bid does consti-

tute an offer. Consob has 15

days to review the issue but

is expected to take a decision

in Telecom Italia shares and

the possible requirement

bid also for TIM, the mobile

phone company 60 per cent

owned by Telecom Italia.

This would dramatically

increase the costs of

ter is advising the Italian

Morgan Stanley Dean Wit-

Olivetti's bid.

according to Italy's new

Consob is also investiga-

in the next 24 hours.

The Wallenberg holding

company is likely to face

criticism from its own share-

pressure to recycle a cash pile estimated at SKr60bn-

trane price (SIV)

A share redemption would those resources, particularly in a country where such tactics are not tax efficient. Of the alternative bid targets in the truck industry,

Volvo has already made overtures to Navistar, the US truck and bus manufacturer, which could lead to a takeover. But such an acquisition would still not represent the sort of transforming deal that Mr Johansson is looking for in commercial In the absence of a signifi-

cant deal, Volvo stripped of its car division and laden with cash would become a very tempting target itself. Fiat of Italy has already registered its interest, leading Ford's bid for the car divi- to a "concrete" offer last month of \$13bn-\$14bn for the

whole group. The Italian company was yesterday said to be "monitoring the situavery carefully. tion" not be a worthy use for although its original offer was not treated seriously by Volvo. Both Investor and Volvo, therefore, could be forced back into each other's

arms by outside pressures. At Investor, that pressure could come from disgrantled shareholders and balance sheet weakness. Volvo. meanwhile, might be willing to pay over the odds for Scania to safeguard its own independence. In that scenario, any fresh negotiations will come back to price.

"If both sides agree that an independent future for Scania is not really an option then the dance will begin again," said one person involved in the discussions. "For the moment,

Volvo has just decided to

Akzo Nobel, the Dutch chemicals group, said yester-day that Courtaulds, the UK naints and fibres company it. bought last year, drained parent profits by F155m (€25m, \$28m) in the first six months of ownership.

Making its F16.3bn agreed bid last spring, Akzo said it expected Courtaulds to contribute to profits within the first full year of ownership. Cees van Lede, Akzo's chairman, said this had not yet been attained, largely because of an "unexpected

In the current six months, however, it would be "very difficult to match" the first half of last year, when profits reached Fl 893m.

forecast, saying market uncertainties were too great.

aulds from last July, and said in October it had made a "slightly negative" contribution during its maiden, side gets half.

three months. The subse

The FI 55m Courtaulds loss included charges for financing the acquisition. Interest cover came down to six times earnings from nine times, which Mr van Lede said had been "perhaps a bit too healthy". After a spike in debt to Fl 10.6bn from Fl 3bn. he added that the group should shortly be able to

by 49 per cent at coatings ceuticals. Research and

Franco Bernabe, Telecom Italia's chief executive, has government, a shareholder mergers and acquisitions market, the deal is a blow to yet to disclose his defence in Telecom Italia. Mannesthe dominance of the US trio strategy. He is waiting for mann, the German diversified telecoms group which of Merrill Lynch, Morgan the verdict of Consob, the Stanley and Goldman Sachs, Italian stock market watchwould buy Olivetti's stakes although two of them also dog, on the bid's validity. in Omnitel and Infostrada, is Telecom Italia argues that advised by Merrill Lynch have a role to play. Olivetti's offer does not con- and Deutsche Bank

Courtaulds saps full-year result at Akzo Nobel

By Gordon Cramb in Amhem

decline in the fibres

ting possible insider trading markets". That held Akzo's full-year takeover rules for Olivetti to

increase in net earnings from operations at just 1 per cent, at F11.63bn. For the fourth quarter, profits slipped 14 per cent to The Dutch group made no

Akzo consolidated Court-

quent downturn mainly affected textile fibres, in which the British group was more active than its new parent Akzo blamed price compe-

tition in textiles from Asian producers. Industrial fibre segments did better. The two fibres divisions were melded from last month into Acordis, which Akzo is to spin off to shareholders later this vear. Fibres accounted for Fl 4.29bn of Akzo's Fl 27.51bn sales last year.

bring down its gearing. A dividend of Fl 2.15 per

share is being paid from earnings per share of F15.71. against Fl 5.66 last time.

Capital expenditure rose and 62 per cent at pharmadevelopment outlays are being maintained for 1999 at Fi 1.4bn, of which the drugs

Skoda chief removed as creditors lose patience erate's nearly 40 subsid- they prepare for privatisa- and shareholders - towards recession. In 1997 have resisted further dispos-

By Robert Anderson in Prague

Lubomir Soudek, the Czech Republic's most prominent industrialist, was yesterday removed as chairman and Pizen, the country's biggest engineering company, after its creditors lost patience with the slow progress of its restructuring.

The recall of Mr Soudek is likely to lead to an acceleration of disposals from among the assertiveness of the appointed to rescue the com-

iaries. It could also pave the tion. way for the entry of foreign strategic partners into some of its seven divisions.

chief executive of Skoda removal this month of the chemical conglomerate tive in December. Chemapol - and demonin the current recession and since 1992 when he was

Mr Soudek has been replaced as chief executive by Jirl Hlavica, a former The dismissal follows the manager at the Czech operations of ABB, the Swedanother top industrialist ish-Swiss engineering comwho built an empire on debt pany, who was made Skoda - Vaclay Junek, president of Pizen's deputy chief execu-

Mr Soudek led Skoda strates industry's problems Plzen with an iron hand

Komercni Banka and Investicnia Postovni Banka (IPB) - who also helped him acquire a stake of around

25 per cent. Mr Soudek increased turnover through an export drive but was slow to reduce costs or focus on core activities. He embarked on a debt-

leveraged acquisition pro-

gramme that left it exposed

when interest rates soared in

Skoda Pizan made a Kc3.8bn als, leading the supervisory (\$111m) loss on stagnant board to dismiss him. sales of Kc23.4hn, while its shares over the last year have fallen from Kc482 to less than KcI40:

This third successive loss pushed the banks to take over the supervisory board interest-bearing debts, estimated at Kc10bn.

Several plants were sold the over-stretched conglom- country's troubled banks as pany by its main creditors 1997 and the economy slid but Mr Soudek is believed to of Patria Finance.

"Mr Soudek had long enough to convince the owners that he is doing a good

job," Komercní said.

Analysts believe the banks will now push through further disposals but it remains last August and demand dis- unclear what shape the posals to repay the group's remaining group will have. The question now is what is to be defined as Skoda's core business," said Ondrej Datka



Storebrand and Skandia in non-life link

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SPANISH BANKING

investment banking chief **Botin** quits merged BSCII

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in short, it's built for trading Europe. And, like every FTSE index, it's the definitive market measure.







METALS INDUSTRY

Losses at LG Metals deepen to 782bn won

South Korea's LG Metals yesterday posted a record net loss of Won 782,58bn won (\$650m) in 1998, after losing a net Won 147,29bn a year ago. "The loss in 1998 was due mainly to higher interest payments on our debts under the country's financial crisis early last year," the company

Slackening local copper demand and foreign exchange losses as a result of the crisis also worsened the group's business environment last year, together with weakening global copper prices, it said. But it declined to comment on reports that it lost a large amount of money trading in metal futures and options on the London Metal Exchange. It has in the past denied those reports.

LG Metals' sales rose to Won 2,290bn in 1998, from Won 2,020bn in 1997, it said. LG Metals was set to be merged with another LG Group subsidiary, LG Industrial Systems, by April 1 to restructure its poor financial condition, it said. The LG Group is seeking foreign investors to buy some of LG Metals' assets or a majority stake in the

Comalco ahead 7% for year

Comalco, the Australian aluminium producer, said yesterday that rapid diversification of its traditional Asian markets to more robust markets in western Europe and the US helped boost net profit by 7 per cent to A\$236m (US\$150.6m) in the year to December. Comalco, which is majority owned by Rio Tinto, the Anglo-Australian mining company, operates two aluminium smelters in Australia and one in New Zealand, Gwen Robinson, Sydney

JAPANESE BANKING

Sanwa buys stake in broker

Sanwa, one of Japan's largest banks, yesterday announced plans to take a 30 per cent stake in Universal Securities, a medium sized broker. Sanwa said it would buy the shares from Dalwa Securities, reducing Daiwa's stake in Universal to about 8 per cent. Sanwa did not reveal the purchase price, but the shares are believed to be worth about Y6bn at yesterday's closing share price of Y219. Gillian Tett, Tokyo

MANUFACTURING

Komatsu warns of loss

Kornatsu, the Japanese machinery manufacturer, yesterday issued a profits warning, lowering its earnings forecast for the year ending March 31 1999. The company said it expected to post a pre-tax loss of Y8bn (\$66.4m) against previously estimated profit of Y12bn, and last year's result of Y40.25bn. Net losses would be Y13bn, against its previous forecast of a Y1bn profit and last year's net profit of Y19bn. Komatsu's shares closed up Y1 at Y576.

■ Toray Industries, a leading manufacturer of synthetic fibres, revised down its pre-tax profit forecasts 23 per cent from Y48bn to Y37bn (\$307m) for the year to end-March. The group lowered estimated net profit by 54.5 per cent, from Y11bn to Y5bn, Based on revised estimates, net income for the year would fall 79 per cent from last year's level of Y24.7bn. Toray shares closed up 3.3 per cent, or Y17, at Y532. Alexandra Nusbaum, Tokyo

NEW ZEALAND

Contact Energy sale confirmed

New Zealand's government confirmed yesterday that it was proceeding with the sale of Contact Energy, which on some estimates is valued at about NZ\$2.6bn (US\$1.41bn). Tony Ryall, minister for State Owned Enterprises, said yesterday it would be the biggest government a be floated directly on the share market.

Mr Ryall said the identity of the successful bidder for a 40 per cent "cornerstone" shareholding would be announced after March 15, with the associated float to the public of the remaining 60 per cent stake beginning in

■ Briefley Investments yesterday announced it was seliing its 66.6 per cent shareholding in Auckland casino Sky City in a further move to reduce its debt. Based on yesterday's prices for Sky City shares, Brierley Investment would make about NZ\$450m from the sale of its 63.1m shares through two issues of Instalment receipts. Terry Hall, Wellington

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RESTRUCTURING DEAL WITH HSBC HOLDINGS HELPS GOVERNMENT TO MEET TERMS OF IMP RESCUE PACKAGE

South Korea sells 70% stake in Seoulbank

By John Burton and Peter Montagnon in Secul

South Korea took a further step in the restructuring of its troubled banking sector sterday, when HSBC Holdings signed a memorandum of understanding to acquire a 70 per cent stake in Seoulbank for about \$700m. Seoulbank, nationalised in late 1997 to prevent its col-

demanded by the International Monetary Fund under a \$58bn rescue package. In December, a consortium

of US short-term financial investors, led by Newbridge Capital, agreed to acquire 51 per cent of Korea First Bank. HSBC's management of Seoulbank "will be a benchmark for our banks" by improving competitiveness, lapse under bad corporate said Lee Hun-jai, the chairloans, is the second Korean man of Korea's Financial bank to be sold by the state Supervisory Commission,

Growth by acquisition.

Capital: F12ha Employees: 758

y formant in 1904, after GE-Capital of Manthes Statemarkel State Kyolo ani, but smitt constant floance

y: bioght by GE Capital in 1998

Capital: 41 Zing:

restructuring.

HSBC, which is registered in the UK and runs a global banking empire, said it was which would give it access to a customer base of up to four million people. Derek Wilson, head of

Korea equity sales for ING its if the bank were restored Barings, said: "This is a strong positive signal for forshows the government is

reform'

the government had earlier outstanding shares. heen stymied by HSBC's significant portion of profto financial health.

Under a compromise

tional warrants equivalent Talks between HSBC and to 19 per cent of the bank's

acquire 100 per cent of Seoul- more discovered over the HSBC will be able to bank profile of Seoulbank, stake in Seoulbank, which bank after four years by buy next year, it will also be Seoul rejected on the ing the government's stake, responsible for non-performgrounds it would prevent the Mr Lee said. The governgovernment from obtaining ment will not exercise any management control in the meantime.

HSBC is likely to keep eign investors because it agreement, the state will bank - unlike Newbridge's end of May once due dillkeep a 30 per cent stake in ownership of Korea First,

to foreign investors, as which is supervising bank serious about financial Scoulbank and receive addi- which is expected to be relin-The government agreed to ssume Scoulbank's existing bad looms and acquire any

ing loans to the top five conglomerates over the next two years, according to Mr Lee. The FSC expects the sale

of both Seoulbank and Korea long-term control of Seoul- First to be finalised by the gence is completed.

GE Capital creates a stir becoming big in Japan

The US group is taking advantage of economic problems to make a series of acquisitions, writes Gillian Tett

1967 total: \$35,37bo

income of Imperem efficient \$0.27be

hen GE Capital first V crept into Japan in 1994, the financial world barely blinked. The US group started by taking the unusual sten of buying two tiny Japanese companies but deliberately kept the deals extremely

Five years later, however, GE Capital is attracting a blitz of attention and controversy. For in the past year company has done something that was once considered almost unimaginable for a western group - it has made a series of high profile, large acquisitions in

With Japan's economic problems forcing the government to accept the need for restructuring, GE Capital believes the time is right to step up its merger and acquisitions programm

"The turmoil in the financial market has created a situation where the Japanese authorities and companies themselves have decided that they need to take different tactics to stabilise their financial system," explains Denis Nayden. GE Capital president. "With these changes we have been allowed to take 100 per cent ownership - that has not always been the case in the past, so this is a big shift." GE Capital has responded to this shift by developing a

two-pronged strategy. First, it has deliberately targeted distressed companies for its purchases, in an effort to procure a low price and win government support.

it controls the good assets of the falled company - but is shielded from the bad liabilities through a "ring-fencing" In its Toho Mutual deal last year GE Capital did not

attempt to purchase the old

company, but siphoned Toho

Mutual's "new" business

into a completely separate This is tactfully labelled a "joint venture", but it is controlled by GE Capital. And with Japan Leasing, GE Japan. Capital has refused to accept "If y any liabilities outside the company's immediate leas-

Whether this strategy will allow GE Capital to extract the good assets," Mr Nayden Second, and most impor- rapid profits from its pur- says. tant, it has tried to structure chased companies is still

ing business

its purchases to ensure that unclear. Though the US com- in attracting new capital pany believes it should there is no rationale for new derive value by using its investors to assume the access to cheap capital and a tight management style, it has refused to reveal any business results from its deals.

But the really crucial issue for the rest of the industry is whether the ring-fence structure will work. GE Capital insists that it is watertight from a legal perspective. It also argues that such ringfencing makes sense for

"If you look back to what the US government did with its savings and loans crisis, they insulated the liabilities of the old (banks) and sold

"This [system] is effective lapses.

Seiyu to sell shares to offset Y88bn charge

existing financial problems." Ouch logic has also

Salready triggered some copy-cat deals, Manulife, the Canadian group, for example, is using a similar structure to buy the healthy assets of Daihyaku, another Japanese life assurance com-Nevertheless, some west-

ern lawyers question whether this ring-fence would withstand political pressure if a crisis emerged. There are fears, for exam-

ple, that the Japanese Life Assurance Association might try to force GE Capital to rescue Toho if it colment banker says: "The danger is that one of these life companies goes bust, the ring-fence holds, and the Japanese public starts blaming foreigners for little old ladies losing their money."

As one western invest-

Thus far, there is no indication that this type of crisis will occur. And GE Capital is actively looking for additional acquisitions in Japan, particularly in the consumer finance busine

But with other western companies now also considering making acquisitions in Japan, the fate of the ringfence structure could prove critical for confidence among international investors. Either way, GE Capital will not easily be able to evade the limelight again in Japan.

The company said it would

of Y64.5bn from sales of

securities. Nevertheless, it

would book a net loss

Obstacle debt deal removed

By Ted Bardacke in Bangkok

Completion of a \$3.2km debt restructuring deal for That Petrochemical Industry (TPI) south-east Asia's single largest bad debtor - appears imminent with the International Finance Corporation agreeing to drop its opposi-tion to the deal, TPI said yesterday.

A deal between TPI and its 148 creditors would have a substantial impact on the balance sheets of some big Thai banks, particularly Bangkok Bank, whose credits to TPI are non-performing and would be reclassified as performing within three months of a final debt deal. It would also end a bitter dispute between the company and the IFC, the private sector lending arm of the World Bank, that controls \$500m of TPI's credits, its single largest financial commitment

TPI stopped paying interest and principal on loans in the summer of 1997, soon after the devaluation of the Thai baht.

More than a year later, the company convinced 72 per cent of its creditors - but not the 75 per cent needed under Thai law - to accept a debt restructuring deal that would see 30 per cent of the company given to creditors in exchange for accrued interest. They also accepted its promise to raise \$600m in new capital and an agreement to turn over 75 per cent of the company to creditors in the event that the company was unable to meet

its new obligations. But the IFC and some other official creditors, notably the US Exim Bank. wanted the deal to include a cent of the creditors could put the company into default.

This would give IFC a near-unilateral right to declare a default and change the company's management. However, TPI said the threshold should be 25 per cent and announced it would start unilaterally paying interest back to those banks that supported the company's proposal.

It said there was some give-and-take on the default threshold issue, with the IFC and US Exim Bank agreeing to support the overall plan. which had been supported by the Thai government.

The new conditions will be re-submitted to all creditors for approval in the coming

TPI shares rose 10 per cent

yesterday on the news. Lex, Page 16

Coupon N°18 due from February 11, 1999 to August 11, 1999 will be payable starting August 11, 1999 at the rate of 3.00% TTL 75.417.- per TTL 5.000.000 Nominal

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SANPAOLO BANK S.A.

DEM 400.000,000, -Pleating Rate Senior Notes of 1977/2002

Therefore, the interest accused for this period and psyable on May 2P, 1999 will amount to DEM 7,39 per DEM 1,000 none.

Mangan Stabley Bask AG

market capitalisation of which was a 73 per cent condition whereby 15 per Selyu said it would sell Y217.6bn, rose 6.9 per cent, jump from the previous year. 2.25m shares, or 16 per or Y1,000, to Y15,500. according to Masshim Mat-"The market is interested suoka, analyst at Warburg cent of its stake in Rychin

By Alexandra Nusbaum in Tokyo

Seiyu, the Japanese supermarkets operator, yesterday announced it would sell the retail company that owns the "Muji" stores, to offset a Y88bn (\$730m) charge to restructure troubled subsidiaries.

Seiyu said it would book

Tokyo City Finance, its com- the market with assets," he Ryohin Keikaku, with a previous estimate of Y9.8bn mercial credit and leasing said. subsidiary

Tokyo City Finance had accumulated as much as Y240bn in bad debt during shares in Ryohin Keikaku, the bubble period, according to Michael Allen, analyst at ING Barings, who welcomed the announcement.

"This is a discretionary write-off, not a business loss. The company could the restructuring loss, of have sold more shares, but which Y27bn would be used chose not to. It's good to write off bad debts at that they are not flooding

NOTICE OF RESIGNATION

NOTICE IS HEREBY GIVEN that with effect from Dec. 31, 1998, The Long-Ter Credit Bank of Japan, Ltd. 11,00000 Branch) has resigned from its appoint position as London Peying Agent, Conversion Agent and/or Warrant Agent fo

Shin-Etsu Chemical Co., L4d USD30,000,000 3 per cent Convertible Bonds due 2000

This is an amendment notice to the notice

given by us on 5th and 11th November 1998

OKI Electric Industry Co., Ltd USD70,000,000 3 % per cent Convertible Bends due 1999

This is an additional notice to the notice

issued by: The Long-Term Credit Bank of Japan, Limited (London E

given by us on 5th and 11th November 1998

Dated 23rd February, 1999

To the Holders of

SHEARSON LEHMAN CMO. (MC.

Series F, Class F-1 Floating Rate Bonds

Due February 20, 2018

Pursuant to the Indenture dated as of February 1, 1985

between Shearson Lehman CMO, Inc. as Issuer and

Chase Bank of Texas as Trustee, notice is hereby

given that the interest rate applicable to the above

Bonds for the interest period February 20, 1999

through May 19, 1999 as determined in accordance

with the applicable provisions of the Indenture, is

5.625% per annum. Amount of interest payable is

U.S. \$8.2198753112 per U.S. \$10,000 principal amount.

SHEARSON LEHMAN GMO, INC.

NOTICE IS HEREBY GIVEN that with effect from Fab. 23, 1999, The Long-Credit Bank of Japan, Ltd. (London Brunch) has resigned from its appai position as London Conversion Agent for each of the usuad issues which fallo

Equation Scirce Co., Ltd. USD103.000,000 3 % per cent. Guaranteed Noice

Keikaku, for a Y30.72bn in companies that are Dillon Read. profit tomorrow. Seiyu's stake in Ryohin Allen. "And Seiyu post an extraordinary profit Keikaku will decrease to 20 per cent. The market reacted posi-

market capitalisation of business." Y92bn, climbed 5.4 per cent, or Y21, to Y410.

restructuring," said Mr announced cost cuts and is changing its business model and upper management. It tively to the announcement. has changed its focus to con-Shares in Seiyu, which has a centrate on the core retail

Pre-tax profit of Y10bn

of Yl4bn at the parent level for the year ending February 1999, down from its previous net profit forecast of would be higher than the Y1.7bn.

Tokio Marine turns the table on insurance rivals

By Naoko Nakamae in Tokyo

What do you do when you come up against new comyour newly deregulated market? If you are Tokio Marine and Fire, Japan's largest casualty and property insurer, you launch a product that is 20 per cent more

expensive. This unusual strategy has met with remarkable success, surprising even Tokio Marine itself.

Deregulation of Japan's insurance industries has been at the centre of a war of words in recent weeks. The climax came when Japanese officials refused to meet US Trade Representative Richard Fisher last month, to discuss insurance.

"The Japanese government takes the position that the issue has already been settled," said Koji Tanami, vice finance minister. Mr Fisher said: "We're very dis-

appointed." But deregulation in Japan's Y3,700bn (\$30.7bn) car insurance market has gone further than in most insurance sectors. In September 1997, rules were relaxed to allow companies to offer risk-differentiated car insurance policies, and the door was opened to discounted products.

In Japan's mature car insurance sector, this has their wide but cost-heavy respect Tokio Marine for left the large domestic nonlife insurance companies

defending their share of the market. But Tokio Marine has countered the influx of discounted car insurance petitors slashing prices in products with a comprehensive product focused on meeting a broad range of customer requirements. Another feature of the product, launched last October, is seas directly marketing their that it has a personal injury products are also happy with element - the first in Japan. progress. The incomers have

For the enhanced service and physical injury features, customers pay 20 per cent more than Tokio Marine's average car insurance product. Nevertheless, sales of Tokio Automobile Policy (TAP) exceeded 260,000 in its first three months of business, enabling Tokio Marine to increase its share of the market and winning the company an award for best new product of the year.

"To be honest, we've been taken aback at how well it's done," said the company. Some industry insiders point out that a majority of sales were made to Tokio

Marine customers renewing expired policies. "They're preaching to the converted," However, Tokio Marine

has consolidated its position as market leader, with some 20 per cent of the motor insurance market. Its strategy seems sensible, given the structure of the domestic insurance companies with level of expenses to do so, I network of agencies selling choosing to compete on its the products.

Other domestic non-life insurers are now following in Tokio Marine's footsteps Yasuda Fire and Marine, the second largest company, has launched "Car Owner's Insurance", while Mitsui Marine has "Pro Guard". New entrants from over-

Group, and Zurich Insurance. Last December, Royal Direct, of the Royal & Sun-Alliance Group, launched in Japan These companies are discounting products by as much as 40 per cent compared with average policies. Besides promoting lower prices, they are advertising other strengths such as prod-

included American Home

Direct, part of the AIG

Lee Mooney, general manager at Royal Direct in Tokyo, said his company would be focusing not only on price but on quality and reliability. "In the Japanese market, the good-risk customers want reassurance, not just discounts," he said.

uct innovation.

He praised Tokio Marine's strategy. "They're doing exactly the right thing. The worst thing the domestic insurers could do is compete on discounts, as they don't have the flexibility in the strength, which is service."



Robert Fleming Capital Ltd. anteed by Robert Fleming & Co. Ltd

- WKN 194 275 -We are pleased to inform you that the increat rate of the above meanured faster for the interest period from February 22st, 1999 (including) to May 20st, 1999 (including) to May 20st, 1999 (including) (37 days) has been fixed on Pebruary 18st, 1999 by Morgan Szmiry Bank AG, Frenkfurt am Main, as increase determination hank at 3,141/6ff per anti-

Frankfurt ein Meie, February 18t, 1999

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Banks refuse to renew loans to Brazil

Some of Brazil's biggest private sector banks and companies are having to pay billions of dollars in foreign debt because the international banks that arranged the loans, mostly eurobonds, during Brazil's boom years of the mid-1990s are refusing

to renew the loans. Banks say the risk of continued lending to Brazil has increased dramatically since the Real collapsed in January and have refused to roll over loans to Brazilianowned companies.

An estimated US\$3.84bn in medium and long-term loans and interest fall due in kets in a reasonable way. March and April Many bor- even in the next six rowers had assumed that Brazil's good name in world financial markets would. remain unchanged for years.

Steelmaker plans to buy back \$530m of euro notes CSN, one of Brazil's biggest US\$1.82bn), analysts have.

steel companies, has formally announced it will buy back \$530m of its . outstanding euro notes at a 30 per cent discount to their face value, writes John Barham.

Although the notes are not due until 2007 and CSN had net debts last September of R\$2.2bn (then equivalent to

the rating agency: "It is very

unlikely that Brazilian borrowers can access the marmonths.

They had to repay about US\$875m in January and US\$1.85bn in February. companies are particularly Meanwhile, domestic mar-kets are sinking into severe debts maturing in 1999 are access to sufficient hard cur-

By Andrew Edgecliffe-Johnson

A four-storey billboard two

blocks from New York's

Times Square proclaims:

Everyone has something to

smaller type, are the words:

The painful truth for Levi

Strauss, which America's

largest branded clothing

maker could not hide yester-

day, is that consumers have

turned away from its once-

Despite its decision to take

the knife to excess manufac-

turing capacity last year, its

sales and market share have

been dropping, and another painful restructuring is now

"What's true. Levi's."

ubiquitous blue jeans.

Underneath, in

[CSN to be] a bank. This is said the operation still positive for the company and good for bond holders." makes excellent business CSN says the buy-back

Andre Paes, senior analyst at BBA Capital, a São Paulo asset management company, said CSN "is delaying investments because of the crisis. So why borrow if it is not going to invest? No-one wants

highest in the world.

recession and Brazilian due by April. But Daniel interest rates are among the Aráujo, director at Standard & Poor's São Paulo office. Big locally-owned con-

In dollar terms.

said: "I have not detected glomerates suffered badly in any specific trouble for comother emerging markets cripanies [due to] the concenses because they were tration of maturities. beavily indebted. Brazilian

"Brazilian companies have relatively few debts and are

Levi struggles to shake off the blues

should yield an annual return

equivalent to 15.75 per cent

Many Brazilian companies

have bought back their debt

widened following last year's

on international markets,

particularly after discounts

Russian default, CSN, advised by Nations Banc Montgomery Securities, has now made a public offer to repurchase the euro notes, offering a 30 per cent discount if the notes are sold by the end of this

week. The discount rises slightly for holders selling by March 15, when the offer rency to service their debt.

Furthermore, most of them began hedging their hard currency liabilities last

However, Brazilian banks, which issued most of the eurobonds, would be hit hard by a rescheduling of always had the volume [of government debt. Government paper makes up the

largest item in most banks balance sheets and rating agencies say there is a one in-three risk of a reschedul-

Mr Araujo also warned of a "snowball effect" on local capital markets as companies replace cheaper dollar loans with expensive short-term local currency loans. Benchmark interest rates are 39 per cent.

Silvio Frugoli, at Unibanco, Brazil's third biggest bank, said there was a silver lining for local lenders. He said foreign-owned banks in Brazil had curtailed lending even to their best multinational clients, allowing local hanks to step in. He said: With the crisis you can deepen relationships and increase the quality of the loan portfolio. We have not

multinational business] we

NEWS DIGEST

UTILITIES

Dominion Resources to buy Consolidated Natural Gas

Dominion Resources is to buy Consolidated Natural Gas for \$6.3bn in stock, to create the fourth biggest US utility, with operations focused in the east. Dominion, based in Richmond, Virginia, will acquire nearly 2m Consolidated customers in Ohlo, Pennsylvania, Virginia and West Virginia. The combined company will have about \$8.8bn in annual revenues and serve nearly 4m retail customers in five eastern states, including North Carolina.

The acquisition agreement calls for Consolidated shareholders to each receive 1.52 Dominion shares. Dominion shares fell \$1.625 to \$40.69 while Consolidated fell 50

cents to \$56. Dominion expects "revenue enhancements and cost

savings" of \$150m-\$200m a year by 2002. Consolidated shareholders will own about 43 per cent of the combined company, to be known as Dominion Resources. Reuters, New York

ENERGY

Sempra Energy eyes KN

Sempra Energy, formed last year from the union of two big California utilities, yesterday announced plans to buy KN Energy, the natural gas company, for \$1.8bn in cash and stock. The transaction brings together Sempra, with \$10on in assets and operations, with KN, the nation's secondlargest gas pipeline and storage operator and sixth-largest integrated natural gas company. The capitalisation of the combined company will be about \$14.3bn (\$7.1bn in market value of equity and \$7.2bn in debt). Based on 1998 results, the combined company would have revenues of approximately \$9.9bn, combined assets of more than \$20bn and more than 15,000 employees.

Under the terms of the agreement, Sempra will acquire all of the shares of KN for a fixed exchange ratio of 1.115 shares of Sempra Energy common stock, or \$25.00 in cash, for each share of KN Energy common stock. Sempra said this represented a blended premium of 24 per cent to the market price of KN Energy common stock, based on the average closing prices of both companies' common stock over the past week. Reuters, New York

AEROSPACE COMPONENTS

United to acquire Sundstrand

United Technologies, a leading US maker of jet engines and aerospace components, has agreed to acquire Sundstrand, the aerospace components supplier, for about \$4.3bn in a deal that creates one of the world's biggest suppliers of value-added airframe components and

United said yesterday the purchase price would be paid 50 per cent in cash and 50 per cent in stock, adding that the deal valued Sundstrand at \$70 a share, \$111/2 above the stock's closing price on the New York Stock Exchange on Friday. United plans to combine Sundstrand with its Hamilton Standard division, maker of the Nasa space suit, and rename the division Hamilton Sundstrand. "Our management teams expect to realise cost reduction benefits of 3 per cent to 5 per cent of the Hamilton Sundstrand combined \$3bn cost basis within the next three years," Mr Kurlak said. United had 1998 revenues of \$25.7bn, up 6 per cent from 1997, and net income of \$1,26bn, up 17 per cent. Reuters, Hartford, Connecticut

CABLE TELEVISION

One-off gains lift Comcast

Comcast, the fourth-largest US cable television operator, yesterday reported a fourth-quarter profit of \$414.2m, reversing a year-earlier loss due to several unusual gains Earnings amounted to \$1.04 a share, compared with a loss of \$88.4m, or 25 cents, in the year-ago period. Revenues rose 13 per cent, to \$1.45bn from \$1.28bn a year earlier. Operating cash flow, a common measure of the financial health of cable companies, increased 15 per cent to \$421.3m from \$366.9m.

However, excluding several one-time gains, Comcast said it lost 47 cents a share. The gains were from the restructuring of wireless phone carrier Sprint PCS, which changed the way Comcast accounts for its loss-producing investment in the Sprint-controlled venture, and the sale of Compast UK Cable Partners to NTL. Reuters, New York

> SEGA Enterprises, Ltd. ¥30,000,000,000 Convertible Bonds due 1999 (the "Bonds")

S-CUBED Limited

U.S. \$310,000,000 21/4 per cent. Secured Notes due 1999 with Covered Warrants (the "Warrants")

NOTICE IS HEREBY GIVEN that SEGA Enterprises, Ltd. (the "Company") has resolved at the meetings of its Board of Directors held on 21st January and 28th January, 1999 to issue convertible bonds of the Company on 17th February, 1999, at the initial conversion price per Share of ¥2,285 being less than the then current market price per Share. As a result of such issuance, the Conversion Price for the Bonds and the Purchase Price for the Warrants have been adjusted as follows:

Current Conversion Price and Purchase Price: Y4,336.00 New Conversion Price and Purchase Prices The New Conversion Price and Purchase Price shall become effective

on 18th February, 1999. This announcement is made pursuant to Condition 11 of the Conditions of the Bonds and Condition 11 of the Conditions of

SEGA Enterprises, Ltd. and S-CUBED Limited

23rd February, 1999

EUROFIMA

Samsung Electronics Co., Ltd.

US\$150,000,000 0.25 per cert Convertible Bonds

NOTICE IS HEREBY GIVEN to the holders of the outstanding Bonds of Samsung Bectronics Co., Ltd. (the "Company") that, at a result of a Rights Offering of 9,580,000 shares by the

Company, the conversion price of the Bonds has been adjusted from KRW67,905 per share to KRW68,828 with affect from January 1, 1989. Global Agency and Trust Services, Cisbank, N.A. London

CITIBAN(O

23 February 1999

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Floating Rate Note

Notice is hereby given that, for the

Interest period 23 February 1999 to

23 August 1999 the names will carry

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FRO RESERVE TO CONTRACT VIOLENCE VIEW TO THE

vice-president of Moody's, On-line site seeks

By Andrew Edgecliffe-Johnson

retail links

Monster.com, the on-line recruitment company owned by TMP Worldwide, the telephone directory advertising group, is seeking alliances allowing it to connect its site with those of other internet retailers.

The site, currently used by more than 5m people a month, could be connected to the career books section of an on-line bookseller such as Amazon.com, or offer advice on casual dress in the workplace by linking with a clothing retailer such as

Gap.
James Treacy, chief operating officer of TMP, said Monster.com would investigate such alliances this year. He added that the company could spend up to \$150m on acquisitions without needing new banking agreements. but would probably spend \$20m-\$25m in 1999.

Although 88 per cent of the group's sales come from the more mature Yellow Pages advertising market, TMP's stock has shared in

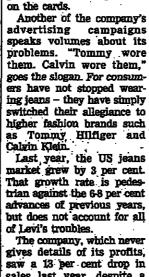
Monster.com benefited this month from a television advertising campaign during the Super Bowl game. Four times as many job-

the enthusiasm surrounding internet stocks. At \$49%, it is of Levi's troubles. below its peak of \$60 a share, but double its level of a year may ultimately be a takeover target for larger internet groups such as Yahoo!, America Online or Microsoft. TMP gives no financial

details for Monster.com, but its interactive division reported an operating profit of \$200,000 and revenues of \$31.7m in the first nine months of 1998. Analysts forecast interactive revenues of \$75m-\$78m for the full year in 1999.

seekers used the site in the 24 hours after the game as

the daily average during the



advances of previous years, but does not account for all The company, which never gives details of its profits, sales last year, despite a "solid" performance from its

two non-jeans divisions: Dockers khakis and Slates Bob Haas, chief executive, admitted yesterday that Levi may have taken its eye off the consumer, after about a decade of strong jeans sales. We need to refocus our

He added that the unfavourable changes in Levi's marketplace had been compounded by its own structural problems. "We are probably the last major US apparel manufacturer to still have a substantial amount of production in house."

DIESEL ENGINES US COMPANY TO DISTRIBUTE PERKINS UNITS

Caterpillar in plan



That, he said, has given a fruit and vegetables," Mr only part of the challenge capital by taking the comcompetitive advantage to Haas said. "You don't want facing Levi. A more demand-

economies faster. moves in this direction, for new stock." shifting from 90 per cent in-house to 30 per cent in the closures announced yesterenergies on the consumer and the marketplace," he day, it will make just 30 per cent of its own goods, with the balance outsourced to

contract manufacturers. Most of these contractors will be in North and South America, despite the popular perception that Asia has become the obvious source for textile contractors.

rivals which moved product to have yesterday's fashion ing customer base, with tion to cheaper overseas poking its way across the faster-changing tastes, will stage leveraged buy-outs of Pacific in a container when require changes in the prod- 1985 and 1996 explained: "At Levi has already made the retailers are screaming Eager to head off any

accusations of using sweatpast 10 years. After the plant shop labour, he added: "We were the first company to develop a code of conduct for external sourcing, and we strenuously." The group is costly steps to ensure "sensitive, respectful and compas-

sionate" treatment of the staff being made redundant.

uct offering and a step-up in a time like this, where a marketing activity. Levi has broadened its in the marketplace and we

range in the past 10 years. Now. Mr Haas said, it will put more emphasis on is best accomplished as a prideveloping sub-brands such as its L2 and Silver Tab monitor compliance very ranges. It will also spend more on micro-marketing, also taking elaborate and using film and event consumer".

sponsorship to "do whatever it takes to surround a target company cannot; we can The Haas family does not, Cutting costs and ensuring however, see the latest set-"Apparel is a little like more flexible production is back as a reason to raise adhere to our values."

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ORGANIZATI POSTCODE

for global sales boost its engines business, it has Caterpillar's purchase of

Caterpillar, the world's biggest maker of construction machines, is planning a big boost in its worldwide sales of diesel engines, based partly on developments at its UK-based Perkins subsidiary, purchased just over a

year ago for \$1.3bn.
The US company is planning to sell engines devised by Perkins worth up to \$400m a year through its main worldwide distribution channels, and is considering a venture in a new family of diesels for light trucks using a combination of ideas from Perkins and its US-based engine development staff. Caterpillar, with sales of

\$21bn last year, is best known for its earth-moving equipment but is also one of the world's leading suppliers of diesels, both for powering its own machines and for selling to outside customers. Last year, Caterpillar's engine sales totalled \$7.8bn;

excavators and power-generating equipment. In a further sign of Caterpillar's interest in expanding of 4,500 worldwide.

agreed with Emerson Electric, the US motors and controls supplier, to take over majority control of FG Wilson, the Northern Irelandbased specialist in dieselpowered electricity generat-

Wilson, with annual sales of some \$500m, is one of the world's biggest makers of these systems, used in developing countries for primary power supplies, and also in the industrialised world as a back-up to electricity from national grids. Emerson had previously held 51 per cent of the stake, with the rest owned by Caterpillar.

· Richard Thompson, Caterpillar president in charge of its engines division, said be planned to double the company's total engine sales by 2005. A large part of this would come from capitalising on the link with Perkins, which had "significant growth opportunities", according to Mr Thompson.

Perkins, based in Peterbor-- \$1.3bn sold internally and ough, is among the world's \$6.5hn for use by other combiggest makers of small diepanies - in a range of machines such as tractors, sel engines - one of its main employs 4,000 in the UK, out tomer "just like anyone

the company from LucasVarity, the automotive parts supplier, was seen as an important strategic move. Mr Thompson said he hoped Perkins' annual sales

of just above \$1bn could rise to \$2bn over the next few years. This year, Caterpillar is to begin selling under its own name a series of about 12 Perkins designed engines using its own distribution agents. Sales of such engines could total \$200m-\$400m a year within five years, Mr Thompson said. Caterpillar is also feeding

some of Perkins' ideas in low-pollution engine technology to its US-based engine move which should help to push up the group's total engine sales in the next Michael Baunton, president of Perkins, who had the

technical resources when appropriate. He said that for most of competitors is Cummins the time Perkins' employees Engine of the US. Perkins viewed Caterpillar as a cus-

same job when it was part of

Lucas Varity, said Caterpillar

was keen to preserve Per-

kins' identity, while pooling

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pany public again. Mr Haas,

who took part in the two-

company is being challenged

have to undergo some sub-

stantial restructuring, that

Despite the billboard, he

says this is not because the

family has anything to hide: "We can focus on the long

term to an extent a public

corrections such as we' are

going through; and we can

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Guardian iT directors' sales to net £7.2m

Directors of Guardian iT are to sell up to 1.25m shares to realise about £7.2m (\$11.7m) after the computer disaster recovery services provider unveiled a record 64 per cent jump in pre-tax profits during its maiden year on the main market.

The move is the latest in a chairman of Misys, the comseries of share sales by exec- puter software and services utives of IT companies keen to take advantage of the market's enthusiasm for

Venture capitalists and

other senior managers will also sell more than 6m shares, bringing the total placing to 15 per cent of the

In January, Hilary Cropper, chief executive of FI Group, the computer services company, raised close to £6.5m from selling shares. In February, Kevin Lomax. group, raised just under £1m from share sales. Analysts did not think the sales suggested the market for IT stocks had peaked. "There is

Patrick Yau, technology analyst at Nomura "People are looking for value, especially in the raft of mid cap stocks." Another welcomed the new liquidity in IT stocks and said that he was not surprised to see early investors cashing in because most of their money was tied

News that directors were selling chunks of stock caused an initial wobble in Guardian IT's share price which hit a day low of 530p. The shares recovered to

up in their businesses.

a demand for IT stocks," said close down 24p at 5724p. The shares were floated last March at 255p.

> Warburg Dillon Read expects to complete the placing by Friday. Peter MacLean, chief executive, will sell 680.000 shares, worth £3.9m on today's closing price. Peter Jakob. finance director, will sell 220,000 shares and Richard Raworth, non-executive chairman, 350,000 shares.

Other senior managers are selling 0.95m shares. The original venture capital shareholders, including ECL

will sell up to 5.3m shares. will retain a 12 per cent

Analysts were bullish about Guardian iT's prospects. The company, which specialises in disaster recovery services such as backing up and storing data for chients, has experienced solid buy-out from ICL in 1995. Pre-tax profit rose 64 per cent to 26.6m (24m) on sales up 29 per cent to £29.7m for

Growth was bolstered by

increased moves by City After the sale management firms to outsource their business continuity work and by the development of a new London disaster recovery centre. Guardian iT has already signed 3 large new contracts, including one

with Warburg Dillon Read. The company also benefited from the year 2000 related work. But the biggest benefit was indirect. "What the millennium bug has done is bring to the forefront of manager's minds their dependency on IT" said Mr MacLean.

HSBC's new guiding light aims to outshine peer group

Global bank has set itself a minimum objective of doubling shareholder returns over five years, writes George Graham

HSBC, showed a new openness with investors yesterday when he unveiled a five-year strategic plan

backed by performance tar-Sir William Purves, chairman from 1986 until his retirement last year, had been more inclined to let the market take the banks' strat-

egy and aims on trust. But with a new manage ment team in charge, HSBC, which ranks among the few genuinely global financial services companies, has begun to share more of its objectives with shareholders.

The overall aim is to beat the average total shareholder returns of a peer group of nine leading international financial institutions - rivals such as Citigroup - with a minimum objective of doubling shareholder returns over five

Mr Bond aims to get there by developing wealth management services in its main markets, increasing its business with middle-market companies, establishing HSBC as the group's global brand, and tightening its internal capital management techniques.

At the same time HSBC, which has always seen the most exciting opportunities in the faster-growing emerging markets of Asia and Latin America, now aims for a balance between these volatile areas and the slow but

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Cash operating cost per pl

Marketing statistics

ounce net of other metal revenue

Dividends per share

Dividend cover

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Head grade

Rhodius

Finance

■ Dividends per share up

■ Operational efficiencies up

■ Capital projects on target

John Bond, chairman of anisation for Economic Cooperation and Development. "No other organisation derives half its profits from the more stable countries of the OECD area and half from the faster-growing but more volatile emerging markets. HSBC will preserve this balance as a truly global organi-

sation," Mr Bond said. In 1998, the balance tilted in favour of the old world. Europe accounted for 44 per cent of profits, and North America another 15 per cent, while Hong Kong slipped to 37 per cent and the rest of the Asia-Pacific region to a mere 1 per cent.

The result was a 19 per cent drop in pre-tax profits to \$6.57bn (£4.03bn). Operating profits before provisions rose 6 per cent to \$9.05bn, while the charge for bad and doubtful debts rose from \$1.01bn in 1997 to \$2.64bn, an increase that had been largely expected by analysts in the light of the economic turmoil that has swept HSBC's core markets in

Midland Bank, the group's UK subsidiary, turned in an apparently flat performance, with pre-tax profits of £1.52bn, down from 1997's £1.54bn. The results were, however, affected by poor dealing profits from the group's European treasury

Comparisons were skewed by the transfer within the group of the Trinkaus bank in Germany and by an steady countries of the Org- exceptional gain in 1997 on

AMPLATS

Anglo American Partionus Corporation Limited
(Isogramme in the Republical South Africa)

We to 05/2012/06

("Amplias")

Audited financial results for the six months ended 31 December 1998

(Rm)

(cents)

(000°s)

(000.8)

(R/oz)

(\$/02)

(\$/oz)

A dividend of 195 cents has been declared to ordinary shareholders registered at the close of

The full text of the Financial Results will be posted to shareholders with the financial statements for the six months ended 31 December 1998 and copies may be obtained from:

South African Transfer Secretaries Consolidated Share Registrars Limited, 1st Floor, Edura, 41 Fox Street. Johannesburg, 2001 (P.O. Box 61051, Marshalltown, 2107) Facsimile (11) 836-0792/6145 Telephone (11) 370 7700

Anglo American Corporation of South Africa Limited, 30 Ely Place, London EC1N 6QP, England Facsimile (171) 698 3500 Telephone (171) 404 1944 Internet address: http://www.amplats.co.za

business on Friday 12 March 1999, payable on Thursday 1 April 1999. Payments from London will be made in United Kingdom currency.

United Kingdom income tax will be deducted from the dividend where applicable.

70.3%

69.6%

8.9%

3,440.6

911.9

705_2

1.529.5

328,2

195.0

11,308

5.55

40.5

837.0

291

903.1

1.7

Six

ended Dec ended Dec

2,827.7 6,855.2

521.2 **1,804.6**

1998

1,411.8

1,529.5

658.2

385.0

22,011

1,861.0

5.52

39.3

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373

282

609

22 February 1999

1.7

onthe

1997

414.1

1,916.0

193,4

115.0

10,710

941.1

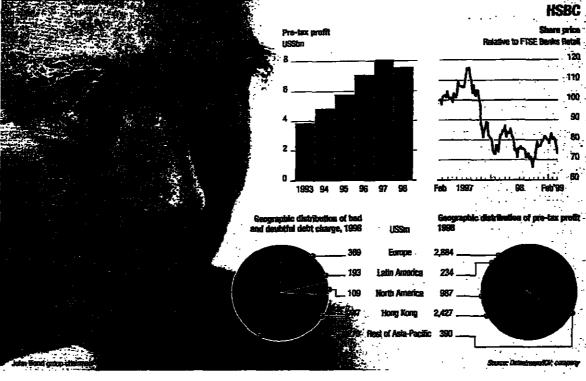
37.2

407

204

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1.7



debt portfolio. On an underlying basis Midland dvanced 22 per cent.

Pre-tax profits on investment banking slipped slightly from \$397m to \$381m, with private banking accounting for the largest

HSBC Americas, the principal subsidiary of which is the New York regional bank Marine Midland, reported a 15 per cent gain to \$765m before tax, benefiting from a tax settlement with the US Internal Revenue Service. Hongkong Bank of Canada

97.3%

53.8%

8.3%

ended Dec

5,313.0

847.2

715.4

1,916.0

334.1

250.4

21,119

1,871.1

1,006.0

36.3

180

291

1.3

C\$182m (£75m) for the 14 months to December 31, an annualised increase of 13 per

Against that, heavy bad-

debt charges cut profits at Hongkong and Shanghai Banking Corporation, the group's main Hong Kong subsidiary, by 42 per cent to HK\$16.5bn (£1.31bn). The newly acquired Latin American businesses produced an increased contribution of \$147m, despite a loss at HSBC Roberts in Argentina.

With the announcement

the sale of a Latin American produced net income of a total of \$900m for a 70 per cent stake in South Korea's Seoulbank, HSBC clearly signalled that it has not turned its back on Asia. Indeed, the bank is widely expected to

make further acquisitions in countries such as Thailand. Mr Bond says that while HSBC was generating a return on equity of 15.5 per cent, it remained hard to find transactions in Europe which did not dilute shareholder returns. "The question we continu-

ally face is, do you want to buy into an emerging counvalue or do you want to pay four or five times book value in an OECD country?"

At a group level, total operating income rose 8 per cent to \$20.1bn, while operat ing expenses rose 9 per cent \$11bn - though this included \$180m towards the costs of its planned move into a vast new group headquarters in London's Canary Wharf, some of it for buying itself out of old leases

A second interim dividend of 55 cents makes a total for 1998 of 92.5 cents a share, on headline earnings per share

reduced economic activity

of demand for corporate

lending throughout the

ducer and distributor.

whisky, Black Velvet.

sales were down 4.8 per cent a year in the US between 1992 and 1997. "They've done a great deal to get out of a terrible cate-

Lynch. The disposal, which is subject to regulatory approval, is part of Diageo's strategy of focusing on premium spirit brands with international sales. It will retain advances and 5 per cent of Gibson's, a premium Cana-

COMMENT

These are scary times to be lacking leadership in the telecommunications industry. As Telecom Italia has discovered to its dismay, revolving doors in the boardroom have a nasty habit of letting in predators. The speed of Graham Wallace's appointment to 140 Cable and Wireless's top job is no coincidence. The charismatic Richard Brown's departure to EDS had left 110 C&W obviously exposed. Against the UK market, C&W may have looked a star, outperforming by 28 per cent since the start of 1997. But its

The sales

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44.49

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32 per cent underperformance of British Telecommunications, with which it discusse a merger not so long ago, reveals cracks beneath the make-up. For all Mr Brown's furious deal-making. C&W still faces the familiar strategic questions of how to gain an entrée into China and of how best to forge its global strategy. As a C&W insider, Mr Wallace is a safe, possibly dull, pair of hands, who at least will limit the investment banking fees. But if he succeeds in his aims of achieving greater focus on the fast-growing internet and data services market and in cementing C&Ws ties to China, shareholders can hardly complain at his appointment.

Nomura's snappy exit from its investment in William Hill has added to the mystique surrounding Guy Hands, who runs the Japanese bank's UK principal finance unit, it was typical of the unit's aggressive style that, having failed to obtain an adequate price for the bookmaker in a flotation, it switched horses at the last moment, selling Hill to two renture capital buyers. The result: an extra £45m in the bank. This sort of entrepreneurial fizz has allowed Mr Hands to retain the faith of the unit's struggling Japanese parent, Given the startling returns the unit claims to have generated - about £1bn on a total of £500m invested since foundation in 1994 - that is unsurprising. But it remains hard to understand the secret of Mr Hands' success. If Nomura can be this profitable a private equity investor, where is the competition? In the past, Nomura had a real advantage in being the first corporate investor to discover the asset securitisation. But it has not securitised a deal since October 1996, and that market is now both more crowded and more difficult. Mr Hands will find it hard to repeat his exceptional

Diageo in \$186m sale of whiskies

growing at 7 per cent a year

Other disposals are expec

ted to follow, with bourbon,

will dilute earnings by less

For Canandaigua, the

series which has made it the

world's tenth largest drinks

company by volume, selling

11.5m nine-litre cases in It is

the second-largest distribu-tor in the US, with Paul Mas-

son, Inglepook and Almaden

and second-largest beer

importer. distributing

Corona, brewed by Mexico's

Modelo, Peroni from Italy

When it bought Matthew

Clark, the UK cider brewer

and drink distributor, last

year for £215m, it said it

wanted to add European

spirit brands to its US port-

folio which includes Barton

vodka and other low-priced

brands.

and Tetley from the UK.

dark rum and US brandy Diageo, the world's largest among the drinks seen as drinks group, has taken the first step in disposing of its non-core by Diageo. The sale underperforming spirit brands with the sale of eight than 0.5 per cent next year. Canadian whiskles to Canandaigua, the US drinks proacquisition is the latest in a

The price of \$185.5m (£113.8m) includes production facilities in Quebec and Alberta, whisky stocks, distribution agreements for several Diageo drinks and the fourth best-selling Canadian

With sales of \$74m in the year to June 30 and earnings before interest and taxation of \$34.6m, the price is a lower multiple than Diageo secured when it sold Dewar's scotch and Bombay Sapphire gin to Bacardi-Martini for £1.1bn last year. But unlike those two premium brands, standard Canadian whisky is a rapidly shrinking category:

gory," said Mark Puleikis, drinks analyst at Merrill

tained our policy of standing those at Hang Seng Bank. dian whisky, a category

01444 34.744 34. profit would fall slightly this year, but forecast improved earnings in the economic Mr Fairservice said last

Bad debts cast a long shadow over Asian arms by our customers in bad By Louise Lucas in Hong Kong sions for bad and doubtful times as well as good.

Weak economies and rising bad debts in home markets took their toll on HSBC Holdings' Asian arms, with both the Hang Seng Bank, its Hong Kong subsidiary. and HongKong Bank, the Asian arm of HSBC, reporting significantly lower posttax profits.

Post-tax profits at Hang Seng Bank, of which HSBC indirectly holds 62.14 per cent, fell by more than a ouarter from HK\$9.36bn to HK\$6.79bn (\$879m) in 1998, at the lower end of expecta-Provisions increased four-

fold, and corporate banking turned in an unprecedented loss. The bank made provi-

debts of HK\$2.48bn, up from HK\$635m in 1997. As a result, the ratio of has resulted in a contraction

total provisions to gross advances rose from 1.3 per cent in 1997 to 2.2 per Hongkong Bank turned in lower net profits than Europe for the first time in the Hong Kong-based banking group's history. Provisions for bad and

doubtful debts almost tri-HK\$12.53bn. Net profits fell 42 per cent to HK\$10.78bn. which we operate experienced difficult conditions."

said David Eldon, Hongkong Bank chairman.

Asia Pacific region, he added. Hong Kong, the bank's biggest market, slid sharply into recession last year, triggering a rise in bankruptcies, mortgage defaults and

other loans. The most highpled, from HK\$4.55bn to profile of these came from "Almost every economy in

"Although we have main-

across the border, but both HSBC's Asian arms have been relatively cautious lenders to China.

Mainland entitles accounted for 2.5 per cent of

Hongkong Bank's total

Zotefoams sets sights on US

A fall in demand from the toy industry, its main customer, held back 1998 profits at Zotefoams, the synthetic foam manufacturer.

But although pre-tax profits were static at £8m (\$13m), the shares jumped 7 per cent to 93%p following upbeat comments from the company. It said it was introducing new technology, had cut its exposure to toys and planned to increase market US, where Zotefoams has

Zotefoams manufactures

lightweight, waterproof poly-ethylene block foams that are strengthened by creating molelecular links by adding peroxide to the manufacturing process. The group says new machinery would be used to produce foam lighter than that of competitors, giving it a competitive advan-

tage.
"This year we will

ket," said David Stirling. finance director. "There is less room for expansion elsewhere: we have 80 per cent of the UK

Europe." he added. Bill Fairservice, chairman, said good progress had been made from an expanded sales base in the US. A site for a new factory had been

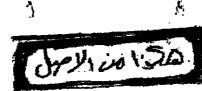
identified in Cincinnati. Proincrease production in the duction should begin in 2001. Analysts said pre-tax

year's efforts had been market and 60 per cent in firmly focused on product development". Despite the uncertain economic climate he was "confident that this will leave us well positioned when the general economic environment improves," he to £24,2m.

Turnover fell from £24.4m

upturn expected in 2000.

	Turasa	er (Edin)		e-tax It (Elan)	SP:	S (#)	Current payment (b)	Osia of Physpent	Dividends - corresponding dividend	Total for year	Total las year
BGR Ø Yr to Oct 31★	15.4	(13.4)	2,07	(1.93)	9.2	(9.7)	230	Apr 20			
Rownsess Leisure 💠	2.11	(2.45)	0.277	(0.326)	23.2	(28.3)	8	Àui 1	7.5	9	7.5
community Hosp 6 mths to Dec 31	54.5	(23.3)	7.11♠	(6.05)	13.7†	(11.9)	4.9	May 7	4,4	Ξ	13
mardian IT Yr to Dec 31	29.7	(23)	5.63	(4.03)	9.1†	(5.9)	1	Apr 27	•	1.5	
Boernian 🖣Yr to Dec 31 🖰	353.5	(315.4萬)	56.7	(43.2)	85	(61.9)	10.4‡	Mar 26	8.7	15	12.2
SBC \$	-	(-)	6,571	(8,130)	1.61	(2.06)	0.555‡	Apr 28	0.491	0.926	0.83
ystems kat op 6 mths to Dec 31★	8.46	(5.69)	1.09	(0.91)	2.21	(1.78)	0.1	Àρr 7		4-5-04	0.00
ster TV Yr to Dec 31	37.2	(34,8)	12.5	(B.27)	16.09	(10.9)	3.5	Apr 2855	3.2	6.3	5.7
tra Electronics	158,6	(143.4)	21.1	(1.81)	22.5	(20.3)	5.4	Abr 28	4.8	8.1	7.2
ntefoems	24.2	(24.4)	8,03	(7.96)	15.6	(15.7)	4.8	Apr 23	4.5	7.2	6.7
westment Trusts	NAV	' (e)		ps (Em)	_675	s (a)	Current payment (a)	Date of Payment	Corresponding dividend	Total for year	Total tag
dinbergh Java	7.69	(11,34)	0.073L	(0.0841.)	0.24L	(0.28L)	酱	•	nii	128	
gending Assertican Yr to Dec 31	692	(605.8)	3.15	(29)	4.46	(4.13)	29	Арг 26	2.68大大	29	nā 2 co.€.1
raminoton 1000 6 mths to Dec 31	159.3	(173.1)	0.934	(0.582)	1.8	(1,29)	-	· -			2.58
anchester & Lon _ 6 mths to Jan 31 🕸	418.9	(496.6)	0.017	(0.638)	0.151,	(8.01)	0.5	May 6	~	-	2.4
amings shown basic. Dividends shown net DAim stock. * Comparatives pro forms. • Comparatives restated. **Xincludes forel		SDECTE III		#USS WITHOUT		is. Lucium	n timber 33	Sherim Galin	EMO 07:35a ak	it. †On inch to to be pai	Besed Capi d on Apr



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EQUITIES

Bright telecoms lead broad market gains

EUROPEAN OVERVIEW

unfolding tussle by Olivetti ing much o for control of Telecom Italia. the sector. Not for the first time this year, telecoms stocks were

investors delighted in the guered Telecom Italia, spark- Group of Seven summit. ing much of the activity in

The buoyant mood was confirmed in afternoon tradthe star performers, helping ing when the Dow Jones all markets post good gains. Industrial Average posted 2,808.90. The FTSE Ebloc 100

Est. vol Open int. 18893 154651 19049 138106 23463 100113 5445 88712

High 96.985 97.120 97.150 96.900

Charge +0.005 +0.005 +0.005 +0.015

96.970 97.100

much bigger target, other while, hit another low telecoms companies were against the US dollar, which 1,221.53 and the FTSE Eurotop 100 index rose 42.85 to

regarded as one of the most European markets closed being touted as potential also rose sharply against the undervalued of the big Eurowell ahead yesterday as white knights for beleaven after the weekend's pean telecoms groups, The FTSE Eurotop 300 index of leading European Olivetti, however, fell 20 sbares rose 17.03 points to cents to €3.

> 846.66 +1.73 +14.39 4.21 802.80 +1.82 +14.36 3.43 1060.25 +1.23 +12.85 2.82

1221.53

CYCLICAL COMS 80006 1304.68 +1.12 +14.40 2.40

extomobiles 971.87 +1.24 +11.92 2.43 foundbiles 6 Texts 1251.43 +0.42 +5.20 2.27 MON-CYC COMS GOODS 1235.07 +1.61 +23.20 1,49

1309.12 +1.23 +15.89

While there was much comment on how the latter intends to finance the acqui-

+17.03 +42.85 +17.83 +6.28 +7.08 +8.19 1.33 4.56 0.60 1.30 1.40 0.96 +1,62 +0,97 +1,20 +1,65

whether Olivetti had the chips and technology stocks companies rose 17.83 to debt, equity and bonds - capacity to take over its rallied. The euro, mean- 1,007.52. there was also talk of a Telecom Italia, widely

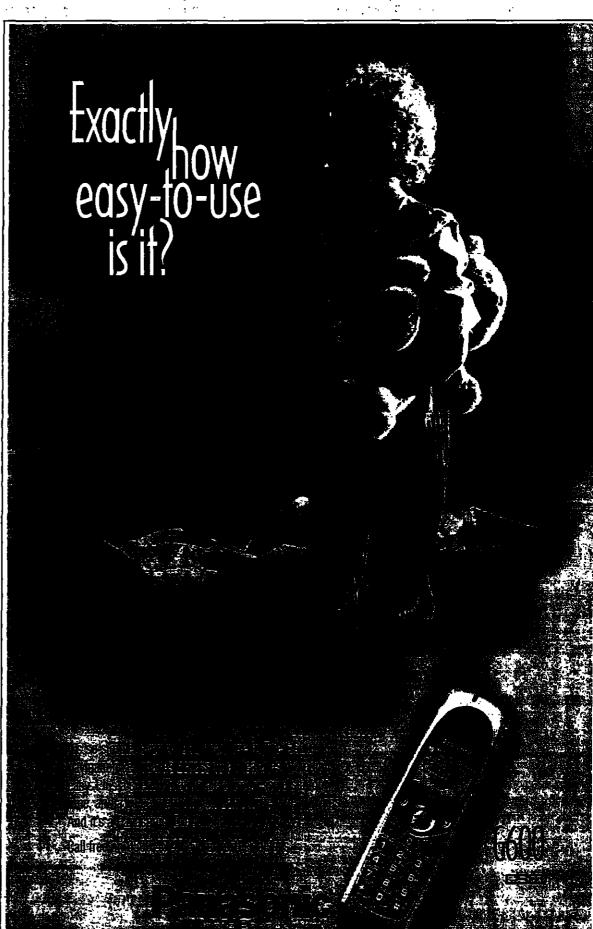
> ors were said to be British Telecommunications, which soared 80 cents to €9.86 on fell 30 cents to €15.63; Deutthe back of the hostile bid. sche Telekom, 40 cents ahead at €39.50; and France Telecom, 10 cents higher at

> > which gained €4.10 to €124.70 after it agreed to buy stakes in mobile and fixed line operators from Olivetti for over €14bn. Analysts welcomed the move as a big boost to the German company's international strategy. Elsewhere, banking shares had a mixed day after HSBC Holdings, down 90 cents at €23.76, reported 1998 results

at the lower end of market expectations, underlining the difficult trading outlook for the big international

EURO SPOT FORWARD AGAINST THE EURO -4.6 38.1758 -0.5 7.4428 -6.1 528.9160 -12.7 258.2021 -4.2 8.7625 37.8583 7.4388 323.5287 25.2183 42.3345 8.8785 1.8989 1.0968 2.095] 1.6327 10.8867 1.1031 2.1568 1.6476 10.9647 1.1674 1.0696 1.1047 -1.5 1.7054 -19 1.1255
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41.7123 41.4172 41.9304 -10.6 42.791 -8.9 44.1115
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2 year	3.10	3.14	5,13	5.16	1.74	1.82	5.36	5.39	0.41	0.44	in sufferies	-							_
3 year	3.26 3.43	3.30 3.47	5.14 5.16	5.18 5.20	1.97 2.16	2.05 2.24	5.44 5.51	5,47 5.54	0.65 0.92	9.58 0.95	uk .	01/01	4.250	AAA	102,109	3.10	-0.02	+6.14	+0.13
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6 year	3.74	3.78	5.14	5.18	251	2.50	5.61	5.64	1.41	1.44	Sweuch Greece	11/06	6.750	200	115,065	4.40	-0.02	+0.20	+6.82
7 year	3.88	3.92	5.14	5.18	2.67	2.75	5.66	5.69	1.61	1.64	G 1000	11100	0.730			4.70		1000	
8 year	4.01	4.05	5.14	5.18	2.83	2.91	5.68	5.71	1.78	1,81	in supravation	ALS .							
9 year	4.12	4.16	5.14	5,18	298	3.05	5.73	5,78	1.93	1.95	ADB	10/07	5,500	AAA	108.355	4.32	-0,01	+0.22	+0.63
10 year	4.21	4.25	5.15	5.19	3.12	3.20	5.77	5.80	2.05	2.08	EBB .	04/08	5,000	AAA	107.039	4.D6	+0.00	+0.23	+0.26
12 year	4,38	4.40	5.17	5.22	3.35	3.45	5.84	5.87	226	2.30	Europea.	12/09	5.625	AAA	109,752	4.47	-0.01	+0.25	+0.58
15 year	4.56 4.77	4.60 4.81	5.18 5.19	5.23 5.25	3.50 3.85	3.70 3.95	5.93 6.01	5.96 6.04	2.52 2.71	257 278	World Bank	04/05	7.125	AAA	118.023	3.77	-0.03	+0.17	+0.31
20 year 26 year	4.88	4.92	5.17	5.24	3.96	4.06	6.DT	6.04	2.80	2.85	# HRUTES	-					•		•
30) year	4.95	4.99	5.16	5.24	4.05	4.15	5.99	6.02	2.88	292	EDF	10/03	3.750	11/2	101.310	3.44	+0.02	+0.13	+0.24
											TEPCO	02/03	4.750		103.589	3.77	-0.01	+0.18	+0.57
Stigation and sales a											Quebec Hydro	03/08	5.375	Ã+	105,595	4.61	+0.00	+0.24	+0.81
against 3 months LE Expossures Franc con											Morak Hydro	TQ/99	7.250	A	102.217	3.45	-0,06	+0.04	+0.59
of the 1 year rate with										piggs Ltd.			•						
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Euro bond yo	_	·				- 60			the (- خمالحه	OKB	09/07	5.750	AAA	111.527	4.12	-0.01	+0.23	+0.43
CONTO MONIO A	ي ليجه	M ŠD.	٠.	-			មក ធម៌	احربيه	. 400	, min	Credit Local	04/08	5.250	AA+	106.399	4.39	+0.00	+0.26	+0.59
Per cent :			∵.					-	٠	\$ per €	Abbey Nati	01/09	5.000	AA-	102.311	4.70	-0.01	+0.24	+0.81
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50	: _:_ ^			•	•				•	_ 1.18	Uniterer	10/01	5.125	AAA	104.299	3.38	-0.01	+0.14	+0.41
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Diageo in \$186m sale of whiskies

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CBOT meets All eyes on Alan Greenspan on Treasury contracts

Futures Trading Commis-

The CBOT's plan, how-

ever, has already been fol-

lowed by the electronic Can-

tor Financial Futures

Exchange. The Cantor

exchange filed last month

with the Commodity Putures

Trading Commission for per-

mission to trade a "flexible

coupon" Treasury futures

Cantor has said that.

under the scheme, it would

initially list a 6 per cent cou-

pon in addition to the cur-

argued that the lower cou-

pon would extend the dura-

tion of the futures contract

and tighten the correlation

with underlying cash securi-

ties. This in turn would

encourage the use of the

The Cantor exchange - a

joint venture between Can-

tor Fitzgerald, the US bro-

ker-dealer, and the New

York Board of Trade - was

set up late last year in com-

Treasury complex, but has

-0.04 +0.15 -0.24 -0.07 +0.28 -0.46

-0.03 +0.09 -0.04 +0.23

the larger exchange.

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3.42 -0.04 -0.10 -0.02 4.26 +0.05 +0.03 +0.28

2.97 -0.03 -0.03 +0.10 4.10 +0.01 - +0.29

Like the CBOT, Cantor has

rent 8 per cent coupon.

By Midd Tait in Chicago

Directors of the Chicago could rise again if economic Board of Trade, the largest conditions change. futures exchange, were poised to change its flagship US Treasury bond contracts among board members could at a special meeting yesterday, in order to make them more appropriate in a low in some form would be interest rate environment.

The proposed change would involve lowering the light from the Commodity notional coupon on Treasury bond and note futures to 6 per cent from 8 per cent at

It would be the first time the rate had been changed on the contracts, which are among the most actively traded on any futures exchange worldwide.

Supporters of the move, which was first mooted publicly at the beginning of the year, claim it would make the contracts more suitable for hedging activity and boost CBOT volumes. However, members of the exchange have expressed some concern over how such a move might work.

The CBOT has suggested that the new rate could be used for contracts dated March 2000 and later, meaning it would need to be implemented fairly shortly. futures as hedging vehicles. before demand for those contracts builds up during the summer and autumn.

However, traders have questioned the extent to which this might affect the December 1999 contracts. petition with the CBOT's Another worry is the coincidence of the coupon changes with other possible system difficulties because of the year 2000 computer issue.

Finally, there is the question of whether the current interest rate climate is a rel-

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

8.750 106.7933 8.750 125.0069

5.000 103.8200 3.750 97.1800

8.000 108.0700 6.000 114.7100

BENCHMARK BONDS

By Florian Gimbel in London

US and Europe markets drifted in and out of negative territory yesterday, ahead of the Humphreyatively permanent feature. Hawkins testimony by Alan or whether interest rates Greenspan, chairman of the US Federal Reserve.

European bonds ended While traders warned that marginally higher as US Treasuries rebounded from the result of discussion earlier lows. "But trading has been very quiet today. not be assumed in advance. All eyes are on Greenspan's the feeling was that changes testimony [on Tuesday]," approved. Any adjustment said one trader. would also need a green

By early afternoon the benchmark 30-year bond was # higher at 98%, yielding 5.364 per cent. Among

notes had gained 1 to 991, yielding 4.926 per cent and JGB auction.

10-year notes were up & to 97, yielding 5.040 per cent. Investor attention is focused on Mr Greenspan's testimony, in which he is right purchases of longer (reported by GIK, a polling expected to summarise the Fed's approach to money and credit growth, and to offer insights into the strength of the US economy.

"Even if the Fed decided to move to a tightening bias tomorrow, it would have little effect on Treasurles. The market has already rary setback. priced in such a move," said Sally Wilkinson, senior economist at Daiwa Europe.

Elsewhere, Japanese government bonds erased most of their earlier gains during the trading day, as the marshorter term issues two-year ket was wary about the domestic figures.

impact of today's 10-year

The Ministry of Finance's commitment to cut back to impress investors. "The 10-year JGB supply and its stronger than expected conintention to make more out- sumer confidence figure maturity JGBs has been well received by markets, pushing yields lower.

"The bullish sentiment could translate into a successful auction," said Ms Wilkinson. She added, how- tions of further interest rate ever, that a poor auction moves in the market. He result could cause a tempo- thought the Bank of England UK gilts had an unevent-

wait-and-see approach ahead per cent. of today's testimony by MPC members to the House of gilt future closed 0.30 higher Commons and the release of at 117.57. The March 10-year fourth-quarter revised gross

"Both should be good for gilts," said one analyst. Yesterday's UK data failed

company] was offset by falling pay settlements [published by the CBI]," said Mark Cliffe, at ING Barings.

Mr Cliffe added that there was a wide range of expectawould soon step up monetary easing, expecting interful day, as investors took a est rates to fall as low as 4.5

The 10-year benchmark German bund contract rose 0.31 to 115.88.

NEWS DIGEST

SYNDICATED LOANS

LMA issues guidelines to combat 'front-running'

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神事機と衛を構造時です。2008年1月18日

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(JOSH MONEY RATES

The Loan Market Association, a trade group representing the loan markets in Europe, has issued guidelines designed to remove the practice of "front-running", which distorts the process of primary syndication. Front-running is where underwriters by to "pre-sell" their commitments in the secondary market before the process of syndication

Bankers say the practice, which violates market conventions, is unwelcome because it distorts the underwriting risk taken on by banks and could be prejudicial to other participants in the syndication. The LMA fears the syndication process could be undermined, discouraging banks from joining syndications.

European syndicated primary loan market volumes totalled \$350bn in 1998. The secondary market has grown quickly over the past three years but is still less than 10 per cent of the primary market.

The LMA, whose 100-plus members are mostly banks, says underwriters should sign a pledge not to "front-run". It also says primary activity should not be extended unduly, to allow secondary activity to begin as early as possible. "Enough of our members have spoken about this for us to be concerned," said Tim Ritchie, LMA chairman.

The practice emerged last year when some underwriters were laying off risk during the primary syndication process to institutions that would otherwise have joined primary deals. In effect, these institutions were being told: "Don't take the allocation from general syndication, take it from me in secondary," said one banker. The trend is being driven by a primary market where banks are been asked to raise large amounts in an unstable environment. Khozem Merchant

SINGAPORE BONDS

DBS-linked debut disappoints

Bonds linked to Singapore's Development Bank of Singapore (DBS) made their debut on the Singapore stock exchange yesterday without a trade, following its disap-pointing tender. The zero-coupon bonds, which are convertible into DBS shares after February 2002, were listed under Finlayson Global Corp., which is a branch of Temasek Holdings, the government's investment house. The retail tranche, which had an issue price of S\$1 per unit, closed on Friday. Screens indicated yesterday that 50 cents was the bid price for the bond, but no offer price was reported.

DBS is Singapore's biggest bank and also the largest in south-east Asia but investors have only shown limited Interest in the issue. The government had wanted to mar ket S\$1.3bn in bonds, but settled for just S\$765m. Of that amount, S\$30m was set aside for local retail investors. who bought only S\$13.3m worth. Sheila McNulty, Kuala Lumpur

Euro floaters dominate issuance

New international bond issues

NEW ISSUES By Arkady Ostrovsky

Floating-rate notes in euros dominated the primary market as a lack of arbitrage opportunities continued to stall corporate fixed-rate issuance in the currency.

Westpac Banking Corporation, one of Australia's largest banks, made its debut in euros with a €500m five-year floater. Anthony Fane at Paribas, joint lead manager with Warburg Dillon Read, said the aim was to diversify the bank's investor base.

The deal was priced to yield 13 basis points over Euribor and traded at that level, which is the same as Westpac's four-year US dollar floating-rate notes. Observers said conditions

BOND FUTURES AND OPTIONS

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diverted little business from for floating-rate notes were much better than for fixed-Last year, the volume of rate issues, which are suffer-Treasury bond futures ing from a lack of arbitrage traded on the CBOT rose 12.4 opportunities and an underper cent, to just over 112m developed swaps market. Floating-rate notes appeal

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and liquidity managers, demand for euro floatingwhile fixed-rate notes attract rate paper with a €300m pension funds and other institutional investors.

Canadian Imperial Bank of Commerce, a rare visitor

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MINITIONAL LONG TERM JAPANESS GOVT. SONO FUTURES (LEFT) *100m 100ms of 100%

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issue of notes that mature in 18 months.

The notes were priced to dated floating-rate notes in yield five basis points over euros than similar paper in to the European capital mar- Euribor but Mark Wittich at dollars.

US CORPORATE BONDS

mostly to money managers kets, also cashed in on the CIBC said a similar dollar transaction would have cost the bank an additional two basis points. He said there was more demand for short-

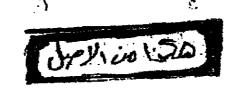
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Argentina	03/23		5.750	88	69.1250	9.21	+0.11	-0.44	+3.94
Braza	04/14		5.000	B+	58,7500	14.20	+0.09	-1.68	+9.08
Medeo	12/19		6.250	BB	75.7439	8.81	+0.22	-0.08	+3.61
Venezueta	03/20		0.750	B+	65.5000	10.58	+0.15	-0.30	+5.76
Landara closing. I Standard & Poor						Source	historika	Challe FT Into	distringur.



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Marinet A. LMA issues guidelines to

US Dollar may see end to fireworks

MARKETS REPORT

The bullish dollar retreated

week high. the yen to remain at ¥128 to The US currency spent the dollar in the medium most of the London session term. above the significant level of Y120 versus the dollar.

Y122 before dropping back to stick around the Y120 close at Y120.3.

during the morning pulled the dollar back from its dollar to continue to rise,

short-term is possible. A weak but stable yen and Singapore and Taiwan doleuro are considered positive for Europe and Japan. However, the US does not

want the dollar to become too strong.

Alan Greenspan. US Fed. Alan Greenspan, US Federal Reserve chairman, is

Feb 22

POUND SPOT FORWARD AGAINST THE POUND

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CROSS RATES AND DERIVATIVES

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RASE LENDING RATES

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EXCHANGE CROSS RATES

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expected to be vague about lars and the Thai haht. phrey-Hawkins address.

a little yesterday, losing economist at Monument some traders said the almost two yen during the Derivatives, said Japanese regional drops were due to day after starting out on a 10 authorities seemed happy for currency markets getting the yen to remain at Y128 to back up to speed.

"So (yesterday) afternoon 120 versus the dollar. there was a bit of buying back in yen. I think it will mark," Mr Lewis said. Analysts said profit-taking

ening effect the yen's fall has had on other Asian cur-Some dealers expect the rencies during the last week. Yesterday, there were sigbut a US correction in the nificant drops in the Korean won, the Philippine peso, the

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EMS EUROPEAN CURRENCY UNIT RATES

US interest rate cuts in his However, on what was the key speech today, the Hum- first full day's trading in Asia since last Monday Stephen Lewis, senior because of regional holidays,

Mr Lewis said worries about Asian weakness were partly behind the Japanese desire to keep the yen at about Y120.

"If the dollar gets up to Y180 or Y140, that would be Some analysts have serious grounds for con-expressed fears at the weak- cern," he said. cern," he said.

■ The euro was left to its

directive was issued from

Saturday's G7 summit meetpreted the absence of such a Heiner Flassbeck, Germany's the euro would be left to fall in the short term, despite its

The euro made up some ground against the dollar, interest rates

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having starting the London session at a new low. It

below \$1.09, but climbed back throughout the day to close on \$1.103. statement as acceptance that deputy finance minister, said vesterday that the falling euro was a normal consequence of low European interest rates and higher US

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1,5813 -0,0855 601 - 625 7,7487 -0,0002 484 - 489

Mr Flassbeck's comments followed weak economic slightly lower at DKr7.434 Friday, another indicator DKr7.436 previously, despite pointing to the poor perfor- current account and employmance of the European econ-ment pressures. omy that has pressurised the euro.

Meanwhile, Belgian Central Bank governor, Alfons Verplaetse, said the European Central Bank had voted unanimously not to cut interest rates at its meeting last Thursday. Mr Verplaetse said political pressures did not have a bearing on the decision to keep interest rates at 3 per cent.

■ The strong-performing began the London session Danish crown remained well **E**OTHER CURRENCIES

supported, finishing only results out of Germany on against the euro versus

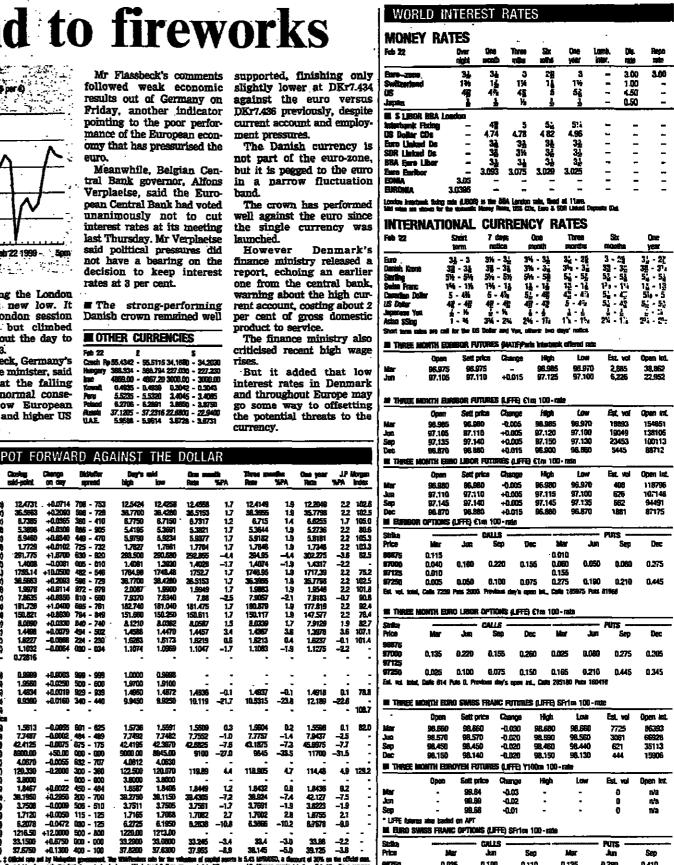
> The Danish currency is not part of the euro-zone, but it is pegged to the euro in a parrow fluctuation

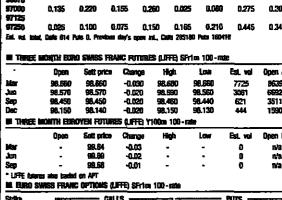
The crown has performed well against the euro since the single currency was launched.

However Denmark's finance ministry released a report, echoing an earlier one from the central bank. warning about the high current account, costing about 2 product to service.

The finance ministry also criticised recent high wage

·But it added that low interest rates in Denmark and throughout Europe may go some way to offsetting the potential threats to the





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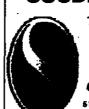
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MARKETS REPORT

Nickel started the day

bravely on the London Metal

Exchange yesterday, and

touched a peak for the year

in early trading, but alumin-

ium and copper continued

last week's decline, and by

the end of the day had pul-

Copper touched its lowest

since 1987 and aluminium its

lowest in five years. Martin

Squires of Rudolf Wolff said

it was unusual for metal

prices to fall when the dollar

Robin Bhar of Brandels

said: "There is a growing

awareness in the market

place that LME stocks will

exceed the 1m tonne mark

led ničkel down too.

vas weak.

by mid-year.

Producers to lobby WHO on tobacco

International tobacco producers are to meet World Health Organisation officials next week in an effort to convince the UN agency that its campaign against tobacco could destroy the livelihoods of farmers in developing

The International Tobacco Growers' Association (ITGA) will try to convince Derek Yach, who heads the WHO's Tobacco Free Initiative(TFI), that ending tobacco growing would be disastrous for many emerging economies.

"We believe the WHO does not fully understand the effect the TFI would have on tobacco growers in poor said Antonio Abruphosa executive director of the ITGA, whose member countries produce 80 per cent of the world's tobacco.

The campaign against smoking is one of the central policies of Gro Harlem Brundtland, WHO directorgeneral. The agency has pledged to reduce smokingrelated diseases by discouraging tobacco consumption. and its plans include a global ban on tobacco advertising and sponsorship.

The WHO also aims to dissuade farmers from producing tobacco and encourage them to move into other

However. Dr Abrunhosa said: "Tobacco farmers can't simply switch to other crops like cocoa or sugar. Tobacco is often grown in areas where other crops will not grow." He said local economies in countries such as Tanzania and Malawi relied on the crop.

"Tobacco provides stability. It is a good cash crop with stable demand and earns farmers much more than other crops," Dr Abrun-

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700 16,000 302 Cotombia 6,000 662 Melawi 565 Tanzania 1,360 110 Zimbabwe

In Brazil, the world's largest tobacco exporter, tobacco provides an average income of US\$8,000 for every family that grows it, according to the ITGA. That compares with US\$2,000 for other crops. "A farmer has to grow nine hectares of corn to equal the income from one hectare of tobacco," the association said recently.

"In Zimbabwe, which exports 98 per cent of its tobacco, the crop has a multiplier effect on the local economy. A kilogram of tobacco that cost Z\$7.88 to produce was found to generate 2\$33.84 within the local

Dr Abrunhosa said the ITGA aimed to persuade WHO officials that there was no link between tobacco consumption and production. "Putting producers out of business will not stop people

The ITGA adds that growers' profits from the crop are modest compared with tax income that governments in developed countries make from tobacco sales, "A kilogram of tobacco leaf sold in a developing country for US\$2 can earn more than US\$291 in excise revenue for developed country governments," the association said.

Precious Metals continued

III. GOLD COMEX (100 Troy az.; \$/iray az.)

EU farm ministers close to radical CAP plan

Unless farm ministers deliver a satisfactory agreement their finance ministers may do the job for them, says Michael Smith

Union farm ministers are closing in on a deal likely to represent the most profound reform of the Common Agricultural Policy since it was set up in 1962.

Much of the detail will be finalised only in the last hours of the negotiations, but ministers, who began last night what could be final negotiations in Brussels, seem ready to be far more radical than they imagined even a few weeks ago. In spite of the anger of farmers, shown in Brussels

vesterday, the farm ministers have little choice. Finance ministers overseeing the so called Agenda 2000 reforms - incorporating farms and regional aid spending and budget financing – have made clear they want EU spending to be stabilised at the 1999 level of €40.5bn (\$45bn) by 2006. Unless farm ministers deliver a satisfactory farms

lob for them. Responding to the danger, the farm ministers' solution will establish the principle that direct subsidy payments, which will soon rep-

agreement their more senior

finance ministers may do the

fter more than 18 resent the bulk of CAP den and Denmark want the Amonths of bluff and spending, should be reduced bluster. European over time with regular annual cuts.

Options include France's proposal for aid cuts of 1 to 3 per cent a year, with exemptions for small farmers, to the UK's 4 per cent annual cuts across the board but for the long term the size of the cuts is less important than

the principle

Any deal to cut subsidies would represent the most decisive change yet to the CAP because it would halt, and probably reverse, the trend established over 37 years for budget growth. A second test of the farm ministers' reforming zeal

will be how much they cut prices. The European Commission says reductions of up to 30 per cent for beef, cereals and milk are essential to allow the EU to expand to the east and to increase exports. What are Milk is the most difficult

sector because member states are so divided about its future. France's argument to retain the status quo has won varying degrees of support from Ireland, Luxembourg and Belgium.

EU to commit to abolishing production-limiting quotas in 2006.

The commission's proposals are somewhere between the two extremes; it wants to cut prices by 15 per cent and increase quotas by 2 per

One possibility is that reform will be postponed to save money in the early years of the decade and suggested changes only fully implemented towards the end of the 2000-2006 period under discussion. Another is that ministers will commit to a review, say in 2003, but not necessarily to a reform. There is more agreemen about the need for beef reform. Most member states

he big battles in beef, however, are over whether direct payment compensation of four-fifths of the fall in prices is enough and whether the compensation should favour extensive

can agree big price cuts,

although some argue the commission's 30 per cent is

Farm ministers also accept the need for large cereal By contrast, a "Gang of price cuts, although some Four" of the UK, Italy, Swe will resist the commission's

Cut of 30 per card in guaranteed prices with direct aild compensation of 80 per cent of the nrice tall. Cut of 20 per cent in guaranteed prices with direct aid compensation of 50 per cent. Out of 15 per cent in guaranteed prices; production-limiting quotas to rise 2 per cent. half for young farmers, half for farmers in

20 per cent, but there is strong hostility to proposals for reducing direct payments for oilseed crops into line with cereals and division over ending the practice of setting aside land to reduce

All these issues could prevent the German presidency fulfiling its hopes of brokering an outline agreement by the end of the week to present to heads of state at their planned summit on March 24

In addition, Jean Glavany, French farm minister, has said he cannot agree to a

threat of "co-financing". under which governments would be forced to foot some of the CAP bill directly. Other farm ministers seem

agree to an all-encompassing Agenda 2000 package on

more in the mood for compromise but even if there is tentative deal this week. and that is by no means certain, there are no guarantees that prime ministers and finance ministers will consider it adequate. The final shape of a deal will have to

deal while there is still a

Commission's main proposals for tarm reform

He argued it could take a step down in the copper price of as much as \$100 or so to force the production cuts needed. Renewed military action in the Gulf failed to stir London oil prices, which have become range-bound ahead of next month's meeting of wait until governments the Organisation of Petro-

leum Exporting Countries. Analysts and traders are searching for signs that the Vienna meeting will bring further agreements on oil production cuts, though many are sceptical that firm action will be agreed.

In late trading, the April contract for Brent crude was \$10.54 a barrel, unchanged from Friday's close. The price has been floating between \$10 and \$11 since early January, with only

fleeting moves above \$11. On the London International Financial Futures and Options Exchange, coffee and cocoa futures fell. May cocoa closed at \$914 a tonne, \$14 below Friday's close, while May robusta coffee ended down \$16 at \$1.622 a tonne.

Growing appreciation for gold in 1998

or intensive farmers.

Surging production in the Australian gold industry coincided with record global gold demand in the fourth quarter of 1998, according to Australian data from the World Gold Council.

"The big story of 1998 was of a growing appreciation for the role of gold as a monetary asset," said George Milling-Stanley, the council's market analysis manager. In the US, fear of the "millennium bomb" and concern

over a possible stock market for 80 per cent of global correction drove bullion coin purchases to record levels. In Japan, "big bang" finan-

cial reforms triggered renewed interest in gold's value in portfolio diversification, while there were signs of recovery in gold investment demand in some troubled Asian economies. Scaring fourth-quarter

demand set a recovery trend after a poor start to the year. Demand in countries monitored by the council - the 27 countries covered account

demand - reached 806.6 tonnes, up six per cent from a year earlier.

Another happy coincidence for gold producers worldwide was the advent last week of the Lunar New Year, which could significantly lift gold consumption in Chinese communities. according to Mr Milling-Stanley.

Under the 12-animal Chinese zodiac, the Year of the Tiger, which ended last week, was a "traditionally year's tally close to 1997's

925 5,081 22,884 914 4,192 45,994 929 511 13,401 945 247 30,020 968 1,368 24,508 987 80 17,235

80 17,235 11,808 193,707

inauspicious year to give record yield of 314.5 tonnes gold gifts", he said. Aggregate demand in China, Hong Kong and Taiwan fell 23 per cent in 1998 to 314.6 tonnes. The new Year of the Rabbit may

reverse that trend. Australia, meanwhile, produced a near-record 312 tonnes of gold in 1998, said Surbiton Associates, a Melbourne-based industry con-

Fourth-quarter production of 81.1 tonnes brought the

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LONDON TRADED OPTIONS

LONDON SPOT MARKETS

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Silver (per broy 02)\$
Platinum (per broy 02.)
Palladium (per broy 02.)

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63.800 -0.825 64.000 63.350 755 65.425 -0.275 65.500 64.900 481 66.525 -0.200 68.800 68.100 58

MEAT AND LIVESTOCK III LINE CATTLE CHE (40,000bs; costs/bs)

said Sandra Close. Surbiton managing director. Miners increased yields by

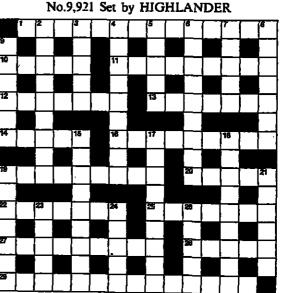
treating higher grade ore in the final quarter, while production from new projects outweighed the impact of operations winding down or closing, she said.

Weighted average costs were stable in 1998 after falling sharply in 1997, while the higher Australian-dollar spot gold price for most of for gold miners.

JOTTER PAD The REAL European benchmarks. Rigorous. Easily traded. Appropriate. Liquid.

CROSSWORD

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ACROSS DOWN
2 Stress it's inferior to the 1 Wild West gunslingers had to be brief about the lot-3 It's about now approxi-

tery (5.2,3,4)

10 Late perpendicular in build, like Henry VIII (5)

11 The wine, so said Ernest, is 12 Organised over-rate recount (7) Humiliated by sound of

activity and lost blood (7)

14 A primary school teacher could be wrong (5) Obesity: get round it somehow - try staying empty Two together should improve one's view for a showy performance (9)

9 Part of poem commemora-20 Long stories with twisted threads (5) ting first Anzac landing in Gallipoli (6) 22 Follow communist sup-Half-day adjudged to be porter at a gentle steady soaking wet (9) pace (7) 25 Criminal not well - a leg broken (7)

tart out to warm over (9) 28 Pause part way ihrough the sentence but pass on 29 All the time military men must follow these regular

17 Make do with hit originally produced by G & S (3,6)
18 Not uniform for guerrilla 27 Italian restaurant takes (especially with one left out right at the end) (9) 19 Initially stop eating fruit provides drugs (7) 21 The waters to the north of IOW are so fast (6)

mately in Ancient Rome (5)

Concerned with childbirth?

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(9) Make contact with top of

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---44.2

23 Hang out round a place in Africa (5) 24 One gets into the act in Italy (5)
26 Clear line pursued by university investigators (5)

Solution to Saturday's prize puzzle on Saturday March 6. Solution to yesterday's prize puzzle on Monday March & For solutions to today's crossword call 0891 430060. Calls cost 50p a minute.

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All lutures data supplied by CMS.

Minor Metals from Metal Bulletin

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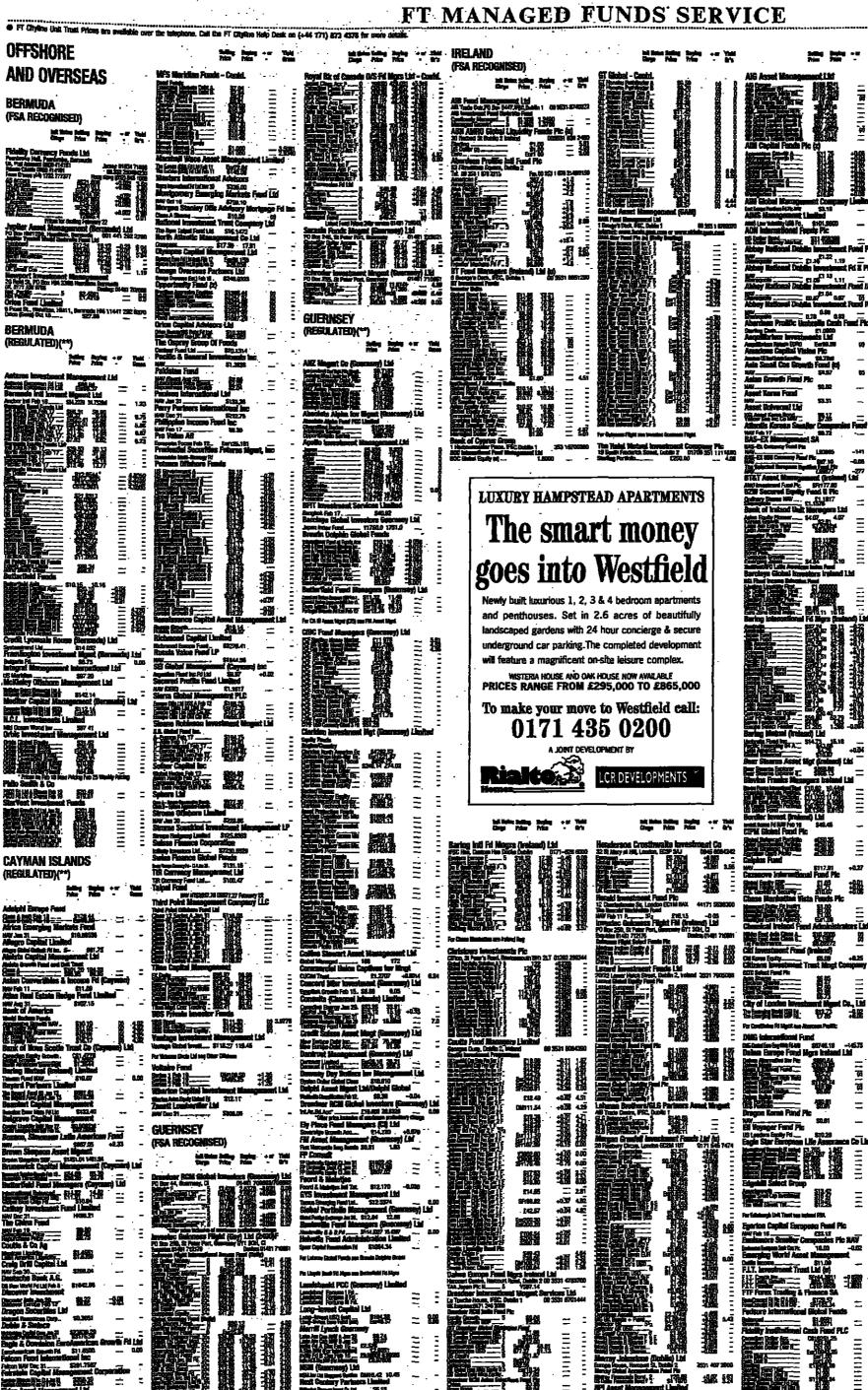
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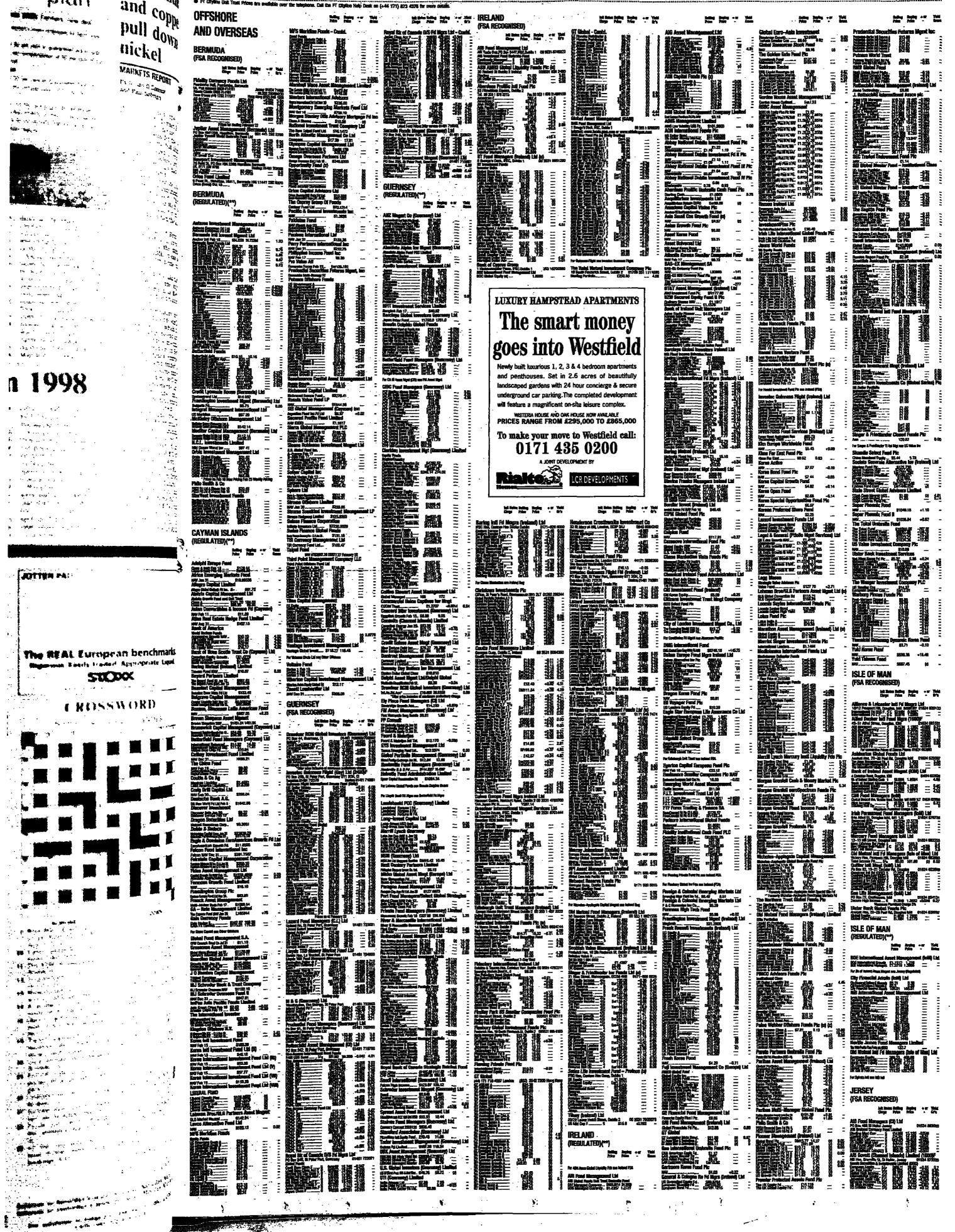
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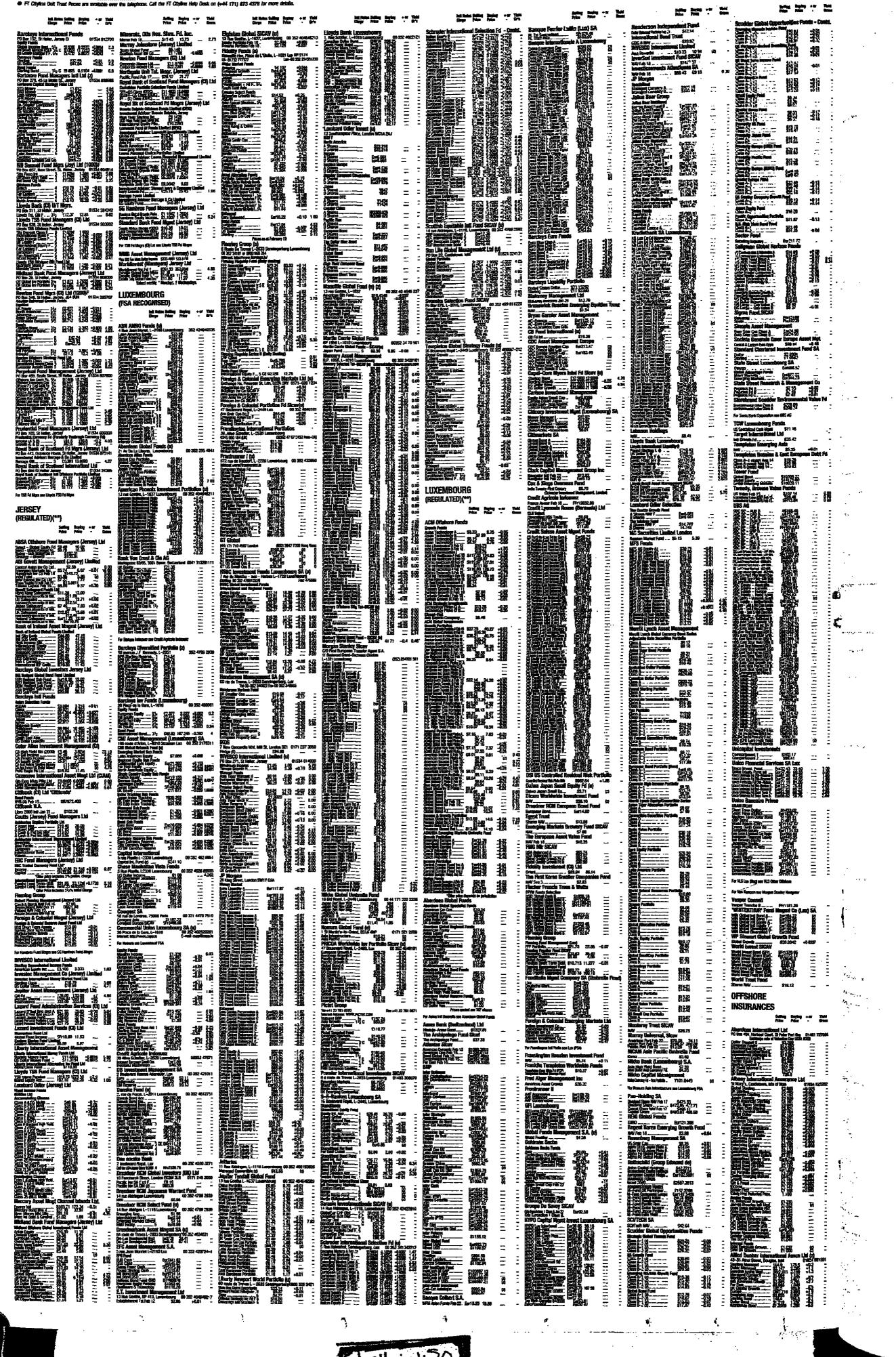
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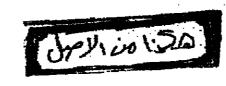
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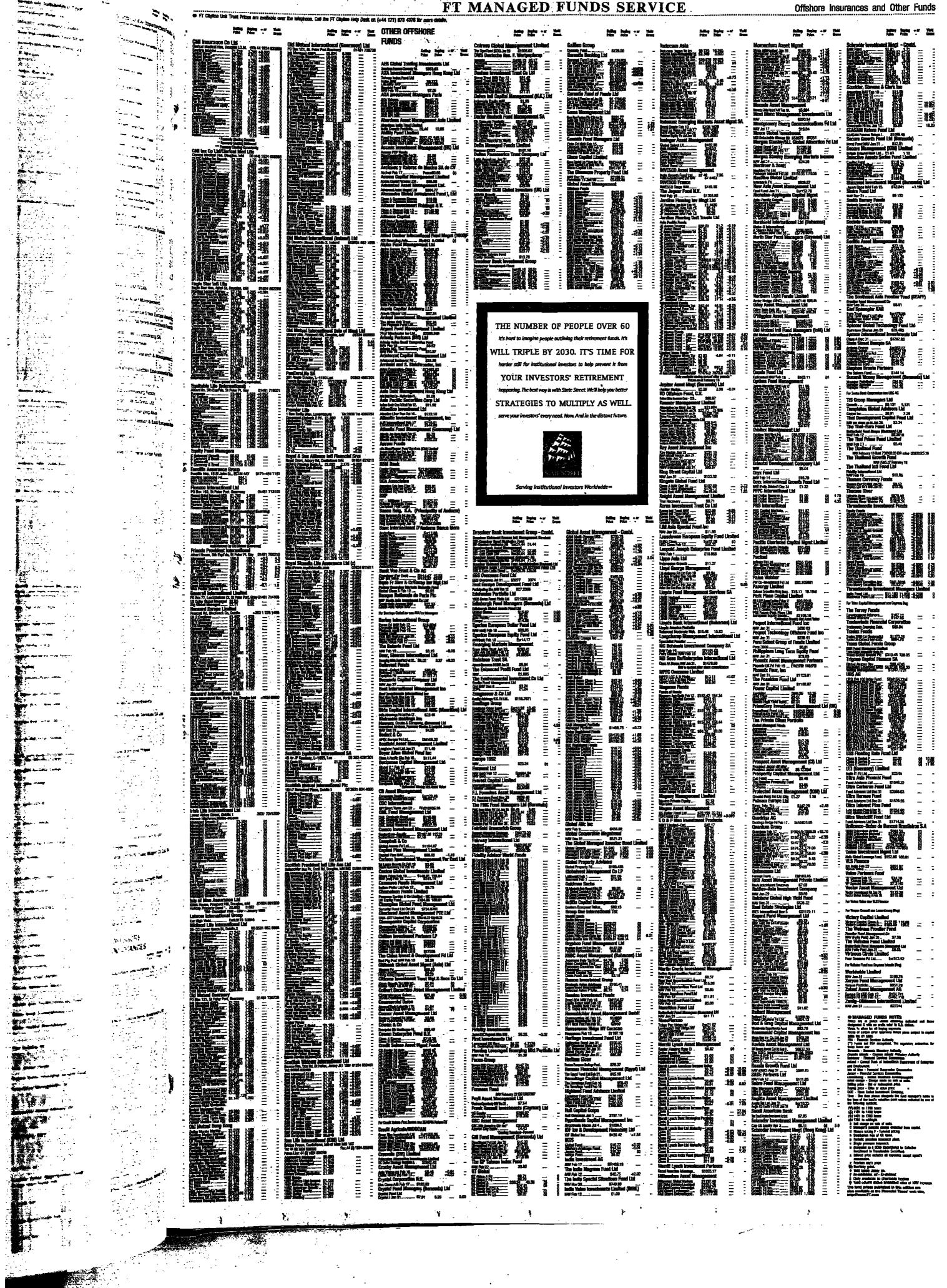
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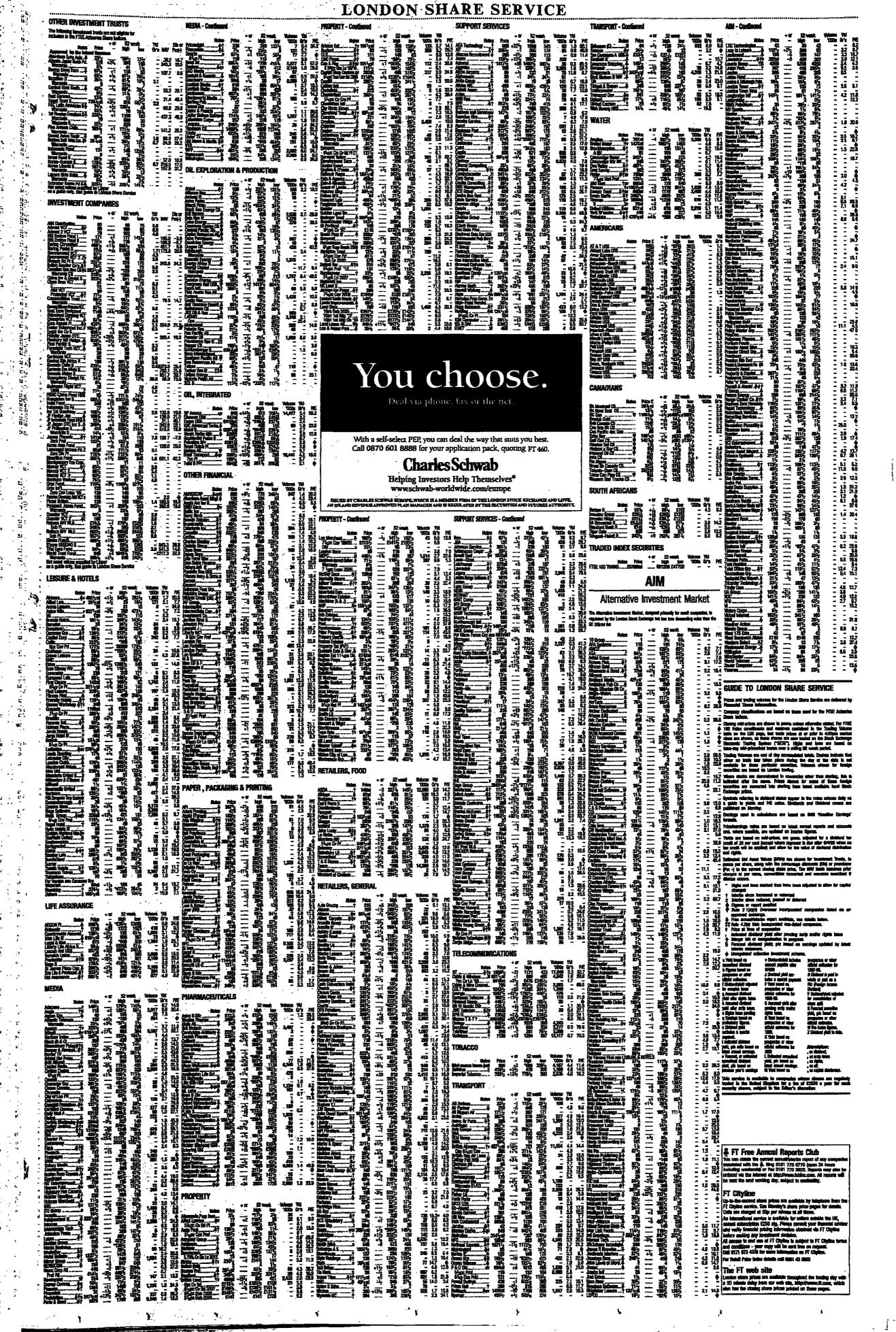
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Footsie regains early losses after Wall St rise

MARKET REPORT By Steve Thompson, UK Stock Market Editor

A strong opening performance by Wall Street growth will slow to around revived a London stock market that had earlier seen the FTSE 100 index dip below

the 6.000 level. Wall Street came in exceptionally strong, easing the anxieties across most European markets ahead of today's speech by Alan to turn world markets Greenspan, chairman of the US Federal Reserve.

Humphrey Hawkins testi-

US economy, Mr Greenspan is expected by some observers to outline to the Senate banking committee that US gross domestic product 2.5 per cent this year.

The Greenspan speech, nevertheless, remains one of the most important global events of the week. As one senior UK market man said: "More than anyone else. upside down and everyone knows that. Marketmakers In his regular bi-annual are told to go into a Greenspan day with a small short

To add to traders' caution, the market is also waiting company results this week. slowing economy and the still-strong pound.

was undecided for most of sions all came within the sistent upside march, finishthe day, moving higher during initial trading, on talk of Greenspan has the capacity and a strong early showing morning and the telecoms markets - notably Frankfurt and Paris.

On the downside, prelimi-

retail banks, proved a substantial drag on the market, its worst. for a long list of important after the bank's apparent lack of loan growth upset Corporate earnings growth sentiment in the stock, one remains a worry, given the of the heaviest weighted stocks in the FTSE 100 index. The bank's profits. London's equity market dividend and bad debt provi-

market's expectations. "It was the banks that burmore bids in the pipeline, dened the market during the by some of the big European that triggered the afternoon rally." said one trader.

At the finish of a rather lacklustre session, the FTSE nary results from HSBC, the 100 was a net 38.7 firmer at day's 41-point advance.

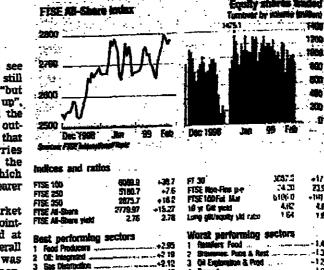
mony on the outlook for the to level book, if possible." second biggest of the UK 6,069.9, having swung in an 86-point arc, hitting 5,994.8 at

The market's mid and small-cap stocks made useful progress. The FTSE 250 index settled 7.6 ahead at look "looks secure" and that 5.180.7, having peaked at 5,188.9, while the FTSE remained focused on the SmallCap maintained its pering 6.5 to the good at 2,255.6.

Wall Street's strength came as a surprise to many in London, the Dow Jones Industrial Average climbing more than 150 points not long after London closed for the session, building on Fri-

Some marketmakers see the London market as still offering decent value "but only if Wall Street holds up". as one put it. He said the domestic interest rate outthe market's worries earnings outlook, which would become much clearer in coming weeks.

Activity in the market proved a minor disappointment. Always depressed at the start of the week, overall turnover yesterday was 915.5m shares, with non-FTSE 100 stocks accounting for less than half the total.



Shake-up unsettles **HSBC**

COMPANIES REPORT by Peter John, Joel Kibazo

Figures from HSBC were disappointing but not as bad as the share price suggested. The bank announced it is to consolidate its two classes of shares into a single class of equity denominated in US dollars and seek a listing on the New York exchange.

Immediately, the UKdenominated share price, which was quoted more than 100p above its Hong Kongdenominated equivalent, tumbled sharply while the Hong Kong element rose.

Nevertheless, the figures were at the bottom of the range of forecasts and analysts were concerned about the rise of non-performing loans in Hong Kong and the lack of loan growth in Asia. Analysts were busily crunching a complex set of numbers and coming up with downgrades of between

5 per cent and 20 per cent with early indications suggesting a full-year range between \$6bn and \$6.5bn. Panmure Gordon and Dresdner Kleinwort Benson said the shares should be

avoided until they hit £14.00. "Ultimately," said one broker. "investors are not interested in the detail, but they

are interested in the trend and if the trend is one of downgrades rather than upgrades, investors get unhappy." UK-denominated stock fell 67 to £16.09, the worst performance in the Footsie, while Hong Kong

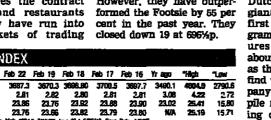
shares rose 16 to £15.77. Compass Group was one of the worst performers in the company, following the FTSE 100 as Merrill Lynch expiry of a lock-up period highlighted the potential for small downgrades to forecasts following a trading the shares may explain their update expected at Thurs- 12 per cent underperformday's annual meeting.

catering and restaurants formed the Footsie by 55 per group may have run into cent in the past year. They some pockets of trading closed down 19 at 6961/2p.

weakness in the UK and Germany, and has shifted its short-term stance from "accumulate" to "neutral" although its retains a long-term "buy" stance. The broker focused on the

likelihood of French hotels

group Accor selling its stake of almost 5 per cent in the last week. The potential for this overhang to weigh on ance in the past month. It believes the contract However, they have outper-



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otal stars traded (m)‡	-915.5	1065.2	996.8	1252.6	1265.2	
radepoint turnover (Em)	15.0	25.8	27.7	32.0	36.5	16.
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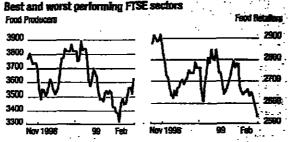
The market was eagerly waiting to see if Anglo-Dutch consumer products giant Unilever unveils its first share buy-back programme when it reports figures today. Speculation about a buy-back has grown as the market has sought to find ways in which the company could use its \$4bn cash pile raised through the selling of its speciality chemicals business

Unilever is expected to own shares and yesterday the stock appreciated 42 to 6251/ap in a busy session that to do given the state of the company's balance sheet,' said one market specialist.

Analysts at Credit Suisse First Boston are predicting the company will report fourth-quarter profits of £617m while it expects fullyear post-disposal profits to come in at £3.02bn.

Talk of a bid for Rank Organisation eased as the session drew to a close. The shares surrendered some of their early gains to end 12%

A weekend press report



said a group of equity investment firms was assembling the bid, which is believed to involve companies like Cin-Ven and Candover Investments and would be pitched at about 2750 a share. A US bank was said to be the lead underwriter for Rank's debt of about £1bn, which Rand of the US. together would raise the value of the prospective deal

to £3.1bn. However, one leisure secbuy back around £1bn of its report and latest rumours saying: "We have had this talk so many times and 1 don't think a bid is round brought turnover of 17m. "It the corner. For one thing, is certainly the right thing Rank would be quite a difficult company to break up."

BAe reassures

British Aerospace was up almost 5 per cent or 19 at 421p as it continued to benefit from its move to reassure investors that the Al Yamamah arms contract with Saudi Arabia was safe.

The shares have suffered following press reports the contract had been frozen as the Saudi government faced a slump in oil prices. Current fears by analysts

are said to centre on the timing of cash payments to make up the shortfall caused by the low oil price. BICC gained 2 to 80p after it said a joint venture involv-

ing Balfour Reatty Rail, its

A special dividend of 35p and full-year profits well above market expectations helped Ulster Television close up 28 at 220p. The company said it would continue to focus on the Republic of

Ireland for further growth.

Bid speculation continued to power engineering group Weir, which achieved one of the better performances in the FTSE 250. The shares, which were at 162p in October, gained 10% to 265p. There was talk that any bid would need to exceed 330p a share to be successful because the company has already firmly rejected a 800p approach from Flowserve. The bid talk centred on another, higher approach from Flowserve, or Ingersoll-

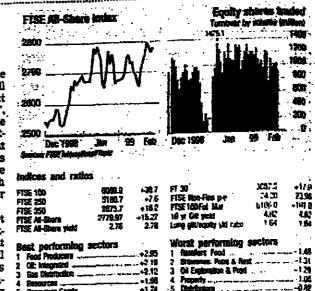
British Energy recovered 30% to 645p with investors taking an optimistic line over the latest regulatory tor specialist dismissed the ruling on electricity pool prices, which might be released as early as today. There were also reports in

the weekend press that the nuclear power group was considering a bid for Yorkshire Electricity. Hotels and gaming com-

pany Ladbroke Group firmed 7% to 270%p and Stanlev Leisure 7% to 286%p following the abandonment of the William Hill flotation. An announcement that

Mirror Group had shunted around an 18 per cent stake in Scottish Media Group prompted a couple of raised eyebrows. The shift of the 12m share holding in SMG from Scottish Daily Record and Sunday Mail to Mirror Group was principally a tidying-up operation.

However, it led to some speculation that the housekeeping might have been carried out ahead of a vard sale - that Mirror was trying to make it easier for a buver rail engineering and services of the whole group to dis-



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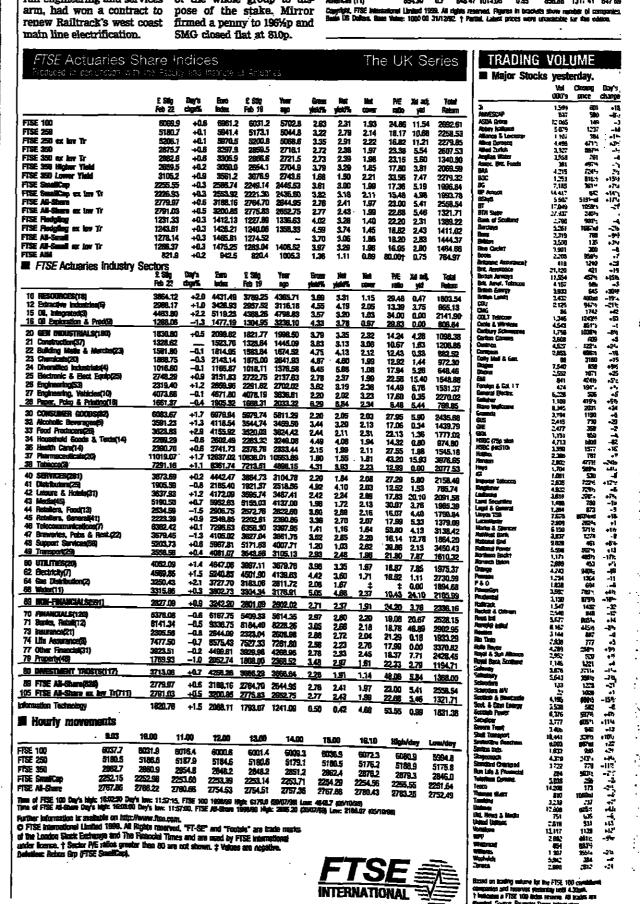
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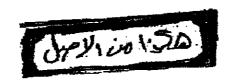
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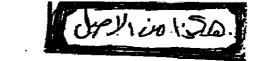
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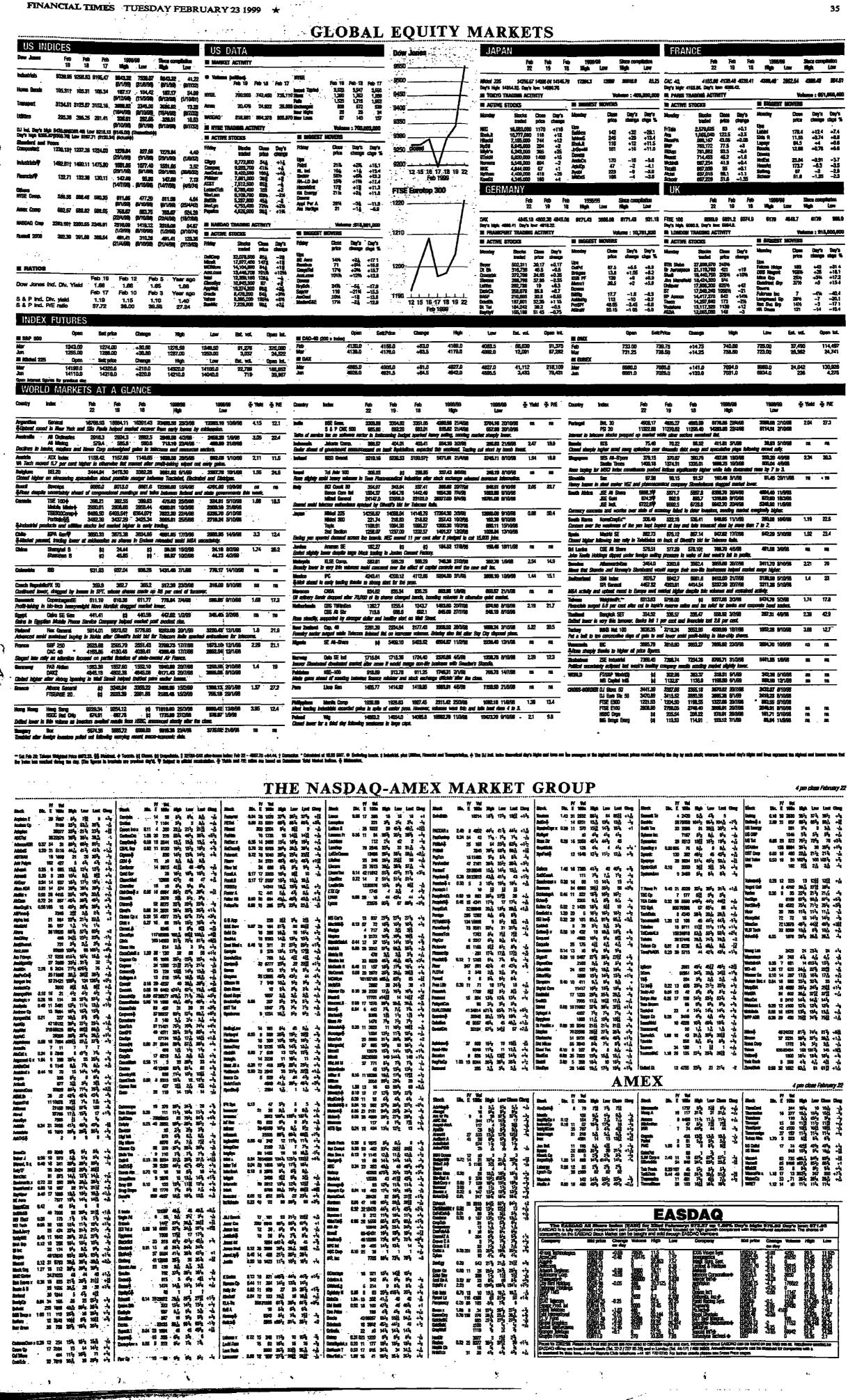
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STOCKOMARKETS

Bourses advance amid currency uncertainty

WORLD OVERVIEW

Another round of broad currency uncertainty in Europe was balanced yesterday by special situations and a solid start on Wall Street, with the result that stock markets moved steadily higher, writes Jeffrey Brown.

Asia sent out few signals. Tokyo reversed three days of decline with a gain of 1.1 per cent, but it was a halfhearted performance at best which extended its rally to 9

European markets traded into further marked cur- 100 points at the close of the rency weakness from the opening bell with the euro dipping below 1.10 to the dollar at one stage, an 8 per cent decline from its peaks of early January.

Dollar strength, traditionally good for European equities, has recently tended to give way to worries that a

was to be found in Taipei. European Central Bank to at £14, the airline nudged stock market value five lows shrinks to 12 per cent halt the downtrend for inter-

> However, Wall Street, up European day, showed an early turn of speed and Frankfurt, which spent most of last week back-pedalling, bounced in late trading to close 1.3 per cent higher. Paris, enlivened by a stratospheric debut for the newly launched Air France shares, rose nearly 1 per cent.

the sound barrier at one times that of its predator, in dollar terms - a long way ending at a 15 per cent premium in almost 10m shares traded. The stock went limit up on several occasions as

maintain an orderly market. Trading suspensions were also a feature in Milan, where turnover in Telecom Italia, the target of an audacious takeover bid from Olivetti, rose to record levels. Telecom Italia, which has a

Share price (€*)

stage, climbing to €18 before ended with a two-session gain of 12 per cent. Russian shares continue to

storm ahead and the latest uptick for volumes suggests the authorities attempted to that the return of the longabsent foreign investor might have begun to creep beyond the tentative stage. However, this year's dra-

matic gains for the RTS-IF index, which has risen 36 per cent this month and is now almost double October's

Jan 1939 F.A.

There was little else for

investors to chew on in an

otherwise dull market.

despite isolated perfor-

mances by BNP, up 63 to

€77.50, Air Liquide, €8

higher to €143, and Legrand,

AMSTERDAM advanced

10.68 to 528.31 on the AEX

index with strong gains for

Philips and Unilever supply-

ing most of the upward

hardened 15 cents to €18.30

ahead of a results statement

on Thursday, but Fortis fell

€1.70 to €34.90. Chemical

cents to €35.90 after full-year

leader Akto Nobel shed 10

Unilever jumped €3.20 or

4.9 per cent to €68.30 on

widespread talk of a share

In financials, ABN Amro

up €9 to €199.

momentum.

short of the 30 per cent racked up so far by emerging market leader Turkey.

The volatility of euro-zone markets has led to concentration on core stocks. According to Salomon Smith Barney, the 50 leading curoshares sell at a premium of 7 per cent over the wider market on 1999 earnings, or 15 per cent excluding the core 50 shares from the wider

The Turkish stock market's rally of the past two weeks seemed to some observers to carry all the hallmarks of news viewed through rose coloured spectacles. The IMKB National-100 index fell 22 per cent yesterday to 3,636,35 after 10 sesslons of gains. They had taken the index more than half way back to last July's all-time high of 4,530.99 before the market lost

almost 60 per cent of its value on the back of Russia's financiai crisis. A first wave of investors, mostly foreign, rushed in after the International Monetary fund held out the promise of aid to Turkey in return for an ambitious plan, after April 18 elections, to fight

EMERGING MARKET FOCUS

Turkish revival

fails to convince

"The first hint the DMF could come up with an agreement involving financial aid changed the risk perception of the market." \$8y\$ Murat Gulkan, research head at Bender Securities.

Last week's capture of Abdullah Ocalan, head of the PKK Kurdish guerrilla group, triggered more buying, this time led by Turks. Here several possible benefits are listed by analysts: the resulting popularity of its global operations in a Bulent Ecevit, the caretaker prime minister, could ensure the elections deliver a victory for his and other mainstream secularist parties

rather than the Islamist Vir-

tue party, whose return to stocks lifting the general index 60.75 to 3,372.48. office is opposed by the country's military. Second, an estimated \$7bn spent annually combating PKK insurgency in the south-east could finally be put to better use. The end of

the conflict could also fix Turkey's poor human rights record and improve relations with the European Union. These virtuous circles depend however on some big "ifs", analysis concede. Mr

Ecevit may not sustain his new-found popularity until April. Even a coalition of detergents giant unveils Hall and Paul Gregan mainstream political parties

many predict a buy-back will be part of the package.

Philips rose €1.40 to €65.20 and KLM, helped by an upgrade at Salomon Smith Barney, added 85 cents at double digit inflation. ZURICH was higher with much of the action found in the financials. The SMI

index closed 134.0 or 1.9 per cent higher at 7,076.7. Swiss Life jumped SFr16 to SFr956 on news it was to take over Gottard Bank, now

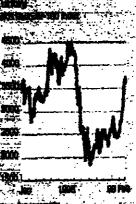
controlled by Sumitomo Bank. Gottard put on SFr25 to SFr1,367. UBS rose SFr9 to SFr455 although the bank denied a report it planned to integrate

move that would limit the relative autonomy of its investment banking and asset management divisions. STOCKHOLM rose 1.8 per cent, with gains in blue-chip

Insurance heavyweight Skandia added SKr5 to SKr140 on news that it would merge its non-life business with that of Nor-

way's Storebrand. Scania plunged SKr10.50 to SKr203 after Voivo broke off negotiations with Scania's main shareholder, saying it was no longer considering taking over the truck maker.

Written and edited by Michael Morgan, Bertrand Benott, Peter



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might not have the stomach for bitter IMF medicine unless desperate for Fund support.
Also unclear is whether

any government will have the strength to take bold political action to undercut support for the PKK. In Turkish markets.

people are particularly prone

man Tombul, head of international capital markets at General Finance Securities. He sees a parallel between this month's exuberance and the bearishness which since last year's emerging markets crisis has driven prices down to levels similar to those seen at the height of Turkey's financial crisis in 1994. "It's the same with the

couple of 'Hail Marys' and the statement by the international Monetary Fund." in Turkey's favour, however, is the fact that its stocks have been among the most under-valued among

news now: all we have are a

emerging markets. "With these low valuations everybody is looking for a reason to buy." says Jurgen Odenius, emerging markets strategist at Warburg Dillon Read, who points out that Russia is "the only other country with similarly low valuations" although "the potential for good news in Turkey is much higher".

Leyla Boulton

High-techs jump as Dow **crosses 9,400**

AMERICAS

US stocks rallied in early trading with sharp gains in transport and high-tech shares helping to lift the Dow Jones Industrial Average back above the 9,400 level, writes John Labate in

"Stocks were strong in Europe so the tone of the day was really set before the [US] opening," said Dan Mathisson, head stock trader at D.E. Shaw Securities. We're seeing a pretty good

The breadth of yesterday's buying remained bullish into the afternoon session, with advancing shares leading declining ones by 2 to 1.

By early afternoon, the Dow was 1.22 per cent or 114.10 stronger at 9,454.05. The Standard & Poor's 500 index was also on the upswing, gaining 18.39 to

After a rough time last week, technology and small company shares also participated in the upward move. The Nasdaq composite index gained 27.75 or 1.22 per cent to 2,311.35 while the Russell 2000 index of small-cap stocks was up 4.67 to 396.97. In the Dow, computer

maker Hewlett-Packard rose more than 4 per cent at \$71% and financial services provider American Express was \$4% higher at \$107%. Among under pressure early in the the decliners Coca-Cola was off \$1 to \$64%. Online trading company

shares surged on speculation that Goldman Sachs could consider a takeover to enter the internet investing marketplace. E*Trade rose 15 per cent to \$46% and J.B. Oxford Holdings rose \$2

strongly higher, with America Online gaining \$7% to

\$19 after BT Alex Brown raised its rating to "buy" from "market perform".

Delta Air Lines gained \$1.3 to \$56% after Donaldson. Lufkin & Jenrette rated the shares a "buy". Other transport shares were equally strong with UAL, parent of United Airlines, up \$1% to

US Treasury prices were higher by midday in advance of Federal Reserve chairman Alan Greenspan's two-day Humphrey Hawkins testimony before Congress. The benchmark 30-year bond was up 1 to 98%, sending the vield lower to 5.364 per cent. TORONTO was higher at midsession as strong utility and industrial products stocks offset continued

The TSE 300 composite index was 62.76 higher by midday at 6,472.30 in volume of almost 24m shares.

weakness in the resource

In the utilities sector, Teleglobe put on C\$3.25 to C\$48.90 after CS First Boston upgraded the stock to a buy from hold. BCE climbed C\$1.90 to C\$48.90.

Tempering the gains was the continued slump in resource-based stocks. In the metals group, Noranda came session although by midsession, it had picked up from a low of C\$16.40 to trade 5 cents ahead on the day at C\$16.65.

Banks staved in demand. Royal Bank of Canada early weakness. Deutsche improved 65 cents to C\$79.15 and Bank of Nova Scotia 35 €39.50 and France Telecom cents to C\$32.55. Bank of or 25 per cent to \$10. Other Montreal bounced C\$1.60 to

Among leading stocks, Tel-

mex improved 55 centavos to

28.80 pesos in good volumes.

rally, but brokers described

trading as subdued abead of

key political meetings sched-

SAO PAULO pushed

Telecoms hit right numbers



tially soared more than 11 per cent as investors ramped the shares up above the €10 offered by Olivetti. By the close. Telecom Italia was 82 cents higher at €9.86 while its subsidiary, Telecom Italia Mobile, closed 37 cents ahead at €6.13, off a day's high of €6.32. Goldman Sachs, which raised its recommendation on Telecom Italia, also upped its price target to €12. Olivetti ended an unusu-

FTSE Eurotop 300 index rose 17.03 or 1.41 per cent to 1,221.53. See Euro Prices page.

ally strong run for a take-

over predator with a slide of

25 cents to €2.97 in huge volume of 163m shares as investors awaited details of its planned capital increase. Germany's Mannesmann

rose €4.10 to €124.70 after the group said on Sunday it had agreed to buy stakes held by Olivetti in two Italian tele coms groups if the bid for Telecom Italia were success-

Spain's Telfónica, seen as a good acquisition target because it is fully floated but undervalued, put on €2.17 to €41.75. Portugal's Telecom, another target for consolidation, was 81 cents higher at

KPN Telecom in the Netherlands rose €2.55 to €45 with merger speculation stirred by comments by Wim Dik, chairman, that implied the company was too small to survive alone. Elsewhere, telecom compa-

nies not regarded as take-

over candidates overcame Telekom put on 36 cents to Telecoms aside. MILAN saw a rapid take-off by Alitalia after reports the airline

Shares in Lazio were

Johannesburg edged higher

in spite of an ailing rand and

data showing the economy

technically in recession.

Jo'burg shrugs off rand ills

and its partner, KLM, were Wall Street and perky in talks with Air France about an alliance. The peso lift Mexico City shares closed up 41 cents at a day's high of €3.50.

SOUTH AFRICA

suspended for excessive before the listing began. gains after the team moved into first place in the Serie A soccer championship. The shares hit an indicative price of €8.10 against a closing

The broad market also rallied strongly, taking the Mibtel index up 591 or 2.5 per cent to 24,147. FRANKFURT rose 64.44 to 4.887.70 on the Xetra Dax

price of €4.65 on Friday.

the back of early gains on Wall Street. Allianz gained €2.40 to €272.50 ahead of tomorrow's results statement reports tomorrow and RWE, which puts out annual figures today, added 83 cents to €38.80. Reporting on Thurs-

index after a late surge on

Metro out out a statement denying it planned to bid for buy-back. The foods and Carrefour of France and gained €3.81 to €67.60.

day, HypoVereinsbank eased

51 cents to €51.84.

PARIS staged a late rally, ending 0.9 per cent higher after spending the day in negative territory. The CAC-40, up 85.38 to 4.165.86. was rescued by Air France's soaring debut.

Shares in the partly privatised airline, representing 20.7 per cent of the company's equity, closed at a sharp premium to the €14 offering price for individual investors €14.20 for institutional

the stock repeatedly suspended after hitting its higher and lower limits. Demand for Air France

Trading was volatile and

shares had piled up in the morning, with the grey market briefly posting a 3,000 per cent premium minutes

however, slipped 18.6 or 2.1

per cent to 874.3 in line with

Platinum stocks had a

good day on perceptions that

the metal was in short sup-

a weaker bullion price.

Our results for 1998

That the Group is able to report increased operating profits before provisions of US\$9,051 million, a return on shareholders' funds of 15.5 per cent and declare dividends of US\$0.925 per share reflects the spread and robustness of our businesses and our ability to generate revenues and hold

The level of bad and doubtful debt provisions required to meet the Group's prudent policy on non-performing loans resulted in a 21 per cent decline in profit attributable to shareholders compared with 1997.

We are planning to seek a listing on the New York Group Chairman

In a number of our major markets 1998 saw the Stock Exchange during 1999 to supplement our toughest economic conditions for many years. existing dual primary listings on the London and Hong Kong Stock Exchanges. As a result we propose to consolidate our share capital into a single class of ordinary shares in US dollars and a share split so that shareholders will receive three new shares of US\$0.50 each for each share they now hold.

The year ahead promises to be very challenging. However, we enter it confident in our strength to withstand further volatility and in our ability to build on the strength of the Group to deliver further value to shareholders.

John R.H. Bond

38		1998	1997
		US \$ m	US\$m
62	Profit before tax	6,571	8,130
04	Profit attributable to shareholders	4,318	6,487
778	Capital resources	41,092	41,562
iCe		USS	. US\$
1	Basic earnings per share	1.61	2.06
4.	Dividends per share	0.925	0.83
_			

The Group's total capital ratio and tier I capital ratio at year end 1998 were 13.6 per cent and 9.7 per cent, respectively.

The second interim dividend of US\$0.555 per share is translated at the closing rate. Where required, the dividend will be converted into sterling or Hong Kong dollars at the exchange rate on 16 April 1999. ** Translated at the exchange rate on the dividend payment dates.

HSBC (X)

YOUR WORLD OF FINANCIAL SERVICES

Headquartered in London, HSBC Holdings ple is one of the largest banking and financial services organisations in the world with a network of more than 5,000 offices in 79 countries and territories.

The 1998 Annual Report and Accounts will be sent to shareholders on or about 16 April 1999 and copies may be obtained from Group Corporate Affairs at the address below. Custodians or nominees that wish to distribute copies to their elicens may be obtained from Custodians or nominees that wish to distribute copies to their elicens may request copies for collection by writing to Group Corporate Affairs. Requests about to be received by no later than 5 March 1999.

Issued by HSBC Holdings ple which is incorporated in England with Ilmited liability. Registered in England: stamber 617987

Registered Office and Group Head Office: 10 Lower Thames Street, London EC3R, 6AE, United Kingdom, Web: www.babegroup.com.

uled for later this week. The The overall index put on January. The upbeat curply globally and ahead of rency mood spilled over into Bovespa index was up 52 at 20.0 to 5,902.2 and industrials expected robust results from equities and at midsession 9.065 at midsession. rose 18.6 to 6,711.1. Golds, Amplats. Exporters cheered by weak yen

ASIA PACIFIC

The yen's continuing slide against the dollar buoyed TOKYO yesterday, writes Paul Abrahams.

The benchmark Nikkel 225 average rose 158.63 or 1.13 per cent to 14,256.67 as the yen fell to Y121.7 against the dollar and the yield on the benchmark Japanese longbond remained steady at 1.735 per cent. The Nikkel 225 traded between 14,314 and 14,096.

The rise was broad-based. The more representative weighted Nikkel 300 index rose 3.11 or 1.4 per cent to 221.7 while the Topix index of all first-section shares closed 14.4 or 1.3 per cent higher at 1,108.91. The momentum was up, with 840 stocks higher, 296 down and 157 unchanged.

Companies heavily dependent on exports were boosted by the yen's weakness. The shipping sector jumped 5.7 per cent, with Nippon Yusen up Y25 or 6.3 per cent in heavy volumes. Mitsui OSK gained Y8 or 4.2 per cent at Y196 and Kawasald Kisen rose Y12 or 7.3 per cent at Y175.

MEXICO CITY continued to the benchmark IPC index

rally in early trading, helped was up 45.56 or 1.1 per cent

perky ahead of the latest higher to extend its recent

by the good initial tone on at 4,245.68.

Wall Street and a solid start

in the foreign exchanges for

Brokers said the peso was

trade figures, widely expec-

ted to show a significant

reduction in the deficit for

Ján .

chief executive and a restructuring programme on Friday, was the most traded stock yesterday, up Y116 or nearly 10 per cent at Y1,170. Toshiba, which has been among the most aggressive of the Japanese electrical conglomerates in restructuring, rose Y16 at Y730, while

Hitachi gained Y12 at Y744. Shares in Japan Seiyu, the retailer, rose sharply in late trading on a Nikkel wire report that the group would announce a profits revision. The shares gained 5A per cent or Y21 to Y410.

The group revealed after NEC, which announced a the market had closed that it of Won22.2bn worth of and DBS closed 20 cents profits warning, a change in would sell a stake in Ryohin stocks, while institutions

extraordinary losses at other In Osaka, the OSE index closed up 156 points at

WELLINGTON pushed firmly ahead in good volume with NZ Telecom surging to NZ\$10 at one stage, another intra-day record, before closing all square at NZ\$9.80. The 40 capital index ended 26.45 or 1.2 per cent higher at

TAIPEI continued to advance, adding 241,30 to 6,313.63 on the weighted index to extend its rally since Friday's round of initiatives aimed at boosting investor sentiment to almost

9 per cent in two sessions. The financial sector, at which the government measures were largely aimed, jumped 6.8 per cent with a number of individual stocks going limit up. Among techs, United Microelectronics rose

30 cents at T\$46.3. SKOUL closed 2.6 per cent lower as foreign investors, unnerved by the weakness of the yen, turned net sellers. The composite index finished at 508.49, down 13.69. Poreigners were not sellers

investors purchased Won100m. Large-cap exporters and

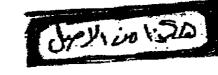
securities were hardest hit by the yen's decline, with the securities sub-index retreating nearly 7 per cent. Seoul Securities dropped Won1,500 to Won12,600 while Hyundai Securities fell Won1,000 to Won15,500 and LG Securities declined Won900 to Won11,900.

Seculbank fell Won455 to Won2,595 on profit-taking following news that HSBC Holdings would take over SINGAPORE rose 1.9 per cent, lifted by institutional

buying in blue chips. The placing of 10m to 20m European-style watrants on Singapore banks by Deutsche Bank also helped sustain last week's momentum. The Straits Times index

closed 25.87 higher at 1,400.18, with SingTel accounting for more than half the gains. The stock advanced 14 cents or 6.1 per cent to \$\$2.44.

Among banks, OCBC rose 20 cents to \$\$7.85, UOB gained 15 cents to \$\$7.20, OUB put on 8 cents to S\$4.76,



Annual country report

Power passes back from the barracks

Africa's most populous state faces daunting obstacles as it prepares for democracy, write Michael Holman and William Wallis

make a fresh start against formidable odds.

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The economy is in deep trouble, and the federal constitution is under strain: the army is embroiled in a civil war abroad, while at home it is grappling with rebellious communities in the vital oilproducing Niger delta

But indefatigable in their search for democracy, and military rule, Nigerians are determined to make a success of Africa's most important political transition since the fall of apartheid:

Provided the military gov-ernment of General Abdulsalami Abubakar keeps its pledge, and as long as the electoral machinery can cope with the count, this week's presidential poll will mark the penultimate step in the phased return to civilian rule of Africa's most populous state.

enough to allow the courts oversee the compilation of government revenue - the to deal with litigious losers an electoral register for a contrast in fortunes is stark. while the president-elect population of 121m, superchooses his cabinet - Gen Abubakar will on May 29 preside over the inauguration of Nigeria's first civilian leader since President Shehu the end of 1983.

For Nigerians, under the

getting this far will in itself they also know that the same tactics that have given hardest part is yet to come.

Less than a year ago the country seemed set to abroad. Then fate intervened: General Sami Abacha, as corrupt and brutal a milidriven by their loathing of known, died of a heart for the parties is largely attack in June last year.

The atmosphere changed overnight. Within days political prisoners were released by his mild-mannered successor. He went on to scrap an election that would probably have seen General Abacha exchange his uniform August as the start date for

It has been an ambitious Three months later - long ties barely six months to earnings and 80 per cent of vise the creation of political in office for President Sha-Not surprisingly, there a par with the pound.

Shagari was overthrown at have been some serious Today the oil price is flaws in the process. The around \$10 a barrel, its lowvoters' roll is inflated by mil- est level for 12 years. Export soldiers for all but 10 years lions; the constitution, earnings last year fell to of their post-independence reviewed in 1995, has not \$9.3bn, the naira is worth

Nearly 40 years after it won history, and grown sceptical been finalised; the presidenindependence from Britain, after many broken military tial candidates were selected. Nigeria is attempting to promises and false starts, only 10 days before the poll; and much of the campaignbe remarkable - although ing has been marked by the

http://www.FT.com/ftsurveys/

politics a bad name. Votes and delegates have been bought by all three parremain in the grips of a ties - People's Democratic regime that was loathed at Party (PDP), All Peoples' home and treated as a parish Party (APP), and the Alliance for Democracy (AD). Nor is there much evidence of a new generation of Nigertary leader as Nigeria has fan politicians, while support based on ethnic loyalties and

allegiances. Consolidating this uncertain foundation for democracy would be demanding at civilians last held office, the infrastructure has steadily deteriorated, the civil service for a suit, lift the ban on has become more inefficient, political parties, and set and the economy is in crisis.

Although its structure is a new timetable for civilian unchanged - Nigeria's day of oil still account for 95 target, allowing the authori- per cent of foreign exchange In 1980, the first full year

parties from scratch, and garl, oil was \$40 a barrel, monitor local government, exports were worth \$25bn, state and national elections. and the naira was nearly on

nal debt has more than dou-bled to \$25bn. of 3 per cent to 13 per cent, it would defuse tension.

In January, the military government took the first step towards ending a 10year rift with the IMF by abolishing the dual exchange rate. It followed this up by ending the subsidy of local fuel, and promising a faster pace on privati-

Provided the incoming government sticks to the terms of the IMF agreement, modest relief is in sight: debt can be rescheduled, and a further IMF agreement on a three-year \$1bn loan is

But while this will help close a 1999 financing gap, estimated by finance minister Ismail Usman at \$1.5bn, painful decisions lie ahead. Most economists expect growing pressure on the exchange rate, raising the prospect that the new government will have to devalue the naira yet again.

The civilians will have other nettles to grasp. Not since the Biafra war of the late 1960s has the federation been under such strain.

In the vanguard of calls for devolution of greater power to the regions are the people of the Niger delta. where angry young protesshare of the oil wealth the region produces, have forced a 200,000bpd cut in output. If the government can implement a constitutional

IN THIS SURVEY

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Assistant: Moffat Ekoriko

provision that allows for an income of Nigeria's esti-increase of the producing mated 121m people has regions' share of oil reve fallen below \$250 and exter mues from the existing level

> But pressure for constitutional change comes from ethnic group in the cocoa growing south-west, heart of the industrial sector, some of whom yearn for an autono-

Early disengagement from Sierra Leone, where some 15,000 Nigerian troops provide the bulk of the West African peace-keeping force, is a likely solution to an unpopular commitment.

tion on a critical issue: how to convince the military, the main beneficiaries of the biltions of dollars of oil earn ings that have been diverted over the years, to stay in their barracks. If any reminder of

Nigeria's potential were needed, it came earlier this month. Royal Dutch/Shell revealed that it was in talks with the government on an \$8.5bn plan that would generate net income for Nigeria of some \$20hn over the next 25 years. It should be good news. But prospects of a bonanza could sap civilian resolve to keep to the terms

One condition in particular goes to the heart of Nigeria's predicament: the IMF's insistence on public accounting and independent monitoring of the stateowned Nigerian National Petroleum Corporation (NNPC) and the central bank.

of the IMF agreement.

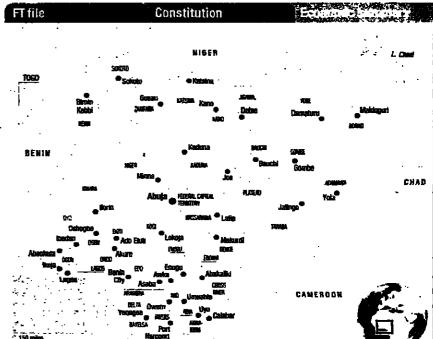
This poses a formidable challenge, for there is no precedent in Africa for a successful transition to democracy while implementing the reforms that destroy the patronage on which the political systems depend.

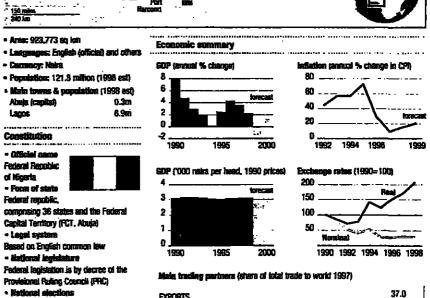
due February 1999

Head of state

power in June 1998

The next three months may yet be crucial in determining whether General Abubakar goes down in history as the man who made a change possible, or the man who handed his successors a poisoned chalice.





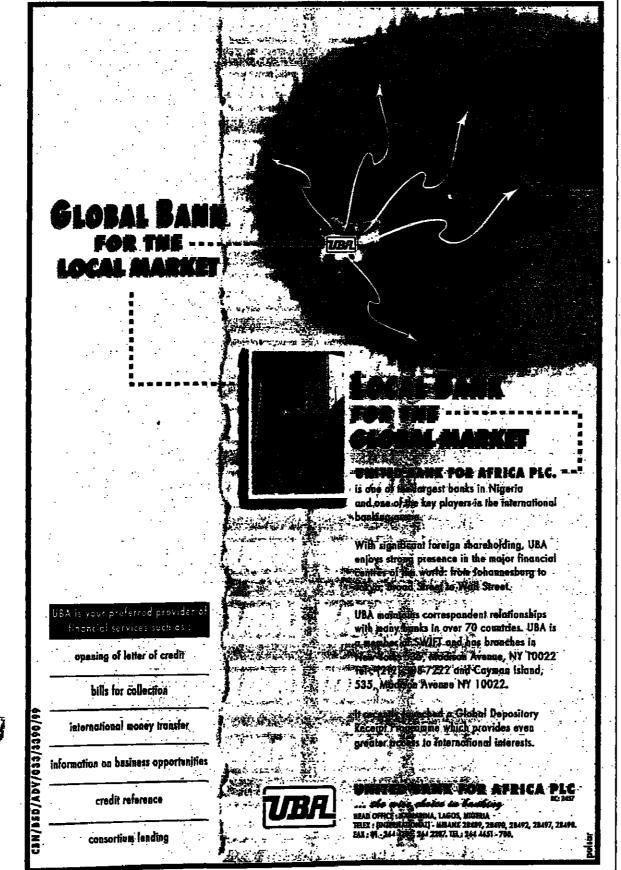
State essembly and gubernatorie elections held January 1999; Mational Assembly and presidential elections General Abdulsalami Abubakar, head o the PRC and the government; assumed Main political parties All Peoples' Party (APP)

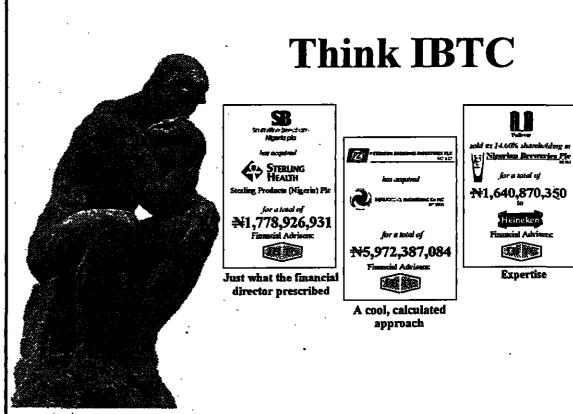
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Caught in a two-way squeeze

Escalating debt arrears at a time of falling oil prices may constrain early economic growth in the next century

With the steep fall in the oil recent revisions suggests price and the prospect of that the figures have not yet weak prices over the next few years, Nigeria's foreign debt crisis has assumed new, more serious, dimensions. The country is now caught in a classic two-way squeeze of tumbling oil receipts and escalating debt arrears. Last year's scheduled debt-service was \$4.4 billion, about half of estimated oil export earnings, yet the 1999 budget provides just \$1.7bn for servicing foreign debt, implying that some \$2.5bn in new arrears - on top of the \$15 billion already accumulated

 will be incurred. This year, oil earnings will fall further, underscoring the need for an early debt agreement with the Paris Club of official creditors to whom Nigeria owes about \$21bn, more than \$16bn of which represents arrears.

Just how sympathetic the OECD lenders will be depends first and foremost on their view of the sustainability of the incoming civilian administration's economic programme. Nothing will move until Nigeria has an IMF Enhanced Structural Adjustment Facility (Esaf) loan in place, but with the international community apparently willing to treat Nigeria as a special case. debt relief could become available this year.

In Nigeria's favour is the fact that some governments, keen to secure export orders in the dog-eat-dog world of official export credits, will push for rescheduling. Foreign suppliers will be t<u>hat</u> much keener, too, as Nigeria accelerates its privatisation programme, thereby opening the way for substantial new investment in telecoms, electricity, transport and oll.

As well as the usual IMF programme, without which there can be no Paris Club rescheduling, two other demands seem likely. The Club will want Abuja to intensify its efforts to claw dollars stolen by the military some \$800m has already been reclaimed. It will also insist that the new governnot just to attract new forign capital but to induce Nigerians with funds abroad to repatriate flight capital.

debt really is. Arrears and late interest may not have been fully taken into remain a serious constraint account and the "fluidity of on economic growth.

settled down", says an IMF report. Accordingly, some economists believe that the official \$28.7bn figure for December 1997 is several bilported by recent estimates of arrears of close on \$18bn instead of the \$15bn estimate

The bulk of the debt commercial borrowings guaranteed by OECD export credit agencies, especially the UK (\$5bn), Germany and Japan – accumulated during the 1980s. Total debt peaked at around \$34bn in 1990, when arrears totalled only \$2bn. Some commercial debt was restructured in 1992 and

Nigeria's foreign debt

(Sbn)	Total	Arrears
Paris Club	20.5	15.0
World Bank .	28	
ADB	. 1.3	
Commercial	3.6	
Other	0.3	
Total ·	28.6	15.0

more than \$1bn has been cancelled under Nigeria's debt conversion programme during the 1990s.

There has been very little new borrowing recently and the growth in debt has been the result of accumulating arrears. Last year's debt-service to the Paris Club was estimated at \$3.2bn, with another \$860m earmarked for multilateral lenders chiefly the World Bank (\$558m) and the African Development Bank (\$240m). Payments to private sector lenders are some \$300m. Given that multilateral lending cannot be rescheduled Nigeria would still be left with debt-service payments of more than \$1.2bn a year (on the 1998 numbers).

And even if a generous

debt deal can be reached, back the many billions of Nigeria would still have to pay more than the \$1.7bn being provided at a time when oil exports are unlikely to be much above ment pursues investment- half of the \$15bn a year friendly policies designed achieved in 1996/97. Not only that, but with new borrowings - the 1999 budget lifts the embargo on offshore loans - the debt problem No-one is sure precisely seems unlikely to be solved how large Nigeria's foreign in the medium term. In the absence of absolute debt forgiveness - foreign debt will

THE ECONOMY by Tony Hawkins

Long, long road to recovery

The economy, plagued by years of mismanagement, has no quick-fix solution but needs structural change

Although the transition to to attain them. civilian rule is on course, the odds are heavily stacked despite encouraging prospects for substantial quickly relief from the Bretton Woods institutions and the donor community.

But caution, perhaps even pessimism, over Nigeria's medium-term economic prospects is necessary, largely because the fundamentals are so horrendous.

The combination of the slump in oil prices, disruption of production in the Delta region, a \$29bn foreign debt, a ramshackle infrastructure and weak institutional capacity has debilitated the economy.

The country, which needs to create 1m new jobs annually, has been creating a tiny fraction of that and as a result, some two-thirds of the population live in pov-

It goes without saying that no international lending and debt rescheduling programme is going to transform this situation in the short to medium term, especially given gloomy projections for energy prices over the next 10 years. Optimists pin their hopes

gramme drawn up in the nid-90s, which the civilian politicians are committed to A valuable document though it undoubtedly is, needs to do so. The real

on the Vision 2010 pro-

Vision 2010 is very much a fantasy wish list - some of it pie in the sky, such as its growth projections for manufacturing industry. It is essentially a road map setting out medium-term goals

But African experience is clear on one issue - setting against a successful eco- out policies in a vision docunomic transition. This is ment is the easy part. It is policy implementation and the difficulties encountered disbursed support and debt in securing the necessary supply-side response that

bedevils so many of the best-

laid plans. The immediate challenges facing the new government are formidable. It will inherit sizeable budget (8 per cent of GDP) and balance-ofpayments deficits (14 per cent of GDP); inflation, estimated at 16 per cent at the end of last year is forecast to. rise to 20 per cent or even more. To counter this, the central bank is committed to holding down money supply growth, leading to increased interest rates, thereby further constraining growth which is very unlikely to reach the 3 per cent target

With oil revenues slipping

further in 1999 from last

year's average of \$12 a barrel

while volumes are likely to

be down some 12 per cent,

the already-overvalued naira

looks set to depreciate. It

exchange rate, adjusted for

inflation, has more than dou-

bled since 1990, despite cur-

rency devaluation of some 75

almost \$8bn will be less than half their 1996 levels of more set out in the 1999 budget. than \$16bn, while 1996's Indeed, the IMF expects GDP Caution over Nigeria's medium-term

encouraged.

high inflation of 33 per cent

a year since 1994 The result

petitive while imports are

Exports this year at

Nigerian exports have

to fall 1.6 per cent this year trade surplus of \$7.9bn will become a deficit of \$1.5bn in after last year's modest growth of 2.3 per cent.

economic prospects is necessary

This sea change has yet to be reflected in the exchange rate, which depreciated only per cent during 1998, shrugging off the collapse in the oil price. While the reserves - \$7.1bn at the end of last year - will be used to sustain the currency, it is difficult to see what will be gained from propping up an exchange rate so obviously per cent. This means that out of kilter. Especially the naira has not fallen since, in so doing, the enough to compensate for authorities will be forced to and the necessary strategies the gap between Nigeria's further constrain output are to be met, net capital

Exports are down but imports are rising growth by raising interest rates and tightening their

The combination of a new government anxious to win popular support by kickstarting the economy and a central bank, charged with holding the exchange rate and slowing inflation, will severely test the latter's new-found autonomy. Yet. given Nigeria's recent history of deepening poverty, partly caused by underspending on social services and infrastructure, the case for heavy public spending, especially on poverty alleviation, but also on infrastructural rehabilitation, is unassailable, all the more so in a year in which real incomes are expected to fall 4.5 per cent. Accordingly, it will come as no surprise if public spending, money supply growth and inflation targets are missed.

On the external front, two main problems must be tackfied to reduce excessive while, if GDP growth targets

to sell off the state's remain-

the logic being that once the

new owners have turned the

newly privatised companies

around, the revenues from

share sales will be substan-

to be sold, will be a rela-

tively straightforward trans-

action, though due diligence

long time. NEPA, however,

will not. Under consider-

During the 1990s, Nigeria has been a net capital exporter to the tune of some \$2.5bn a year, with a forecast of an overall payments deficit this year, assuming no debt relief, of almost \$40n. These outflows and the build-up of more than \$7bn in reserves were financed by accumulating an estimated \$18bn in debt arrears.

been for the substantial repatriation by Nigerians of funds estimated at \$1.8bn annually from abroad. Such capital exports are incompatible with the Asian Tiger growth rates of 10 per cent a year targeted in Vision 2010, which would imply unattainable investment ratios in the region of 50 per cent of GDP. While the suggested rescheduling of some \$19bn of Nigerian debt this year at nonconcessional rates would ease the situation, it falls a long way short of the 50 per cent debt write-off that some

optimistic Nigerian bankers expect Foreign direct investment. more than half of it targeting non-oil activity, has been running at \$1.3bn a year. To reach Vision 2010 growth targets, much more foreign direct investment capital and foreign borrowing will will come from privatisation. In a country where the modern watchwords of globalisation and competitiveness are largely confined to the boardrooms of the multinationals, it is hard to see the structural change so desperately needed, unless agricul-

ture takes off. With oil prices in the doldrums and likely to remain The position would have so, achieving export-led been far worse had it not growth will require rapid growth in agriculture, which

GDP. At the heart of the challenge is turning Nigeria into a country where it becomes far easier to do business than at present.

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WINNESS is ge

The fuel supply crisis of the past two years, lengthy delays at the ports, the fact that there is no effective rail system to move bulk traffic, and declining real disposable incomes make it well-nich impossible to exploit scale economies. All of these underline the reality that the reforms needed are in critical across-the-board category.

It is not a quick-fix situation, though much is expec-ted of privatisation, which if carried out transparently should pay significant divi-

most. First, if the bids are

widely-perceived to be inade-

ble given the quality of the

the more likely where

money has gone into rehabil-

itating assets such as the

recently-reopened Kaduna

a handful of politicians and

services will certainly be

more efficient, they will also

be so much more costly that

bureaucrats, and third, that

Niveria: balance of payments

tion, with a possible further

and hydro-power stations

and between different geo-

The programme now get-

ting under way marks a

fresh start to public sector

reform first launched in the

equity were to be sold now. Between 1988 and 1995, since refinery. Second, there is the Nitel, which could well be when there has been predanger that the process will

activity, some 81 parastatals

were privatised for \$207m.

of how long the process will

take, though officials stress

getting it right is more

according to World Bank while commercially-provided

graphical regions.

tially greater than if the second half of the 1980s.

1997	19981	1999*
15.2	9.7	7.8
93	1.3	14
5.9	-0.1	-1.5
-5.5	4.0	-6.0
1.5	1.8-	2.0
1.3	-3.1	-45
-1.7	0	93
-0.2	-8.1	-40
		* Entirente
	152 9.3 5.9 -6.5 1.5 1.9	152 87 93 98 59 -61 -65 -48 1.5 4.8 1.9 -3.1 -1.7 0

PRIVATISATION by Tony Hawkins

Stalled programme is back on track public, though foreign portdivisions -

Nigerians are now convinced that private owners, even foreigners, would improve the service from the utilities

long-stalled privatisation programme is back on the road - this time with widespread public support. Gone are the days when Nigerians opposed selling the much-tarnished famhands of state-owned utilities such as the inefficient Nitel telecommunications company, the Nigeria Electric Power Authority - a

years, have convinced Nigerians that private owners, even foreigners, would do a better job. for the reform lobby. The ary, there had been almost mood shift among the Niger-

ily silver. Decades of frustra- ian public means that the companies interested in buytion and discomfort at the new government will be free ing a strategic stake in the to accel which a decade ago would have been enormously controversial. Despite this, expectations are almost cerworld leader in black-outs and the state-run petroleum month, the government refineries, responsible for promised to establish by the the fuel shortages of recent end of January "an institutional arrangement" to achieve its privatisation

> The belief that debt-ridden utilities, which have not produced a set of accounts for years, can be privatised within months is unrealistic. The Bureau for Public Enterprises, which had hoped to complete a number of 'straightforward" sales by the end of the first quarter of 1999, now admits that this will not be possible. The plan is to sell off, via the Nigeria Stock Exchange, government holdings in

mostly-listed companies in

financial services, petroleum

marketing and distribution,

cement and fertilizer.

goals. If this target was met,

it was not publicised.

Insiders insist that the hold-up is more bureaucratic than political, with General Abubakar's mind being on more pressing issues such as the war in Sierra Leone and the politics of transition. Others accuse the military of intervening to slow a process which created a ripple of excitement late last year when the BPE advertised for expressions of interest by potential strategic partners and co-investors, privatisation advisers and stockbrokers. The hope was that the advisers would be in place early in the new year, but by tranches to the investing Ambitious timetable for

privatisation

second half of 1999.

"point-of-sale" by the end of May.

point-of-sale by the end of September

late January the process was folio investors will almost transmission and distribustill caught up in a legal wrangle, which delayed the certainly be able to particiletters of appointment to the pate. The longer-term plan is ing 40 per cent in tranches,

Some 37 groups put in for the job as advisers, including big names with privatisation experience in Europe All of which is good news and elsewhere. By late Janu-50 "bids" by mostly offshore enough, the greatest enthusiasm came from the Nigerian financial sector with more studies are likely to take a data. No one has a clear idea than 1,000 applications to tainly overblown. Last secure a piece of the action in the placing and sale of shares.

> "less than adequate" says Bernard Verr, BPE director general, the international advisers will provide "another window" to attract foreign participants. The "whole essence" he says, is to attract foreign participation by making the conditions for strategic partners "as favourable as possible". An immediate possible snag is the current plan for the Federal government to retain 40 per cent of the equity in undertakings such that will be offered for sale, with the strategic partner taking 40 per cent as well as

management control. Given the history of Nigeria's oil industry, where the operators have long been unhappy with their minority stakes, it would be no surprise if buyers were to insist on a majority holding. Ismaila Usman, finance minister, says the government has an open mind on such issues, adding that there are no plans to resort to "golden shares" to entrench state

control . According to Mr Verr, the 40 per cent government stake is "not sacrosanct. Ownership per se means nothing". The balance of 20 per cent will be sold off in ation are plans to break the the poor risk being left out electricity utility into three important than quick fixes. in the cold.

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FINANCIAL TIMES

No FT, no comment.

Bring Nafcon, the state-owned fertilizer company, Nigerian

Sell off remaining government and parastatal holdings in

five banks and in most cement and oil marketing companies already listed on the Nigerian Stock Exchange by the end of

Bring the state-owned telecommunications group, Nitel, to

Launch a study for the restructuring of the electricity utility.

Nepa, by the end of March and finalise a decision on how it should be restructured and privatised by the end of September.

Pertial privatisation of the other three refineries in the

Airways and the newly-rehabilitated Kaduna refinery to the

Mark Street, Control of the Mark

BANKING by Tony Hawkins

Refined for the challenge ahead

The Nigerian banking sector is emerging from its worst crisis and is braced for a more competitive future

With the number of banks earning excessive margins, 120 reached in the mid-1990s. bankers believe that the worst of the country's financial services crisis is over. Even so, more banks will go to the wall later this year following the Central Bank of Nigeria's announcement that 17 of the 74 banks had failed to meet the deadline for increasing their capital to N500m (\$5.75m) by the end

They have been given until the end of the first quarter to recapitalise, merge or be taken over, failing which they will be closed. Mr Paul Ogwuma, governor of the CBN, says that perhaps 10 of the 17 will be closed, leaving Nigeria with around 70 operating banks, amid reports that more will open soon.

Highest profile newcomer is likely to be Standard Chartered, which was in Nigeria for many years before selling its minority stake in First Bank a few years ago. Under the new rules when it gets a licence. it will reopen as a whollyowned subsidiary of the London-based group mainly targeting the corporate sector and trade finance.

Lagos-based financial consultants and industry analysts. Agusto and Co. believe the shake-out still has some way to go, rating as many as 26 banks as "distressed" in their 1998 banking industry survey. Agusto rates only 25 banks as "acceptable risks or better" and warns of "latent doubtful debts in the industry's loan portfolio".

The industry was not very competitive in the past" says one banker, "but with the internationalisation of Nigeria's financial markets, this is set to change." In such a market, 70 banks are just "too many", he says, predicting that the shake-out will continue, though the systemic crisis affecting the sector as a whole has been

operations and interest rate. dollar - is hardly market-

Treasury bills, yielding 12.5 per cent, are way below inter-bank rates of around 18 per cent. CBN officials complain that the banks are

down 40 per cent from the but as one banker says, the spread between marginal deposit rates and marginal lending rates is never above 1 per cent and usually 0.5 per cent or even less.

in common with econo mists and industrialists. bankers expect inflation and interest rates to rise during 1999. If, as seems likely, the authorities are determined to hold the exchange rate at around N86 to N90 to the dollar, interest rates will have to rise as pressure on the Naira builds later in midyear and beyond.

Just how much monetary policy will have to tighten is evident from last year's experience. Then, broad money (M2) grew 18.6 per cent, with the main driver being CBN lending to the government to fund the budget deficit. Federal government borrowing from the hanks which had fallen more than 50 per cent in 1997, rose more than a quarter - s trend likely to continue when a free-spending civilian administration, carrying the baggage of election promises, takes over in June.

Alert to the danger, the CBN has already trimmed its 1999 money supply growth target from the 15 per cent announced with the budget to between 10 per cent and 12 per cent. Assuming inflation of around 15 per cent as even the optimists expect. such a monetary target would be well below the projected growth rate of nominal GDP of some 18.5 per cent.

The net effect is likely to be a slippage all round ~ a weaker exchange rate with many bankers predicting NI05 to N115 to the dollar by the end of 1999, along with monetary expansion than targeted and GDP growth of less than the budget's 3 per cent estimate

in the past, CBN policy on bank liquidation and mone tary policy has been subject The formal granting of to frequent political interautonomy to the CBN in the vention. Just how CBN more active open market tice will soom be tested when

the Naira steady, the next governor will have to make some politically unpopular decisions which the elected

STOCK EXCHANGE by Tony Hawkins

Stage is set for recovery

Equity investment should receive a boost when a civilian government takes office

After peaking in April 1997 including the all-share index less than 5 per cent. at around 6700, the Nigarian heavyweights, shows that Stock Exchange's all-share while sales virtually trebled index fell 36 per cent to below 5500 last month. Political uncertainty, the economic slowdown and the unpopularity of emerging market investment are tunes, but perhaps the most telling influence has been the steep fall in corporate

between 1993 and 1998, earnlngs rose just 14 per cent. Index post-tax profits doubled between 1993 and 1995, but have since plunged more. than 40 per cent. reversal in the market's for- inflation, the picture is even earnings since the mid-1990s.

more depressing. Sales have fallen more than a quarter since 1998 while net earnings are down more than 70 per cent. In 1993, after-tax profits were some 21 per cent of

The figures are distorted by the steep deterioration in the performance of the petroleum marketing companies, but in recent years sales and earnings of some of the heavy hitters - Nigerian Breweries, Lever Bros and West African Portland

knock. Small wonder then that stocks should have retreated by more than a third, though now the stage would seem to be set for something of a turnover, but by last year recovery. Equity investment this margin had slumped to should receive a boost from

Cement - have taken a

civilian government takes office, while the average price/earnings ratio, down from 16 in mid-1997 to 10 at present, should respond to some recovery in earnings in 1999/2000. Even if p/es stay roughly where they are, as earnings pick up so equity prices should regain some of the buoyancy of the 1994-97

period when they increased more than fourfold. Two striking indicators of returning confidence are Bottling Co's Nigeria planned N3.5bn rights offer

233

76

74

53

est to date - to finance will be eroded by a sliding upgrading and expansion and a \$100m locally-financed expansion by West African

100

Portland Cement. There is a good chance, too, that foreigners who invested some \$50m on the Nigerian Stock Exchange last year, up from \$10m in 1997, will show greater interest now that the country is coming in from the cold. The for investors to exit than is the case at present because main deterrent is probably

Real

Profit माराकृत (%)

in April - the market's larg- the worry that naira gains

exchange rate. An exciting new development is the launch of a nev multi-billion open-ended mutual fund by Lagos-based Denham Management in a joint venture with France's Credit Lyonnais Asset Management. This will increase market liquidity, making it easier

INDUSTRY by Tony Hawkins

An index of corporate

turnover and earnings based

on the results of 45 listed

non-financial companies,

picture of a declining sector

Manufacturing is suffering under the combined weight of unfriendly policies, decaying infrastructure and dumping

good one for manufacturing," said an industrialist at Although a number of high a recent post-budget meeting, only to be greeted with a wry comment from the back of the room: "Neither is Nigeria (good for manufacturing)." Certainly, the most recent survey by the Manufacturers' Association of Nigeria (MAN), covering the first half of 1998, paints a sorry picture of declining capacity utilisation, output, profitability and employment. Conditions were no better in the second half of 1998 and possibly slightly worse, says Uzor Ekeke,

director-general of MAN. Nor has the 1999 budget helped. By raising duties on imported raw materials by 5 per cent while cutting duties on some finished goods imports by a similar margin the budget adds to industry's woes. In addition, the 25 per cent duty rebate on imported adding to the already severe cost pressures of rising inflation, more costly fuel and increased borrowing costs. MAN's claim that Nigeria is

is obsolete and, were

demand to increase, heavy

investment in rehabilitation and upgrading would be

than trebled in the 1970s,

being de-industrialised is borne out by manufacturing's failure to increase its share in GDP, estimated at 8 per cent in 1997, down from over 11 per cent in the early 1980s, MAN puts capacity utilisation in mid-1998 at less than 28 per cent. Much of this capacity is more appar ent in the real sense that it

"The 1999 budget was not a 1991 and, since then, has the lowest in the world. declined marginally reflecting the fact that some profile multinationals are investing, most of MAN's 1,800 members are not. Total manufacturing investment was down almost 50 per cent in the first half of 1998. reflecting depressed demand, and the build-up of unplanned inventories and declining investor confidence.

> Investment continues to be discouraged by the longrunning supplyside problems of infrastructural decay exacerbated by the fuel supply crisis of the past two years and - on the demand side – by falling disposable incomes. Despite Nigeria's high-cost environment, the dollar price of Coca-Cola is

60 per cent of the population live in poverty. Competition is intense, and growing more so, partly the result of lowcost imports from the Far East, often smuggled in duty-free, and an overvalued naira. Industrialists hope that anti-dumping laws, promised in the budget, will help, but there can be no getting away from the core problem, which is the fact that Nigerian manufacturing simply is not competitive.

Last year's Africa Competitiveness report by the World Economic Forum and the Harvard Institute for International Development, ranked Nigeria second from the bottom among 23 African

The main reasons for Nigeria's abysmal showing were the obvious ones weak infrastructure, corruption, policy instability and the risk of military coups. inflation, crime and theft. Just how severe a handicap infrastructural decay has become is illustrated by one food processing group which estimates that because it has to generate its own electricity, production costs are some 25 per cent higher than in countries with efficient

hugely optimistic about very little chance of becommanufacturing's future, projecting that its share of GDP will double between 1996 (6.7 per cent) and 2000 (15 per re-industrialising depends on

infrastructure.

countries that were assessed, cent). The reality on the ground thought is that this target will be missed by a substantial margin, as in all probability will the goal of 25 per cent of GDP by 2010. The Vision expects manufac turing to diversify as output shifts from light consumer capital goods, while exportoriented industries develop capacity utilisation trebles and some \$4.5bn, much of it foreign, is invested in the sector. A more realistic vision would be one that Despite this, Vision 2010 is accepted that Nigeria has

ing internationally competi-

and that its best chance of

thereby creating both the demand and the inputs for industrial expansion. It is cial to industrialisation. The longer the rate is overvalued, the more imports will be encouraged and the manufacture - a trend that

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on track

TOP

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End in sight for the winner-takes-all era

The commercial attraction of the Niger delta's resources has offset the frustration of operating in the country

prices has made a big dent today's low oil prices of \$10- costs. "Historically they in the level of investment in \$12, "there is still some mar-Nigeria's oil industry, which gin for everyone". Offshorwas also beset by wideproduction by minority rights activists and militant youths in the Niger Delta of the oil wealth.

For the foreign oil companies who operate joint ventures with the state-owned Nigeria National Petroleum Corporation, the country's difficult business environment and complex social. political and ethnic structures have often proved frustrating and at times demoralising. But the Niger Delta is a land of low-cost oil and gas reserves in an era of low crude prices, and, so far, the commercial attraction of those resources has offset the frustration of operating

as Royal Dutch/Shell, the biggest foreign producer accounting for about half the country's 2m-plus barrels a day, Nigeria is simply too big a prize to ignore.
"Nigeria is fundamentally

a low-cost oil producer. says Mark Moody-Stuart, Shell's chairman. "It is strategic to the future of the

Paul Caldwell, the head of Mobil's Nigerian subsidiary. which has \$2.7bn worth of assets and offshore reserves

OPEC off production (Million barrets per day)

	1997	98
Saudi Arabia	8.08	8.08
kan	3.63	3.61
jead	1.15 .	2.11
UAE	2.25	2.28
Kuwait	. 1,84	1.79
Neutral zone	0.53	0.55
Catar	0.62	9.66
)Ggerla	2.28	2.11
Libya	1.42	1.39
Algeria	0.85	0.82
Venezuela	3.18	3.12
Indonesia	1.36	1.29
Total crude oil	27.28	27.82
NGLs*	2.80	2.86
Total	30.00	30.67

operating costs are in the \$2-\$2.50 a harrel range, while capital costs to develop new fields are between \$2.50-\$3 a barrel. Finding costs in the joint venture areas "are very

Even the existing fields can hold hidden attractions. "The more you study them the younger they get," said one Mobil executive recently as he surveyed the company's offshore complex from the Oso platform off Qua in south-eastern

Nigeria. The attraction of low-cost oil has caused some companies to look towards long-term expansion even as they cut back current operations because of the global crude price slump. Although Shell has been beset by production disruptions onshore, with 150,000 barrels a day shut in recently because of "commu-

come up with an \$8.5bn plan to revitalise the industry by linking the growth in oil production capacity - a stated goal of the military government and an assumed priority for any incoming civilian administration - with the commercialisation of gas reserves that are now flared. The key to the scheme,

which consists of 12 projects ranging from the development of four new offshore discoveries - including the deepwater Bonga field - and a big onshore gas-gathering scheme, is approval of a Liquefied Natural Gas plant at Bonny Island. A positive decision would "transform the Nigerian petroleum industry", says Martin van den Berg, chairman of Shell's Nigerian subsidiary, and make it possible for the country to become a worldclass LNG producer.

But expansion of the industry will depend in part on finding more efficient ways to finance individual projects, given the chronic difficulty on the part of the [NNPC] have always paid," notes Mr Caldwell at Mobil. Although he "will evaluate all financing options, we would really like to see NNPC pay their share and

be done with it". Tom Schull, a senior Chevron executive in Lagos, says the "up and down aspect of NNPC financing is terribly inefficient". Many companies would like to see greater use of production sharing contracts, such as those that will apply to the deep-water discoveries such as Bonga and Texaco's recent Agbami find once the government formally ratifies

Last year's collapse in oil of 6bn barrels, says even at its share of joint venture the terms of their PSC agree- believe it is possible as long as the government continues to reap the vast majority of Under PSC terms the foreign company finances a the oil revenues through development, the cost of royalties and taxes, others say it is too ambitious and could easily get bogged

which is repaid to them through early production. down in bitter political Thereafter the company and government split the revedebate. Mr van den Berg at nues after the operator Shell is blunt in his assessdeducts running costs, with ment of the prospect of prithe state taking the lion's vatisation: "It is not one of my priorities. If it happens share. Other alternatives include the foreign compait's a bonus." nies carrying NNPC's share But even if new ways are found to fund the industry

of specific developments. more efficiently, the real pri-Privatisation of NNPC's holdings in the existing joint ority will be for a civilian ventures is yet another government to demonstrate option, albeit one that is that the wealth produced by politically sensitive, the industry can be shared Although some Nigerians more widely among tor is coming to an end.

Nigeria's population. Mr Moody-Stuart at Shell believes "there is a major opportunity for development [of the oil and gas industry] in Nigeria, but you have to have confidence that the proceeds will be wisely spent". But as senior Shell executives are so fond of saying.

"it's now a show-me world" It is not just capital that is needed to underpin Nigeria's oil industry. Its future will also rest on the ability of the new civilian government and the foreign oil companies to persuade the increasingly restive people of the Delta that the "the winner-takesall" era of Nigeria's oil sec-



NATURAL GAS by Robert Corzine

The golden egg is ready to be hatched

It has taken more than 30 years for the first liquefied natural gas plant to move from concept to reality

Nigeria's natural gas industry will receive a big boost later this year when the two production trains at the Bonny Island site of Nigeria Liquefied Natural Gas come on stream

The \$3.8bn NLNG project the centrepiece of Nigeria's nascent gas industry, which some officials believe could become a global operator in years to

Capital intensive gas projects usually have long ges-tation periods, but it has taken more than 30 years for NLNG to move from concept to reality. Several factors inhibited its development. First, there are no big nearby industrial markets that could be fed with large quantities of pipeline gas. Second, demand for LNG in the Atlantic basin has developed slowly. And there were doubts about whether NLNG could be financed. These were only overcome when me's partners - the Nigerian National Petroleum

Company, Royal Dutch/

Shell, Elf Aquitaine and Eni

- agreed to fund it through

escrow account. Although one of the main reasons behind the development was to eliminate the wasteful and controversial flaring of huge quantities of natural gas produced along-side the oil in the Niger delta, the initial flow of gas to the plant will come from

A third train, now under discussion by the NLNG partners, is the key to putting out the flares, according to Shell, which has been one of the main driving forces behind the commercialisation of Nigeria's gas industry. It has put forward an ambitious \$8.5bn scheme to link the third train with the expansion of Nigeria's oil output by 600,000 barrels a day, mainly from new offshore fields.

"non-associated" gas fields.

Martin van den Berg, chairman of Shell's Nigerian subsidiary, is "very confident" that a market will exist for LNG from a third train, which would mainly LNG in Trinidad for new customers, such as Brazil, as Shell officials say the fin-

ancing of the proposed NLNG expansion would be along the same lines as that of the first two trains, with each of the partners placing their share of the costs in a foreign escrow account. That is different from most

LNG projects, which are mainly built using a combination of equity and project financing. One offsetting feature of the NLNG method. however, is that revenues accrue immediately to the partners once the plant

The third train and the associated oil field developments will also enhance the security of gas supply to the plant. Currently NLNG is fed by only one pipeline. Approval of the package of projects proposed by Shell would allow for the construction of two additional pipelines, one of which would come from new offshore fields directly to the

LNG plant. Given the scope in the Niger delta for sabotage, the potential vulnerability of the government and the project's partners. A joint company to reduce flaring at government/industry committee has recently been set up to explore ways in which of the proposed West Africa to make the line more pipeline that would send secure. Although the high Nigerian gas to Benin, Togo pressure gas pipeline is thicker than oil lines in the

Mr van den Berg says the threat of disruption must be taken seriously: "They might well do it. That's why we have to address this issue." Any disruption would be a big blow to the international competitiveness of NLNG, as one of the main guarantees

region and is buried deeply,

demanded by LNG customers is consistency and security of LNG supplies. The committee is due to report by September, before regular shipments begin towards the end of the year. Although NLNG dwarfs

other gas projects, there has been some progress in finding domestic and regional markets for Nigeria's surplus gas, as well as new export schemes. Mobil and the government recently completed their \$810m Oso NLNG to disruption has natural gas liquids project in trying to develop local

become a priority issue for project at Bonny island, markets. The Nigeria Gas the government and the which has also belped the Company is using the Escraits offshore facilities. Several companies are taking part in a feasibility study

> completed by the end of February. Demand is expected to be around 250m standard cubic feet a day. Michael Weston, managing director of Shell Nigeria Gas, says that although the proj-

ect is technically straightforward and could be completed in 2% years, "the economics won't be powerful." Nevertheless, the three

countries are now discussing a regulatory regime, including access to rights of way and deciding issues such as who will have access to the pineline and under what conditions. The attitude of the World Bank and African Development Bank toward a regional gas grid could play a big part in any decision to launch the scheme.

On the domestic front, there is increasing activity

plies to industrial areas. Shell which has vowed to eliminate flaring in its Niger delta operations by 2006, has decided to install gas lines to a number of industrial towns in the south as part of an effort to expand gas usage in the domestic economy.

Ten industrial areas have so far been identified as potential markets, with the first two due to be linked to gas supplies by the end of the year. Mr Weston estimates the cost of bringing gas to each area at between \$10m and \$25m, the cost of which is currently funded 100 per cent by Shell.

Although the lack of reliable electricity has forced Migerian companies to rely on expensive and sometimes equally intermittant diesel supplies, Mr Weston says it has not been easy to convince them of the merits of switching to gas.

Shell plans to offer the gas to potential customers at a discount to fuel oil prices as an incentive to switch.

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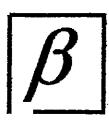
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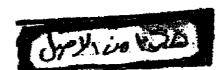
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Tragedy of a sector in decline

Political changes may at last offer a small glimmer of hope for a commodity that has been largely written off by investors

The tragedy of Nigeria's although a very distant secexchange game and moneylaundering operation.

finco, the Belgian commodity company, charts a "high degree of fluctuation" and tial investors. lately "unabated decline" in Nigerian cocoa since its high point in the 1970s, when the country produced more than 308,000 tonnes and more than 20 per cent of the world production. Production supply, with this year's crop expected to be at the high end of the range after a late

Given that cocoa is new trees is at a minimum,

cocoa sector is that a former ond, and given the country's bedrock of the country's potential in both bean cultieconomy has become little vation and cocoa processing, more than a foreign the tragedy is all the more

Buf political changes may A comprehensive new at last offer a small glimmer report commissioned by Soc- of hope for a sector that has, for the time being, been largely written off by poten-

Although the presidential aspirants have not laid down a hard economic agenda, it seems inevitable that the incoming government will need to offer Nigeria's large rural sector serious incentoday stands at around tives in return for their sup-140.000-160,000 tonnes, or port: in the south-west of the about 6 per cent of world country, that means cocoa. If the new administration is to succeed, however, a few minor policy changes will not be enough. Planting of

Nigeria, and many of the bigger operators have pulled out of the sector altogether.

Wadii Zard, a member of an influential Lebanese trading family said that it was becoming almost impossible for legitimate operators to earn a living from Nigerian

One important difficulty is that cocoa traders have to deal with two currency fluctuations: the naira to the dollar, and then the dollar to the pound, in which cocoa is traded. Given the government's policy inconsistencies, that can be very difficult to predict.

Alongside that, honest dealers need to buy at the official rate of naira, now around N86 to the dollar. while small-scale operators Nigeria's largest foreign despite fast-growing hybrids can use the parallel market exchange earner after oil, emerging from the Cocoa rate of around N95 to the



dollar Rampant smuggling theft and insecurity prob-meant that legitimate trad-lems. "Nobody is planting ers have to pay export for the moment; it doesn't duties, alongside competitors extra N2,000 to N3,000 per tonne. They also have to more stable, until we have compete with money laun-

Segun Fagboyegun, from a Yoruba agricultural family tells a similar tale. Policy produces around 400kg/ha fluctuations (a ban on cocoa exports one year, no ban the in Ghana. And disease is a next), poor rural infrastructure and a relative lack of support for southern farmers is compounded by rampant

make sense," said Mr Fagfer to wait until things are proper law enforcement in

'A lack of new planting has led to low yields - Nigeria problem. Cocoa processing, despite some relative success stories such as Stanmark, is

The sad irony is that Nigerian cocoa is fairly good quality and commands high prices; another plus is that farmers receive a far higher percentage of the world price than their counterparts in Ivory Coast, But without a predict a bright future for

the sector. As a US department of agriculture report concluded, "the Nigeria cocoa sector is in urgent need of a revised policy framework to revamp its econ-

efforts on those villages

most directly affected by oil

and gas production.

Although that may seem a

reasonable approach, it has

fuelled jealousy between

communities and stretched

clan structures to breaking

From entire ethnic groups

down to the smallest sub-

sets, there have been clashes

over the ownership of terri-

tory in which oil has been

But even if a new civilian

government increases the

money available to the oil

producing states in line with

local demands, ensuring that

found.

Farmers need basic services

The sector has suffered from government neglect and a crumbling infrastructure

it is perhaps Nigeria's greatest good fortune that despite decades of misrule it largely has the ability to feed itself.

Although the 1970s oil boom which lured investment and manpower into the cities saw the collapse of Nigeria's commodity exports groundnuts, cocoa, rubber -that were the mainstay of the economy, the past 10 years have recorded some remarkable progress in important food crops such as maize, cassava and yam. Cattle, poultry, sheep and goats have also seen

impressive arowth. Nigeria's aggregate index of average of 3.5 per cent per annum from 1993 to 1997. following an increase of almost 9 per cent a year

during the 1986-1993 structural adjustment period. Nevertheless, agriculturalis characterise Nigerla's farming sector as seriously under-exploited, suffering

from a crumbling infrastructure, poor extension services to farmers, inefficient distribution of fertilisers and a lack of basic equipment. While the prospects for Nigerian cash crops, such as cocoa, paim oil and rubber, continue to enthuse some long-term thinkers, large-scale

investment is low. The incoming government therefore faces a serious challenge: as land becomes scarcer, and political pressure grows for investment in the provinces, the civilian administration will be judged by its ability to provide basic

services to Nigeria's considerable rural sector. Agriculture still employs 60 per cent of Nigeria's workforce, and accounts for almost 40 per cent of GDP. But more than 90 per cent of food is produced by smallholders each with under three hectares of land, and more than 90 per cent of farmers still rely on the hand hoe as their primary means of

cultivation and fewer than 1

intellicent entrepreneurs that there is a money to be made in farming. But educated Nigerians will need a lot of cajoling if they are to abandon the relative luxury of the city for villages deprived of services.

higher than what it was 15

Agricultural economists

Nigerian agriculture live up to

persuade a new generation of

vears and, desofte rapid

that the key to helping

its potential will be to

coculation growth.

On the policy level, the government has recently lifted a number of export bans, maize, but it will be some time before farmers are convinced that the government will stick to its guns and not re-impose

'Agriculture still employs 60 per cent of Nigeria's workforce'

them a few years down the Ilne. Policy inconsistency is a major impediment to long-term investment.

Assuming that the new government addresses rural ssues and keeps policy sector - aided by some impressive new technologi developed in the International Institute of Tropical Agriculture in Ibadan - could see some important improvements. "Nobody should be pessimistic about food oroduction in Nigena," says Ken Dashlell from the IITA. These farmers are serious: very serious."

The infrastructure to support the agricultural sector has crumbled," concludes Fred Kessel, from the US department of agriculture. "The provision of credit is non-existent, and there is no safety net for Nigerlan farmers. But the country's ultimate potential is very

Mark Turner

An unhappy history of neglect

Protests have grown across the region in an attempt to force home the demand for a share of the oil earnings

NIGER DELTA by William Wallis and Robert Corzine

Nigeria's oil-producing delta their demand that a greater

problems on its agenda. of Ken Saro-Wiwa, the most partners. prominent minority rights activist from the Delta, and

Over the past months they increasingly turned to kid- high. their attempts to force home

region presents the coun- share of Nigeria's oil try's incoming government earnings are spent in with one of the toughest an area long-neglected by successive governments Since the execution in 1995 and their foreign production

Output of about 200,000 b/d of oil - mainly belonging to eight fellow campaigners. Royal Dutch/Shell and Chevprotests have grown across ron - has been shut-off across the region as a result of what oil companies have come to a head as describe as "community angry young activists have action", and tensions remain

napping, sabotage and Although there is provihijacking of installations in sion in the constitution to have tended to dictate the the military. Some projects increase the share of oil rev-

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of 3 per cent, it is far from certain that this will be enough to defuse the crisis.

Not only will a sorry history of neglect have to be redressed; it will require the creation of a new partnership to replace what one leading activist in Port Harcourt, the area's oil capital, calls an "unholy alliance" between the oil companies and the military govern-

Nigeria. Bill Knight, a development specialist with Pro-Natura, a non governmental organisation, says both the companies and the government

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enue allocated to producing ment with little or no refer-areas from the current level ence to what people actually ence to what people actually want.

The result, he argues, is that local communities now feel they have no stake in the oil industry and therefore nothing to lose in halfing its operations as a means of putting pressure on the One essential step, say

community activists, must be the reform of Ompadec, the government agency ments that have ruled charged with utilising a share of oil revenue for the development of the oil-producing communities, has been riddled with corruption. Development contracts were often awarded to friends of type and pace of develop- were never started and most

First City Merchant Rank Limited

Feeds Pic and Phree Products Pic.

respectively, which were the first

were never completed. Under pressure from international public opinion, oil companies have increased their unilateral development efforts, although senior executives have been baffled and frustrated that the rise in .social spending has been outpaced by the growth in "community actions".

Part of the problem is the traditional reluctance of oil companies to get too deeply involved in areas outside their direct expertise. At the same time they have been reluctant to relinquish control over such sensitive issues and delegate development programmes to professionals.

Companies have also

it actually reaches the per cent of farmers have grassroots level will be an access to mechanised altogether more difficult tractors. It is notable that

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New government will inherit time bombs

NIGERIA 6

A perpetual fuel crisis that has ground the country to a halt and a demoralised civil service are two important problems that need to be solved

of state, General Abdulsalami Abubakar has bad a number of things going for

His predecessor, General Sani Abacha, was so hated that in the words of the For the past six months, a Catholic archbishop. Anthony Obinna, "all he had to do was smile and he could turn the desert that Nigeria had become into an oasis". Releasing political prisoners and opening up debate, he has provided a degree of fairness missing from Nigeria in said Muhammadu Dikko

But so much attention has been concentrated on the transition process he initiated last August to end a 15-year succession of military regimes, that the shortcomines of his own rule have been largely overlooked. He leaves the elected government several time

Not least of these is a fuel crisis that has ground industry to a halt and used up untold working hours. Any government that could starve the unofficial market and get the petrol to the pumps without raising prices, would earn instant popularity. But a failure to tackle this enduring problem would symbolise to many a continuation of failed leader-

Just as challenging will be the civil service, once an institution that respected procedure and provided continuity during military shake-ups, now an inflated mass of underpaid officials. series of strikes and broken pledges to raise salaries have quickened tempers and laid a minefield of labour disputes for the incoming gov-

"I feel I am lucky to be sitting in the public gallery," Yusufu, a non-conformist, former police commissioner whose political party did not qualify beyond the local government elections and who considers the position of the future president as far from enviable. The two men who are con-

testing the poll this Saturday are both from Nigeria's cond largest ethnic group, the Yoruba. In the interest of national unity, the traditionally dominant north has forsaken its chance to continue at the helm. General Olusegun Obasanjo, the former military ruler, is seeking to win back the presidency he relinquished 20 years ago. He goes to the polls on the back of the most successful

party in state and local gov-

Supporters say his tough

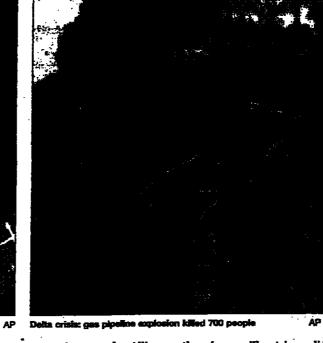
knowledge of the army and the stand he has taken against ethnic politics, could be important assets in uniting a country that has come close to falling apart. But controversy has trailed him ever since he declared his intention to contest the elec-

The hacking he has ernment elections, the PDP. received from the northern likely to continue to put and military establishment their votes behind the



paternalistic profile, his have reinforced a feeling regional party, the Alliance that he has been programmed to win to protect vested interests and lend a civilian cloak to continued military rule.

> group, there remains a strong sense that he betrayed them in 1979 by not supporting their candidate in the elections. They are



for Democracy (AD), and its ately know the extent of the partner the All Peoples" Party (APP), which have chosen the former top civil servant and finance minis-Among his own Yoruba ter, Chief Ohi False, as their

> Chief Falae, too, has his establishment backers but would represent a cleaner break from military rule. Irrespective of the outcome of the presidential election, resolving the crisis in the

the winner will not immedipowers he will be given to tackle the many problems. The constitution has not been published and may not be promulgated until the May handover.

It is said to include provisions for greater regional autonomy, among them a 13 per cent derivation clause that could go some way to

where activists bave stepped up their campaign for a greater share of rave-

With elected repre tives in all corners of the states, a civilian government will at least be more approachable then the secret, military behanoth it replaces. But as one activist in the delta said "if the civilians slip up; we have the pepper to throw in their

R will be a delicate juggling act to strengthen regional powers in line with demands, while reining in the more radical elements who see secession as the answer.

The role of the army will be crucial. Of all the dilapsdated institutions that need to be rebuilt in Nigeria, the army will be the most difficult with which to deal. Divided, ambitious, and entranched in every corner of Nigerian society from traditional chieftaincies to the oil industry and business, it will not be dropping out of really changed.

A significant number of bloody civil war. Both General Obasanio and Chief False have promised to pull them out, raising the pros-

oil-producing Niger delta pact of a lifter meeting where activists have between those who were ment to the front, and those perceived to have are un fat at home

charges

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The politicians have in the meanthm spept wast sums of money in the rush to fill positions. Watching in emeasurent from the sidelines, many Nigerians have expressed fears that recovering it may be of greater importance than wider well-being. Fire this reason, the division authorities may choose not to probe the of their military predeces-

sors too deeply. While Nigeria needs a clean beginning, this would in any event be a treacherous undertaking. General Abubaker has himself found this out. His biggest public relations error has been to some of the billions stolen during General Abacha's rule. The subsequent uncertainty over where it has gone has prompted damag ing comments that little has

But at least there is one point on which Nigerians troops are still on the battle-fields in Sierra Leone's nesses of civilian government," says a leading Lagos banker, "they cannot be



PEOPLE'S DEMOCRATIC PARTY; ALLIANCE FOR DEMOCRACY; ALL PEOPLES' PARTY

Convention exhibits party at its best and worst

People's Democratic Party:

The PDP's national convention last week in which former military ruler, General Olusegun Obasanjo emerged as the presidential candidate, exhibited the party at its best and worst. The preliminaries involved

cut-throat slur campaigns and a carnival of influence-peddling and alleged vote buying. The ballot itself, however,

was more democratic as 2,439 delegates walked calmly across a football stadium in northern Nigeria in the middle of the night, and voted secretly. Their votes, 67 per cent of

which went to General Obasanjo, were counted in the open. The runner-up, by accepting the results with remarkable grace in a bid to limit the electoral fall-out from his defeat among the iabo tribe in the south-east of the country, where he is a favourite son

The two men represent the principal currents that have come together in the short time available to form the party. Alex Ekwueme was vice-president in Shehu

Shagari's elected government which was overthrown in a coup in As such, he represents the reincarnation of politicians

from the old National Party of Nigeria. He was also instrumental in forming the backbone of the PDP, the G-34, a pan-Nigerian group which came together last year to oppose plans by the late General Sani Abacha to succeed himself in elections. General Obasanjo, a

Yoruba from the south-wes came in later on, the favourite of one of the most political machines in Nigeria founded by his former military vice-president, Shehu Musa Ya'ardua. Both generals were jailed by Sani Abacha for alleged coup plotting in 1995, but General Ya'ardua did not survive the

Atiku Abubakar, the elected PDP governor of the north-eastern state of Adamawa and now his running mate, took on the behind-the-scenes leadership and did much to galvanise support for the general in the north. Within its ranks, the PDP harbours a diverse range of established regional personalities and different ideologies.

But its manifesto, for what it's worth in Nigerian politics, is "centrist", advocating the guided deregulation of the economy together with improved funding for healthcare and education. Along the way, it has

drawn in a strong contingent of retired generals, earning it a reputation among detractors as the establishment party destined to guard the vested interests

Until now, such allegations have failed to make an impression on its electoral advantage as the best financed and regionally representative party. PDP governors won 20 of the 36 states, while the party controls around 60 per cent of elected local councils.

Regional force seeks a national platform

Alliance for Democracy:

Since the transition to elected rule began last year, the Yoruba-dominated Alliance for Democracy (AD) has been a regional force in search of a national platform. First it joined with the

broader coalition, the PDP, only to bull out on the grounds that PDP leaders would not guarantee the presidential candidacy would "zoned" to the south.

The party then crossed the floor to join the APP, only to discover some of the most ardent promoters of the late dictator, Sani Abacha - even one or two involved in crushing Yoruba protest under his rule - were sharing the platform.

On its own in state and local government elections, it won all six south-western states where the Yoruba form a majority. It made little attempt to score elsewhere. Some within the party argued that by simply going on to win their regional share in the house of representatives and senate. they would be a force to reckon with, pushing

But a more pragmatic lobby gained ground when the moderate, former finance minister, Olu Falae, won the presidential candidacy, and the executive, under party chairman, Ayo Adebanjo, renewed contact with the APP to form an electoral pact that gives Chief Falae an outside chance of winning the presidency.

The AD inherits a long before independence by the late south-western premier, Chief Obafemi Awolowo and continued more recently under Afenifere, the Yoruba cultural association, and the National Democractic Coalition (Nadeco), the pro-democracy campaign

group.

Despite representing a narrower ethnic interest group than the other two parties, it still contains a collage of ideological bents. White Chief Falae has tackled some of the more pressing economic issues such as the debt burden and privatisation during campaion interviews, tree education and healthcare have been prominent among election piedges by other party members

Within the AD, there are also those who promote the idea of restructuring the army along regional lines, a move that would, if successful, curb its domination by the north, but could provoke a disastrous military backlash in the



Thanks to the prominence and regional popularity of some of its northern members, APP governors won in nine of the 36 states The party's chances of



igerians go to the polis on Saturday to elect a new government after 18 years of military rule

improving on that have dimmed with recent rows. Mahmud Waziri, the party's chairman and a former senator, has had to bypass wider opinions and force through an alliance with the Affiance for Democracy, its only realistic chance of forming a government.

A fusion of more than 30 political associations and politically ambitious business magnates, its founders said they hoped to create a party with a broad national spread and diversity of opinion. However, it has struggled to shake off the stigma powerful figures, such as attached to members who

programme. Many came from the five parties - derided by Yoruba chleftain. Bola ige as the "five fingers of the same leorous hand" - which

participated actively in the

late Sani Abacha's transition

endorsed General Abacha's bid to succeed himself as The voter attraction of

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Umaru Shinkafi, Chief Otu the APP/AD alliance, and the former head of the national security organisation in the civilian government of the eighties, have proved vital.

William Wallis



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through a Yoruba agenda for greater regional autonomy ambitions. and constitutional reform.

tradition of leftist, Yoruba nationalist, politics, begun

dim prospects

All Peoples' Party:

Like all the parties formed under Nigeria's short transition programme, the APP's cohesion has been threatened by competing interests and individual

But indications over the past two weeks suggest it is not big enough to contain these. its national convention last week broke up in fist fights and threats of sabotage from aspirant heads of state who were denied the chance of presenting their case for seeking the presidency to

Transition timetable

June 8, 1998: General Sani Abacha dies. He is replaced the following day by General Abdulsalami Abuba July 20: General Abubaka announces new timetable for neturn to civillen rule. August 11: General Abubakar names a 14-member Independent Electoral Commission (INEC) to run August 25: INEC announces timetable and rules for

September 5-19: Voter

government elections

January 9, 1999: State

assembly and gubernatorial

registration. December 5: Local

were delayed after a state of emergency. contested by nine parties. Only three win sufficient votes to qualify for the next stage.

elections. People's Democratic Party (PDP) wins 20 of 35 states spread between the north, the south and the east, followed by All Peoples' Party (APP) with nine states in the north and centre and Alliance for Democracy (AD) with all six states in the south-west. January 30: PDP wins Bayelsa state polls which

February 12: Deadline for nomination of presidential candidates, extended to February 15. February 20: National assembly elections". February 27: Presidential

election. May 29: Inauguration, * After this survey was printed.



